ENDING EXTREME POVERTY
Thank you for being a part of the CHOICE Humanitarian family

Dear Friends,

The year 2017 was EPIC for CHOICE Humanitarian and we owe this to our global family. The CHOICE community is an incomparable group of people who care deeply for all human beings. Together we believe that living on less than $1.90 is absurd and must end in our lifetime. Since I joined CHOICE over 9 years ago, I have seen countless people lift themselves out of extreme poverty. Through our expedition program nearly 700 of you last year, a record number, also witnessed the work first-hand. You saw that while CHOICE might be the catalyst, the villagers - with their entrepreneurial spirit and hard work - take ownership of their own development. Thank you for believing in them!

Our single most important accomplishment last year will inform how international development is approached. A three-year pilot program in Nepal scaled our proven Model of Leadership Development from a single village approach to a district level. All 68,000 people in 180 villages were impacted. The 1,800 families who began in extreme poverty have made their way out through income-generating opportunities. Economic development continues to be our most effective exit strategy.

We aggressively scaled-up our measurement and evaluation program and the numbers confirm the results! Extreme poverty can end when the people are given access to opportunities and can drive the process themselves. We are eager to scale this approach in Nepal and replicate it across the six other countries we work in.

You are the reason CHOICE Humanitarian continues to thrive, grow, and extend its reach to the people who need it most. Thank you for placing your trust in us. We take this responsibility seriously and welcome any thoughts you may have about our efforts. Please reach out to me personally to discuss.

Warm Regards,

Leah Barker
CEO, CHOICE Humanitarian
lbarker@choicehumanitarian.org
We felt drawn to make an impact on education because it’s a key component in breaking the cycle of poverty. Building Inta Cara is a way to do that now and for generations to come. This vocational center represents opportunities for individuals to create their own prosperity.

KimMarie Larsen, CMP
Managing Director of Events & Recognition, ASEA

Please see page 8 for more information on this incredible program in Ecuador.
2017 Accomplishments

We work with rural communities around the globe ending extreme poverty. **We focus on developing local leaders** as the basis for sustainable transformation out of poverty.

**Headquarters**
- Launched The Village – our membership program for global citizens

**Leadership**
- 766 village leaders trained
- 332 women in leadership positions
- Completed our pilot program for scaling our Model of Leadership Development to a district level in Nepal

**Economic Development and Programs**
- Partnered with Microsoft Accent on adult literacy in Guatemala
- 291 new businesses created
- 316 clean stoves/biogas digesters built
- 4,236 people impacted by a family garden or greenhouse construction
- 6,325 trees planted
- 8,280 Savings Box participants
- 8,740 people gained access to clean water
- 24,150 people treated in a health clinic/hospital supported by CHOICE
- 64,639 people impacted by the construction of latrines
- 9,077 children immunized

**Expeditions**
- 692 people joined us on expeditions
- 640 local volunteers participated in Mexico on weekend expeditions

**Results**
- 185,788 people directly impacted by CHOICE programs
- 392,511 people indirectly impacted by CHOICE programs
We work with rural communities in seven countries around the globe ending extreme poverty.

We focus on developing local leaders as the basis for sustainable transformation out of poverty.

We begin with the exit in mind. Our goal is to train community leaders to take ownership of their own development. We work with communities until they are self-sufficient and sustainable, then we exit and they thrive.

For over 35 years we have grown to understand the critical role economic development initiatives play in achieving lasting change. Once families have coped with their most pressing needs, they can focus on income-generating opportunities, which allows them to sustain themselves, and for CHOICE to expand into new areas.

STRONG LOCAL LEADERS
We train village leaders to manage their programs by relying on their own resources and leadership.

SIMPLE, APPROPRIATE TECHNOLOGIES
All technologies introduced can be built and sustained through locally available resources and skills.

LEVERAGING $1 INTO $5
Villages contribute labor and resources. Local government and partners contribute funds, materials, and training.
Tooth decay and extreme poverty

Children living in extreme poverty are malnourished and oral health has a close relationship with general health. In Bolivia, 95% of children have cavities. However, parents do not have money to pay for extensive dental work and children are scared of going to the dentist. For those living in extreme poverty, receiving expensive dental care is not even an option.

