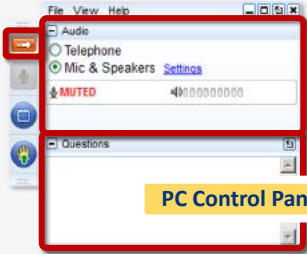




GoToWebinar Housekeeping



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Mac Control Panel

Attendee Participation

Using your control panel...

Join audio:

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- OR choose “Telephone” or “Phone Call” and dial-in using the information provided

Submit questions and comments via the Questions panel.

Note: Attendees are muted and your webcams are disabled (listen-only mode).



1



**FRIENDS
GRASSROOTS
NETWORK**



**CONSERVATION
LANDS
FOUNDATION**

Grassroots Advocacy Program

Filling the GAP for Conservation

Harnessing the collective knowledge and passion of the Friends Grassroots Network and providing resources to build capacity and future success on our National Conservation Lands.

Modules of Learning

Grassroots Advocacy Enhance organizational knowledge and capacity in policy and legal work.	Community Engagement Enhance partners' abilities to communicate and interact with their communities in culturally relevant ways.	Leadership & Management Invest in individuals to develop and refine their leadership capacity and organizational effectiveness.
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↓ ↓ ↓

Intended Outcomes

- Stronger, more capable, confident and diverse leaders working to protect National Conservation Lands
- A more powerful and resilient network of leaders
- A pipeline of effective, diverse, well-trained leaders in the conservation movement
- Individualized coaching of community-based, skillful change makers



2



Training Resources for the Environmental Community
Presents:

Non-Profit Accounting 101



Presented by: Joe Golinveaux

TREC Financial Manager

February 2, 2021

3



**Benefits of
Accurate Books**

Let's stay engaged

Ask questions-
specifics ok!

Ask for
clarity

Use question
box



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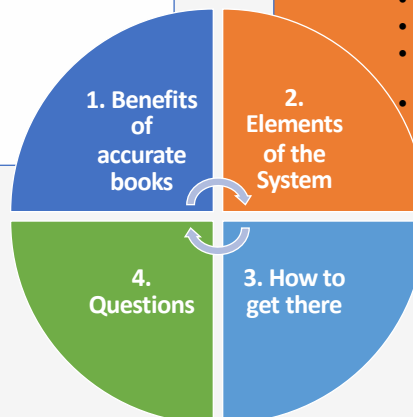
Bookkeeping and Accounting 101?



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Bookkeeping and Accounting 101

- Legal
- Strategy
- Reporting
- Risk Management



- Software
- Documentation
- Data Entry and Reconciliation
- Restricted Funds
- Cost Centers



6



- Fiduciary Responsibility
- Filing Taxes
- Yes and...

1. Benefits of Accurate Books



7



Benefits of
Accurate
Books



Legal



Tied to
Strategy



Better
Reporting



Manage
Risk

1. Benefits of Accurate Books



8



1. Benefits of Accurate Books

Legal Requirements

1. Compliance with Generally Accepted Accounting Principles (GAAP)
2. File 990
3. Payroll taxes
4. State Filings



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1. Benefits of Accurate Books

Tied to Strategy

1. Finances are where strategy becomes implementation
2. Strategic Plan—Annual Plan—Budget: Budget to actual is tracking the strategy
3. Finger on the pulse, make changes as needed
4. Program planning based on income/expense



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1. Benefits of Accurate Books

Better Reporting

1. Basics of Nonprofit Bookkeeping
 - a) How much you have: Statement of Financial Position (Balance Sheet)
 - b) What's coming in and going out: Statement of Activity (Profit and Loss Statement)
 - c) Are things going according to plan: Budget vs. Actual



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1. Benefits of Accurate Books

Double Entry Bookkeeping

1. Petty cash purchase of stamps
 - a) Lowers the balance in petty cash (balance sheet)
 - b) Increases expenses in postage expense account (profit and loss)
- Every entry affects two accounts



