




CONSTRUCTION LEADERS

November 26, 2010

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Subject(s)	11,00
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cc: Hon. Morton
 Hon. Lakaszuk


The Honourable Edward M. Stelmach
 Premier of Alberta
 Room 307, Legislature Building
 10800 - 97 Avenue
 Edmonton, AB T5K 2B6

Dear Premier Stelmach:

Re: Meeting of November 24, 2010

On behalf of the group of executives who met with you on Wednesday, November 24, 2010, I would again like to thank you for allocating your valuable time and listening intently to our concerns and input. For all the reasons outlined in our submission to you and some of your key ministers, we are committed to see change happen in a timely fashion with both labour legislation and labour regulations. On the same topic, we support the change of direction of fairer representation with new appointments to the Alberta Labour Relations Board. We sincerely believe this will have a huge impact on the overall competitiveness of Alberta and a closer alignment to our two neighbouring provinces.

We as well passionately support your desire to put necessary infrastructure in place now rather than wait for the economy to recover and revenues to improve at the same time. We all believe in the future of this province and now is the time to put the infrastructure in place for all the reasons that you mentioned: costs for infrastructure are as low as they ever will be; it will reduce unemployment in the construction trades, allowing us to keep the trades active and encourage the development of apprenticeships so that we have the workers of the future; and so that the government is not building infrastructure at the same time as the rest of the economy is booming and competing for the same resources and driving the super-escalation that we saw just a few years ago. We and most of the Province of Alberta will certainly understand the utilization of smart debt now to make that infrastructure happen for the enhanced productivity of the future.

Our take-aways from the meeting were to continue to work with some of your key ministers to help advance both of the initiatives noted above. In particular, we will continue to work with Minister Lakaszuk to make appropriate regulatory change happen as quickly as possible. As well, we will work with Minister Lakaszuk and the Department of Justice to work on wording of appropriate labour legislature change. We will meet with Finance Minister Morton to push both

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of the above initiatives under the competitiveness banner. We will as well work with all of our employees, associations, and the Chamber of Commerce to ensure that the initiatives are understood and supported by them and the public.

We appreciate you undertaking to review these matters further with your key ministers with the hope of raising the priority level of each in order to facilitate timely implementation.

We continue to support the Conservative Party in whatever way we can, and please don't hesitate to contact us and advise us on what we may be able to do to enhance our support of the party and/or support the implementation of these or other initiatives.

Yours truly,

A handwritten signature in black ink, appearing to read "Paul", written over a large, loopy flourish.

**Paul G. Douglas, P.Eng.
President
Chief Executive Officer**

PGD/svt



Premier of Alberta

Office of the Premier
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Edmonton, Alberta
Canada T5K 2B6
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January 19, 2011

Mr. Paul G. Douglas
President and CEO
PCL Constructors Inc.
5410 - 99 Street
Edmonton AB T6E 3P4

Dear Mr. Douglas:

Thank you for your November 26, 2010 letter following up on our meeting earlier that week. I enjoyed our conversation and sincerely appreciated the opportunity to engage in what I feel was a very productive and valuable discussion.

Construction is a vital part of Alberta's economy and it is important for the industry to remain stable, competitive and fair to the interests of all stakeholders. I am pleased that you will be continuing your dialogue with key Ministers and their senior departmental officials as we strive to ensure Alberta's legislative environment enables a strong economic recovery and provides the right framework for a robust provincial economy for future generations.

Thank you again for taking the time to meet with me, and for your continued support.

Sincerely yours,

Ed Stelmach

cc: Honourable Ted Morton
Minister of Finance and Enterprise

Honourable Alison Redford, Q.C.
Minister of Justice and Attorney General

Honourable Thomas Lukaszuk
Minister of Employment and Immigration

Freedom To Create. Spirit To Achieve.

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