For these reasons, CHOICE Bolivia has partnered with NoDK, a dental program that replaces the standard “drill and fill” procedure with a combination of silver and fluoride. The silver kills the bacteria and the fluoride hardens what’s left of the tooth. Silver has been used to safely and effectively treat tooth decay for more than 100 years. Locally-trained individuals deliver this innovative treatment in community settings, removing the high costs of traditional dental office equipment.

With this pilot program, children are no longer afraid to receive dental care and sedation. The use of local and general anesthesia has also been dramatically reduced. Most importantly, children treated with silver and fluoride have developed far fewer cavities, demonstrating a preventative effect.

With one more stress removed, families are able to focus on other areas that can move them out of extreme poverty.

• 3,700 students treated
• 37 schools involved
• 90% of children treated had tooth decay stop
vocational school for the forgotten

In an area where only 5% of youth have access to a college, trade school, or university education, a new vocational school is being constructed with support from the ASEA Advancing Life Foundation. This school is named “Inta Cara” after the Intag river and an ancient indigenous civilization called “Cara” that populated the region hundreds of years ago. Inta Cara will greatly benefit the 20,000 individuals living in the Intag Valley where:

- 78% are located in the rural area and engaged in agricultural activities
- 85% of families do not have enough food to sustain themselves
- 60% of the inhabitants suffer from malnutrition
- 84% of the population is living in poverty
- 25% live in extreme poverty (less than $1.90 a day)
- 20% are illiterate

Large strides on this center were made in 2017, including purchase of 3.95 acres of land, creation of terraces, and completion of the drainage system. In 2018, a workshop will be constructed and filled with appropriate equipment.

Courses in masonry, carpentry, culinary arts, small animal production, horticulture, fish farming, and more will be offered at Inta Cara and certified by the Polytechnic University of Carchi. After earning their certificates, students can use their new skills to become gainfully employed – thus breaking the cycle of poverty. Not only will Inta Cara open doors to new employment opportunities, but classes like horticulture and small animal production will improve food security for those in extreme poverty.

Program STATS

- 7 GADS (autonomous local governments) involved
- 40 rural communities will benefit
- Benefiting 20,000 people
We partnered with Microsoft Edge on a digital adult literacy program called Accent because they caught the vision of literacy as a building block for ending extreme poverty. This program is designed to teach indigenous Guatemalan women who only speak Q’eqchi’ how to read, write, and converse in Spanish – the national language of Guatemala. By providing women with Spanish skills, they can participate in local government and take advantage of economic opportunities.

When a community focuses on literacy, overall health and the standard of living increase. Marta, one of the first women to enroll in Accent, said: “I want to be an example to guide my daughters to learn and become leaders.”

The Accent courses are structured like a game to make learning fun. Students have the oversight of a local woman fluent in Spanish to mentor them as they progress through the curriculum.

**The Accent program is unique because:**
1. It is geared toward adults with no technology experience;
2. It teaches basic literacy and conversational skills in a second language; and
3. It does not require constant Internet connectivity.

There is a clear link between mothers’ literacy and the welfare of their children. Children whose mothers can read have better nutrition and better outcomes in school. Literacy and gender equality work in tandem to eliminate extreme poverty.

- 18 women participated in this pilot program
- 72% graduation rate
- 38% continued to next level
Education breaks the cycle of poverty

When Thrive Life initially visited the Muungano Primary School in 2015, it was nothing more than classrooms constructed out of mud and sticks with dirt floors and no desks. At this time, the Muungano community determined they wanted their students to attend school in an environment conducive to learning. As such, when a group from Thrive Life returned to the village in 2017, they were given the opportunity to work hand-in-hand with school children and their parents to build school classrooms and desks. Additionally, students used their talents to paint pictures on canvases, which were sold to raise the funds needed to put a water cistern at the school.

Since this school’s completion, CHOICE Humanitarian has helped the community organize itself and elect community leaders. Under the direction of the newly established Community-Based Organization (CBO) and CHOICE, the community is learning how to recognize their resources and leverage them with other partners to improve the school and their community.