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 1. Benefits of Accurate Books		Sample Group	9:05 AM
Statement of Financial Position (balance sheet)		Balance Sheet	10/31/2015
		As of September 30, 2015	Accrual Basis Sep 30, 15
		ASSETS	
		Current Assets	
		Checking/Savings	
		Checking	19,321
		Savings	42,105
		CDs	55,000
		Total Checking/Savings	116,426
		Other Current Assets	
		Prepaid Expenses	7,630
		Total Other Current Assets	7,630
		Total Current Assets	124,056
		Fixed Assets	
		Equipment	12,543
		Accum. Deprec-Equipment	-8,765
		Total Fixed Assets	3,778
		TOTAL ASSETS	127,834
		LIABILITIES & EQUITY	
		Liabilities	
		Current Liabilities	
		Accounts Payable	
		Accounts Payable-Vendors	26,664
		Total Accounts Payable	26,664
		Other Current Liabilities	
		Vacation Payable	27,174
		Total Other Current Liabilities	27,174
		Total Current Liabilities	53,838
		Total Liabilities	53,838
		Equity	
		Net Assets-Restricted	12,500
		Net Assets-Unrestricted	32,349
		Net Assets-Board Reserve	55,000
		Net Assets-Fixed Asset Value	-3,778
		Net Income	-33,460
		Total Equity	57,667
		TOTAL LIABILITIES & EQUITY	127,834

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 1. Benefits of Accurate Books		Sample Group	
Profit & Loss Statement		January through September 2015	75%
			ACTUAL YEAR-TO-DATE
		Income	
		Foundation Grants	643,888
		Contribution Income	13,500
		Event Income	1,969
		Miscellaneous Income	2,542
		Interest Income	3,992
		Total Income	665,891
		Expense	
		Salaries and Wages	482,398
		Payroll Taxes	42,233
		Retirement	47,199
		Medical, Dental, Life Benefits	47,810
		Contract Labor	17,243
		Professional Services	6,060
		Payroll Expenses	974
		Staff Travel	6,572
		Supplies	4,305
		Telephone	4,275
		Telecommunications	789
		Postage	4,310
		Office Rent	11,450
		Equip Repair/Maint.	1,587
		Printing	12,547
		Dues and Subscriptions	487
		Staff Recruitment	1,750
		Insurance	2,450
		Licenses, Taxes, Dues, Fees	50
		Equipment Purchases	4,872
		Opportunity/Contingency/Misc	0
		Total Expense	699,351
		Net Income	-33,460

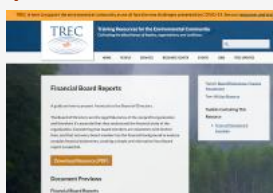
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1. Benefits of Accurate Books

Better Reporting cont.

1. Track income and expense by program
2. Track grant income/expense and balance
3. Report consistently and accurately to board



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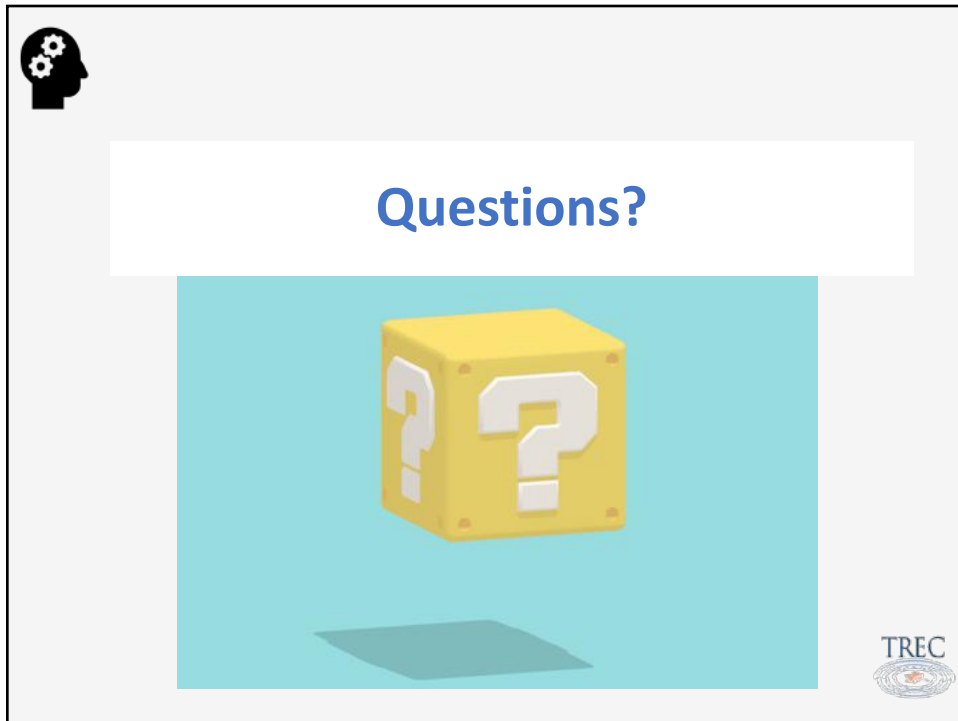
1. Benefits of Accurate Books

