

2013 Annual Report



Since its creation in 2001, the Calgary-based CDFAI has set its mission to be a catalyst for innovative Canadian global engagement. In 2010, it opened an Ottawa office to reach out to parliamentarians, senior policy makers and the diplomatic service.

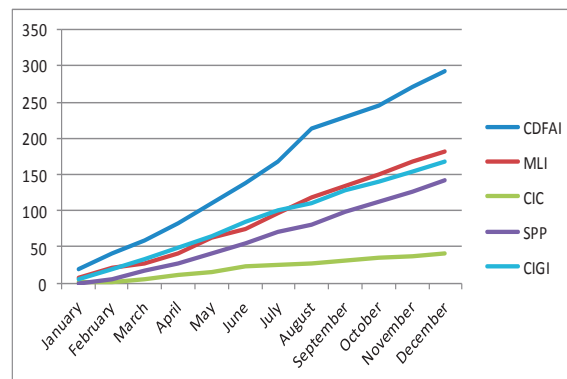
CDFAI produces high quality public policy research related to Canadian international relations. Our various speaker events provide opportunities for thoughtful discussions. Our website, www.cdfai.org and our 3Ds Blog have become go-to sources for those seeking informed opinion and analysis.

The Institute's research is designed to raise the level of knowledge and appreciation about issues of Canadian defence, diplomacy and international aid. This work was recognized by the University of Pennsylvania's 2013 survey of the go to Think Tanks around the World, ranking CDFAI in the top five think tanks in Canada.

The Institute's research and policy papers are created by a strong cadre of former practitioners and academics throughout Canada.

This is all made possible through our donors and sponsors. Thank you.

Media Comparison 2013



— CDFAI - Canadian Defence & Foreign Affairs Institute
— MLI - McDonald Laurier Institute
— CIC - Canadian International Council
— SPP - School of Public Policy
— CIGI - Centre for International Governance Innovation

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2013 Program Summary

SPP Papers

Elinor Sloan “Canadian Defence Commitments: Overview and Status of Selected Acquisitions and Initiatives”
Daryl Copeland “Diplomacy, Globalization and Heteropolarity: The Challenge of Adaption”

Policy Papers

Philippe Lagassé “How Should Canada’s Parliament Decide Military Deployments? Lessons from the United Kingdom”
Frank Harvey “North Korea, Ballistic Missile Defence and Canada-US Defence Cooperation”
Ferry de Kerckhove “Canada and International Organizations: Time for a Review”
Hrach Gregorian “The Salafist Winter: Aiding Post-Conflict Statebuilding in Egypt, Tunisia and Libya”
Roland Paris “The Digital Diplomacy Revolution: Why is Canada Lagging Behind?”
Hugh Segal “Exigencies of Future Deployments: What Canada Must Exact from its Military Partners”
Jack Granatstein “Is NATO Still Necessary for Canada?”
Ron Wallace “The Case for RAIPON: Implications for Canada and the Arctic Circle”
Barry Cooper “Homegrown Jihadists and the Evolution of al-Qaeda”

SSWG Papers

Thomas Keenan “Can We Ever have Technological Security?”
Ron Deibert “Shutting the Back Door: The Perils of National Security and Digital Surveillance Programs”
Fraser Holman “The Future of Drones in Canada: Perspectives from a Former RCAF Fighter Pilot”
Mike Jeffery “The Future of Foreign Military Training”
Eric Lerhe “The National Shipbuilding Procurement Strategy: An Update”

Quarterly Dispatch — Four issues which included 37 articles.

Monthly Columns — J.L. Granatstein published 12 monthly columns in national media.

Policy Updates — 9 updates were released.

Country Studies — “West Africa Canaries in the Gold Mine: Investment Outlook & Challenges for Burkina Faso & Mali” by Chris Roberts.

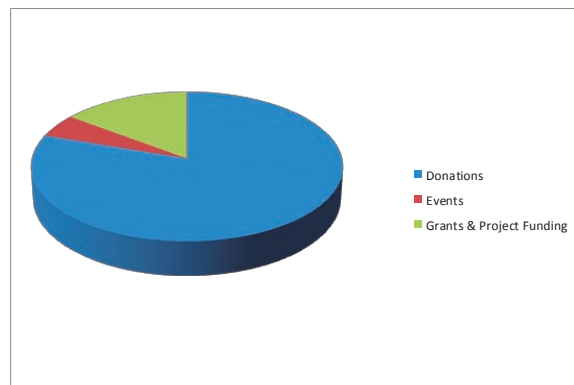
Canadian Military Journalism Course (English)— ran in May through CMSS at the University of Calgary.

Speaker Series

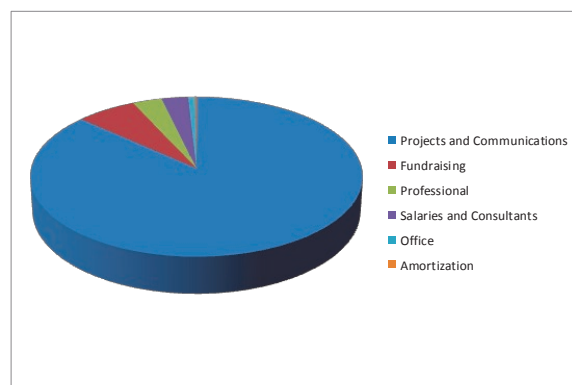
George Friedman, Founder and Chairman of Stratfor—Calgary
Ambassador John Negroponte, Vice Chairman of McLarty Associates—Calgary
Jack Granatstein, Distinguished Research Fellow of CDFAI—Vancouver
David Bercuson, Program Director of CDFAI—Vancouver
Colin Robertson, Vice President of CDFAI—Vancouver
Yuen Pau Woo, President & CEO of Asia Pacific Foundation of Canada—Calgary
Don Campbell, Senior Strategy Advisor with Davis LLP—Calgary

Other Projects—2013 Strategic Profile (Collaboration between CDFAI & CIC)

2013 Revenue



2013 Expenses



Audited financial statements for 2013 available on our website at cdfai.org/about-us/annual-reports