The Muungano Primary School currently has 312 students attending and has launched a community-funded scholarship program that will allow these students to go on to high school once they complete the 8th grade—a rarity for those in extreme poverty due to expensive school fees. Community leaders are discussing next steps of building a high school on the same campus as the primary school. The cycle of poverty is being broken in this community through the combined efforts of the CBO, CHOICE Humanitarian, Thrive Life, and other partners.

- 100% of the children now get a meal at school
- 312 students in classes
- 52% of the students are girls
mall animal farming success

70% of people in developing countries raise small animals as a way to **supplement their income and to improve nutrition for their family**. By implementing modern methods to production, farmers yield an increase in eggs, meat, and/or milk to consume or sell.

CHOICE Mexico helps people learn many improved animal practices.

- Selecting breeds of animals that thrive in the particular region.
- Building cages, pens, or sheds from local materials to keep animals healthy and protect them from predators, the elements, or from wandering off.
- Raising or gathering local crops for the animals’ diet, adding nutrient supplements when necessary.
- Recognizing symptoms of disease and learning hygienic practices to keep the animals healthy.
- Implementing best practices to care for offspring.

**Sheep Production**

160 families were trained in handling sheep and disease prevention. The producers are selling the sheep to regional butchers and neighbors.

**Pig Production**

200 families in 10 communities have learned about disease prevention and animal health. The producers are selling the pigs to regional butchers and neighbors.

- **900 people now have access to veterinary services**
- **13 small businesses increased income $50 - $100/mo**
- **591 people were trained to enhance animal production**
Evolutionary approach ends extreme poverty

Our innovative 3.5-year pilot program will inform how international development is approached. We scaled our proven Model of Leadership Development from a single village to a district level. Despite the devastating earthquake in 2015, this program essentially eliminated extreme poverty in a portion of the Lamjung District in Nepal. The keys to success were building trust between villagers and local facilitators, mentoring local leaders and families, and helping villagers base development efforts on their own priorities and core values. As individuals, villages, and government entities saw success and caught the vision, others joined in. In essence, CHOICE primed the pump and the local people made it happen.

Result Highlights
• Able-bodied families in the area living in extreme poverty went from 14% to 0.3%
• Establishing trust and understanding helped local leaders develop a sense of stewardship over their entire community
• Each year, leveraging amounts increased while CHOICE contributions held steady
• 50% of all locally-established leaders were women
• Business training and local networking led to successful cooperatives and businesses.

Program Stats
• 13,311 families participated
• 180 villages impacted directly
• 1,118 new businesses established
An association of 25 mothers from Pampa de los Silva organized themselves with a goal to start a duck business together but had little success. Then they met CHOICE Peru and signed an agreement that gave them 200 ducks and training in breeding, management, entrepreneurship, and literacy. After 3 months of caring for the ducks, they cooked them up and sold the meat from house to house.

Wilmer Cruz, CHOICE Peru Director said, “I remember the first day they began selling because my phone rang at 3:00 a.m. They sent me pictures of the group preparing the ducks for sale. They were so excited. I felt so proud those women.” Three months later they were selling 20 ducks a month, which quickly increased to 80 ducks monthly. They are now looking to expand their farm and sell 200 ducks per week. They’re also going through the process to be a legal cooperative to increase market options and loans.

CHOICE Peru discovered one of the mothers had studied nursing. They helped her connect with the Ministry of Health and set up a pharmacy for the community. The community members are thrilled to have needed medicines at hand instead of having to walk for an hour to get them.

The community now wants to reach out to other poor communities and help them implement similar businesses so that they can also become prosperous.

- $4,590 the cooperative saved in 2017
- 10 new projects to implement in 2018
- 1 pharmacy set up in the community
The CHOICE Expeditions program allows families, friends, co-workers, and entire organizations to step into the unknown through hard work, learning, and intercultural exchange.

In 2017, CHOICE welcomed 32 expedition groups into rural communities in each of our seven countries around the world. 692 participants camped in school houses, haciendas, community centers, churches, Sikaab’e dorms, and even homes of community members. They ate well, played hard, and witnessed our leadership model of village development by working alongside villagers on essential community-selected projects that fuel a path out of extreme poverty.

Thanks to the generous contributions of participants and our corporate partners, the Expeditions program generated over $1.5M in revenue for CHOICE and played a critical role in accelerating community-owned initiatives and facilitating cross-cultural interaction.