Manage Risk

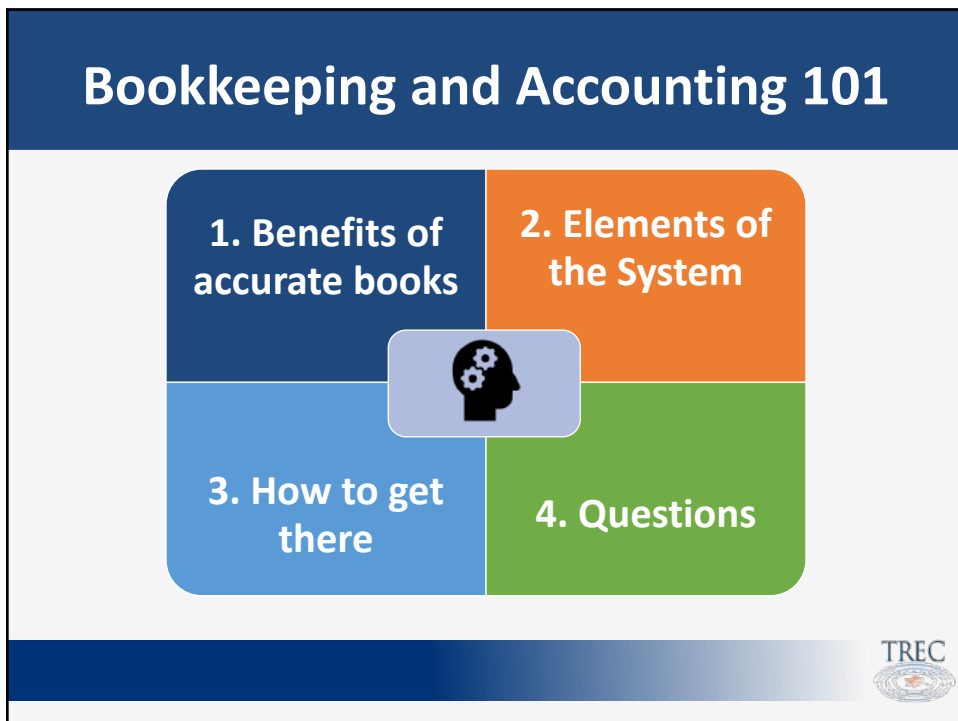
1. Control over spending
2. Aware of shortfalls and changes
3. Fiscal Controls



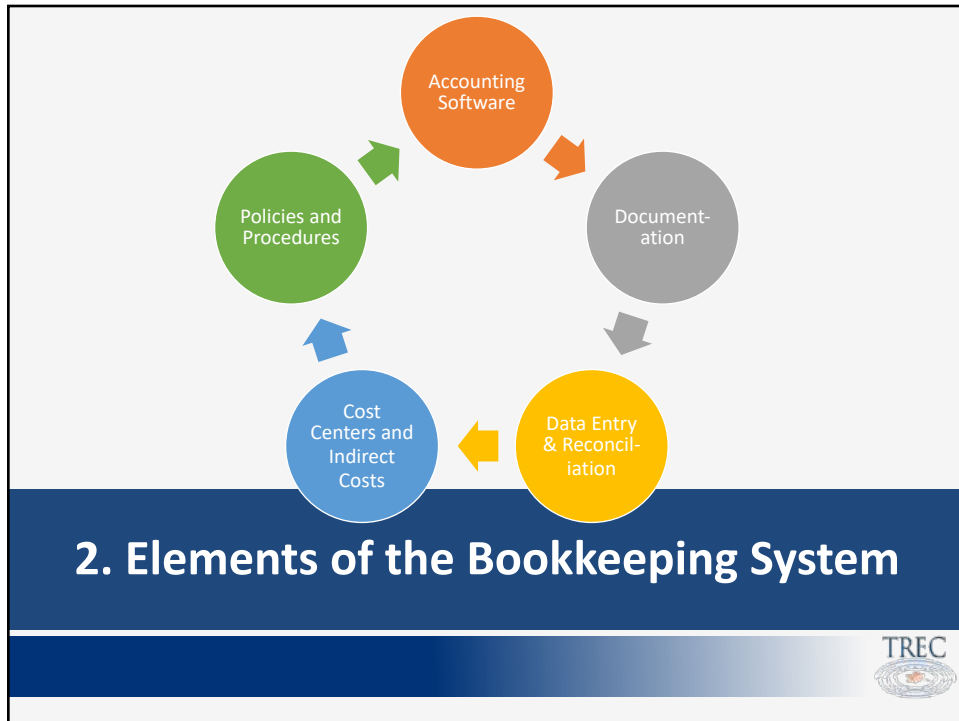
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2. Elements of the Bookkeeping System

Accounting Software

1. Excel is limiting
2. QuickBooks is industry standard
 - a) Discount through TechSoup
 - b) QuickBooks Online Pros and Cons

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2. Elements of the Bookkeeping System

Documentation

1. Every penny needs documentation
 - a) All expenses and income
2. Receipt organization and file structure
3. Must be on hand for audit

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2. Elements of the Bookkeeping System

Data Entry & Reconciliation

1. Everything entered into QuickBooks
 - a) Every penny for every account
 - b) Income/Expense account and balance sheet account
 - c) Reconcile accounting system against statements

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2. Elements of the Bookkeeping System



Cost Centers

1. Every transaction is linked to an income/expense account and balance sheet account. Can also track by program and grant.



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Conservation Organization			
Master Proposed Budget by Project & Function			
			Total
			Proposed Budget
Income			
	Foundation grants		178,000
	Individual contributions		22,000
	Other income 1		5,000
	Interest		2,000
Total Income			207,000
Expense			
	Personnel Expenses		
	Payroll	139,750	
	Payroll tax & work comp	9,310	
	Benefits	25,546	
	Personnel Expenses	174,606	
	Project-specific Expenses		
	Conferences	250	
	Travel	650	
	Contract Help	4,500	
	Communications	2,000	
	Project-specific Expenses	7,400	
	Shared Operating Expenses		
	Rent	3,450	
	Phone	1,762	
	Travel	5,263	
	Supplies	661	
	Bookkeeping	1,375	
	Shared Operating Expenses	12,401	
Total Expenses by Function			194,407
Net Income			\$ 12,593



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Conservation Organization								
Master Proposed Budget by Project & Function								
	Total Proposed Budget	Projects			Functions			
		Protecting Wildlife	Education Program	Stewardship	Total Program	Fund Raising (& GenSupt Income)	Admin (Mgt & Gen)	
Income								
Foundation grants	178,000	45,000	25,000	46,000	136,000	42,000	-	
Individual contributions	22,000	-	-	-	-	22,000	-	
Other Income 1	5,000	5,000	-	-	5,000	-	-	
Interest	2,000	-	-	-	-	-	2,000	
Total Income	207,000	50,000	25,000	46,000	141,000	64,000	2,000	
Expense								
Personnel Expenses								
Payroll	139,750	35,000	16,600	33,250	97,300	38,300	4,150	
Payroll tax & work comp	9,310	2,500	1,080	2,161	6,550	2,490	270	
Benefits	25,546	6,500	3,018	6,045	17,827	6,964	755	
Personnel Expenses	174,606	44,000	20,698	41,456	121,677	47,754	5,175	
Project-specific Expenses								
Conferences	250	250	-	-	250	-	-	
Travel	650	250	100	200	650	-	-	
Contract Help	4,500	2,000	-	-	4,500	-	-	
Communications	2,000	-	1,000	-	2,000	-	-	
Project-specific Expenses	7,400	2,500	1,100	200	7,400	-	-	
Shared Operating Expenses								
Rent	3,450	950	333	833	2,366	1,000	83	
Phone	1,762	512	166	417	1,220	500	42	
Travel	5,263	1,513	500	1,250	3,638	1,500	125	
Supplies	551	176	50	125	389	150	13	
Bookkeeping	1,375	375	134	333	942	400	33	
Shared Operating Expenses	12,401	3,526	1,183	2,958	8,555	3,550	296	
Total Expenses by Function	194,407	50,026	22,981	44,614	137,632	51,304	5,471	
Net Income	\$ 12,593	\$ (26)	\$ 2,019	\$ 1,386	\$ 3,368	\$ 12,696	\$ (3,471)	