- **# of Trips increased by +34%**
- **# of Participants increased by +17%**
- **Revenue generated up by +46%**
We greatly appreciate all our Corporate Partners, as they contribute essential resources that assist individuals living in extreme poverty find paths to self-reliance.

By engaging employees, customers, and partners in a variety of giving efforts, our partners foster a culture of collaboration, growth, and generosity.

In 2017, our partners contributed in many meaningful ways:

- 334 payroll donors
- $128,157 in payroll donations and corporate matching
- $628,287 in program support
- 18 corporate expeditions
- $250,000 of in-kind support

Get Involved

- Payroll Contribution Programs
- Corporate Expeditions
- Event Sponsorship
- Corporate Project Grants
- Corporate Fundraising Campaigns
- In-kind Expertise/Products
- Fair-Trade Product Sourcing
Join The Movement

Because you are part of our family, we invite you to visit our website and learn how we are empowering people to break the cycle of extreme poverty.

TAKE ACTION

- **Join The Village** - chart your path to global citizenship!
- **Go on an expedition** and become part of the movement to make the world better
- Invite your company to [partner with CHOICE Humanitarian](#)
- Sign up to receive [monthly impact stories](#)
- Read and share stories on social media

DONATE
We are committed to financial stability to ensure that our impact continues to fulfill our mission of empowering people to break the cycle of extreme poverty. **Have you considered including CHOICE in your planned giving?**

Audited financials as of December 31, 2017

### Consolidated Statement of Financial Position

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2017</th>
<th>2016</th>
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</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$915,234</td>
<td>$1,068,731</td>
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<tr>
<td>Accounts receivable</td>
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<td>166,388</td>
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<td>Contributions receivable</td>
<td>98,399</td>
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<td>Inventory</td>
<td>20,819</td>
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<td>Prepaid expenses</td>
<td>6,700</td>
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<tr>
<td>Deferred costs</td>
<td>5,508</td>
<td>4,214</td>
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<tr>
<td>Property and equipment, net</td>
<td>12,813</td>
<td>17,901</td>
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<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$1,059,473</strong></td>
<td><strong>$1,431,883</strong></td>
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<table>
<thead>
<tr>
<th>LIABILITIES AND NET ASSETS</th>
<th>2017</th>
<th>2016</th>
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</thead>
<tbody>
<tr>
<td>Liabilities</td>
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<tr>
<td>Accounts payable</td>
<td>$58,547</td>
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<td>Accrued liabilities</td>
<td>60,377</td>
<td>31,907</td>
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<tr>
<td>Deferred revenue</td>
<td>372,670</td>
<td>50,145</td>
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<td><strong>Total Liabilities</strong></td>
<td><strong>$491,594</strong></td>
<td><strong>$182,327</strong></td>
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<tr>
<td><strong>Total Net Assets</strong></td>
<td><strong>$567,879</strong></td>
<td><strong>$1,249,556</strong></td>
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</tbody>
</table>

| **Total Liabilities and Net Assets** | **$1,059,473** | **$1,431,883** |

### Consolidated Statement of Activities

<table>
<thead>
<tr>
<th>REVENUES</th>
<th>2017</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Expeditions</td>
<td>$1,291,610</td>
<td>$917,724</td>
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<tr>
<td>Contributions</td>
<td>1,786,690</td>
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<td>Special event revenue, net</td>
<td>372,979</td>
<td>352,718</td>
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<tr>
<td>Essential Oils revenue, net</td>
<td>-120,035</td>
<td>194,048</td>
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<tr>
<td>In-Kind contributions</td>
<td>254,589</td>
<td>243,479</td>
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<tr>
<td>Investment return</td>
<td>0</td>
<td>-185</td>
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<tr>
<td>Other income</td>
<td>4,160</td>
<td>1,399</td>
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<tr>
<td><strong>Total Revenues</strong></td>
<td><strong>$3,589,993</strong></td>
<td><strong>$3,981,221</strong></td>
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<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>2017</th>
<th>2016</th>
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</thead>
<tbody>
<tr>
<td>Program</td>
<td>$3,422,635</td>
<td>$3,857,241</td>
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<tr>
<td>Management and general</td>
<td>413,365</td>
<td>246,644</td>
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<td>Fundraising</td>
<td>562,100</td>
<td>250,200</td>
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<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$4,398,100</strong></td>
<td><strong>$4,354,085</strong></td>
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</tbody>
</table>

| Change in Restricted net assets | 126,427 | 416,100 |
| Change in net assets           | $-681,680 | $43,236 |
| **NET ASSETS**                 |          |          |
| Beginning of year             | $1,249,556 | $1,206,320 |
| End of year                   | **$567,876** | **$1,249,556** |

NOTE: Sadly in 2017, the United States saw many devastating natural disasters including fires in California, flooding in Texas, and multiple hurricanes in the Gulf of Mexico. Our generous supporters were heartbroken and many redirected their support to the lives affected by those disasters. As a result, we missed our projection and quickly launched our membership program, The Village, to help bring in needed funds to fill this void.
We generate impact with your donations and we are recognized at the highest level by Charity Navigator, GuideStar, GreatNonprofits, and The Better Business Bureau due to our fiscal responsibility and transparency. According to these distinguished rating agencies, and because of our commitment to leverage every contribution and carefully manage our budget, your money is well placed.

Your investment is multiplied four to five times. The village members contribute labor and resources. The local government and partner organizations contribute additional funds, materials, and training. Such investments culminate in extreme efficiency and link communities to all available resources.

### 2017 Leveraging Results

- Country teams raised $568,318 to support local initiatives
- $341,253 leveraged from receiving village support
- $466,030 leveraged from government sources
- $246,496 leveraged from partners or NGOs
Sneak Peek
At Some 2018 Goals

• Publish the findings of our 3.5-year pilot program through a book authored by CHOICE Humanitarian Co-Founder James B. Mayfield, Ph.D.

• Complete a 3-year strategic plan that outlines strategic areas, initiatives, and priorities that will strengthen leadership and direct the organization

• Implement the comprehensive measurement and evaluation system in all the countries where we work

• Carry out our most impressive year of the Expedition program yet, with a 25% increase in expeditioners joining us in the field

• Rapidly expand our newly-introduced membership program, The Village
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Delta  
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DOMO  
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doTERRA International  
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Pulse Experiential Travel  
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Red Butte Garden  
Riverside Country Club  
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Merrik Wright

What is The Village?

The Village is CHOICE Humanitarian’s monthly membership program. The Village supports community-led projects in our 7 countries abroad. Members receive expedition discounts, exclusive field updates, and a welcome kit inspired by our global mission for less than $0.35 a day. The Village Welcome Kit includes a one-of-a-kind artisan adventure bag, a CHOICE passport cover, The Village shirt, and a note of thanks for your support. Learn more at www.choicehumanitarian.org/membership
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Campbell Scientific, Inc.
Canopy Creek LP
Cariloha Bamboo Clothing & Accessories
Chambliss, Bahner & Stophel, P.C.
CHG Healthcare Services
Chipotle Mexican Grill
Choice Essential Oil Producers, LLC
Christopherson and Avo Travel, LP
Christopherson Business Travel
City Center Sound and Stage
Colmena Capital Inc.
Contractors Window Design
Copper Ridge
Crimson Wine Group
Cuisine Unlimited
Curmow Funeral Home & Cremation Service
Dave Trottier, LLC
Deer Valley Resort
Del Sol
Deseret Management Corporation

Deseret Trust Company
Design Ink
Discovery Gateway
Disneyland
Distribution Technology
DOMO
doTERRA International
DownEast Outfitters, Inc.
Dream Woods Inc.
Dry Creek Mill & Cabinets, LLC
Dunn Associates, Inc
Entrada Country Club
ExpertVoice
Fairways Media
Fat Cats
Fidelity Brokerage Services LLC
FNC Aquaponics
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CHOICE has made every effort to include all donors. If we have misspelled or omitted a name please accept our sincere apologies and contact Marissa Bernards at mbernards@choicehumanitarian.org

50
number of U.S. states where donations originated

1,798
total number of individuals who donated to CHOICE

38
number of countries where donations originated

1,000,000
Thank You's to our CHOICE donors
Thank You

Simply put, if it wasn’t for committed supporters like you, CHOICE wouldn’t exist. Thank you for your involvement with us as we end extreme poverty.