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2. Elements of the Bookkeeping System

Restricted Fund Tracking

1. Purpose or Time Restriction
2. Must be tracked separately
 - a) Not accidentally spending on other things
 - b) Not double-dipping
 - c) Know balances and grant budget vs. actuals
3. Track by customers, classes if very simple

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2. Elements of the Bookkeeping System



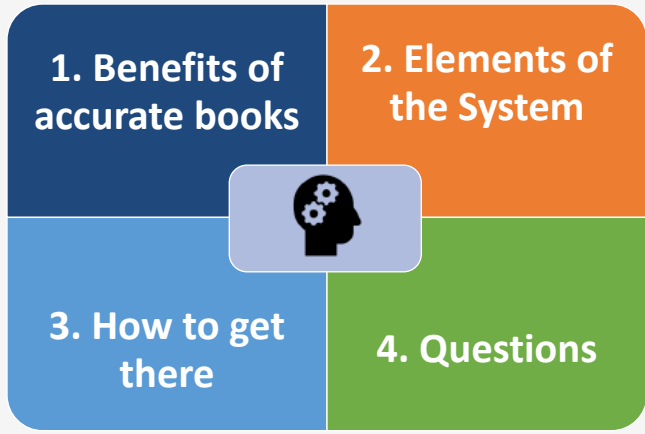
Policies and Procedures

1. Builds on Fiscal Controls
2. How are the financial processes handled
3. Who does what and how
4. This is the instruction manual for the bookkeeping and the basis of fiscal controls

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Bookkeeping and Accounting 101



1. Benefits of accurate books
2. Elements of the System
3. How to get there
4. Questions

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Start where you're at

Still using Excel

- Haven't yet set up an accounting system

Using QuickBooks
but basic

- Using QuickBooks, but not tracking programs or grants accurately

Using QuickBooks
well

- Tracking by programs and grants well.
Running budget to actual reports.

3. How to get there



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Still using Excel

- Haven't yet set up an accounting system

1. Get & Setup QuickBooks
2. Get help to set up chart of accounts and class structure
3. Review Fiscal Controls
4. Produce basic reports

3. How to get there



30

Using QB but
basic

- Using QuickBooks, but not tracking programs or grants accurately

1. Setup class system for tracking income/expense by program and functional expense
2. Setup grant tracking by customer, or class if simple
3. Budget by program
4. Reporting: budget vs. actual and board narrative
5. Review fiscal policies and procedures

3. How to get there



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Using
QuickBooks well

- Tracking by programs and grants well. Running budget to actual reports.

1. Review and update fiscal policies and procedures to ensure compliance with GAAP
2. Implement indirect (shared) costs for programs and write into grants
3. Review scenario planning and program sustainability

3. How to get there



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Bookkeeping and Accounting 101

1. Benefits of accurate books

2. Elements of the System



3. How to get there

4. Questions



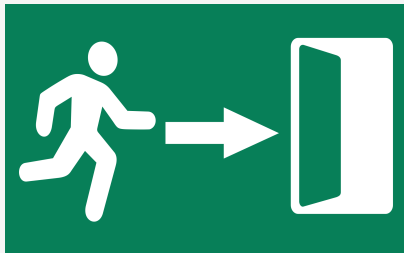
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Evaluation of this webinar

As you exit the webinar...

Please fill out our brief survey!



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Questions?



How to Participate

Using your control panel...

- **RAISE YOUR HAND** if you would like to be unmuted to speak your question
- OR continue to submit questions and comments via the **Questions** panel.

Thank you for attending today's webinar! We will stay after to answer your questions, but feel free to exit the webinar if you need to go.

