

The Inexorable Rise of Renewables



16. November. 2017



Our industry can and must respond to climate change.

Make a commitment to climate in one or more areas!



www.climatecollaborative.com/take_action



Our Impacts









"The business community must lead the way toward climate change solutions. Our investment in solar power for our bakery is an example of a win-win for sustainability and the bottom line, and we hope our positive experience can help other businesses head down a similar path."



AARON ANKER CHEIF GRANOLA OFFICER GRANDYOATS













More companies are taking action to reverse climate change than ever before. They're tackling this global challenge not only because it's essential to the future of our planet but also because doing so offers tremendous opportunities for growth, job creation, and prosperity.

Companies can help reverse climate change by making a commitment to one or more of these initiatives.

WHY TAKE ACTION?

Climate change is both the greatest threat our planet has ever faced

MAKE A COMMITMENT

SIGNUP FOR UPDATES

Add Your Email Address





Made Possible by these Generous Donors!

Climate Collaborative Catalysts

CHEER PACK

NORTH AMERICA

New Hope.

NETWORK.

WhiteWave

Stony

Climate Collaborative Champions









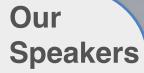
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Sustainable Food Trade Association organic leaders for sustainability



Moderator: Lisa Spicka Associate Director SFTA





Constant Alarcon RE 100 Campaign Manager The Climate Group



Kris Lin-Bronner Strategic Advisor & CSR Manager Dr. Bronner's



Jonathan Reinbold Sustainability, Research, and Grants Manager Organic Valley Today's Program

About the Collaborative

RE 100: Global Renewable Trends

Dr. Bronner's: Solar Installation Project

Organic Valley: Community Solar Project

Q&A



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Global Renewable Trends

RE 100's Global Challenge



Global trends in corporate RE purchasing

RE100

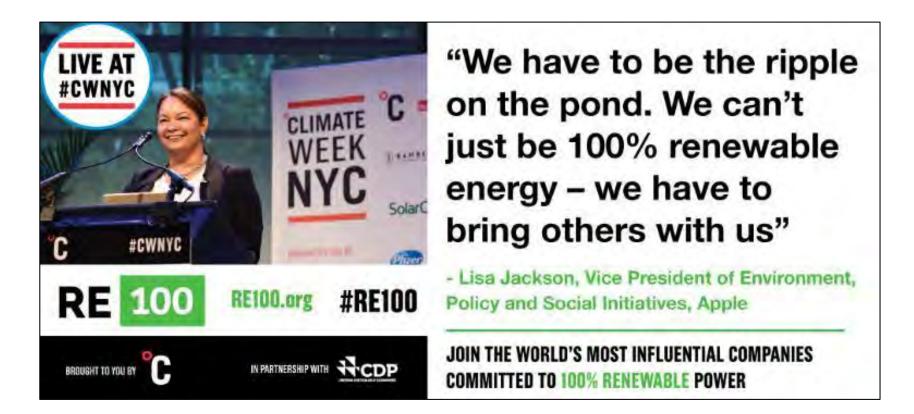
- 116 global, market-influencing members, 156 TWh of electricity consumption
- Committed to purchase 100% of renewable electricity for all their operations
- Showcasing ambition, celebrating successes, supporting achievements











"Partnership is very, very important for us... we can learn from other industries; we would like to collaborate with others." Flemming Besenbacher, Chair of Board, Carlsberg Group, #CWNYC 2017

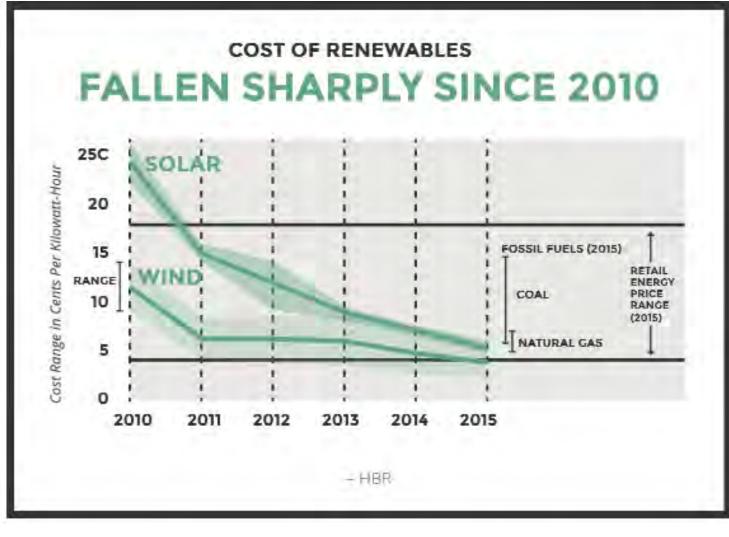




The pace of change

Courtesy of EGP

2017 - Tipping point?



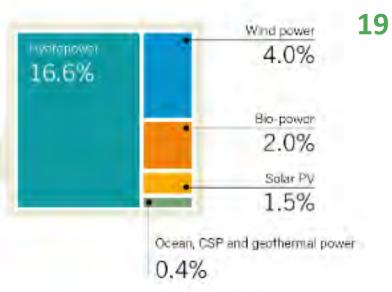




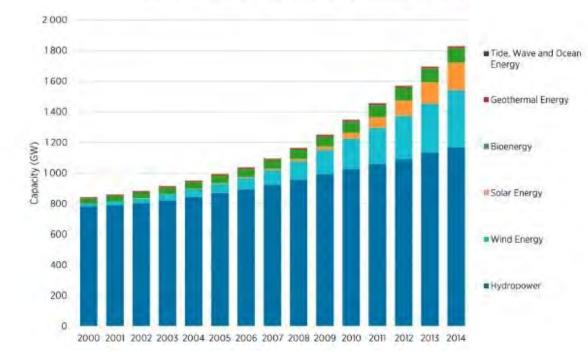
2017 - Tipping point?

C





Installed Renewable Power Capacity - Cumulative Capacity







Evolution of wind turbine heights and output

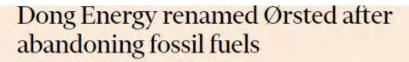
300m 13-15 MW 200m 7 MW 2 MW 1.2 MW 100m 0.5 MW 1-12kW 2015 1995 2000 2010 2025 19th C 1990 2005



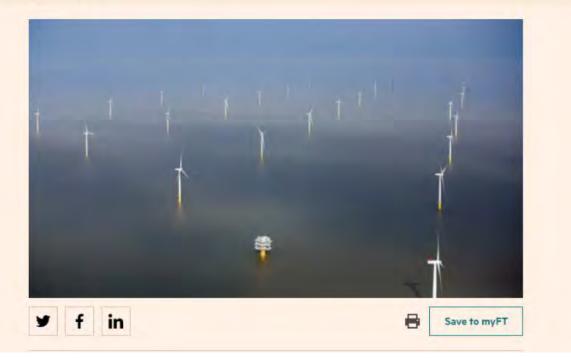
Sources: Various; Bloomberg New Energy Finance

RE 100

2017 - Tipping point?



66 fastFT





- Price decrease due to shift from FIT to Auctions
- Record prices for Solar PV onshore and offshore wind
- Tipping point New RE cheaper than new FF...
- New RE soon to be cheaper than existing FF?



The role of corporates The 246MW El Romero solar farm in the Atacama desert, Chile. 80MW of

the output is used to power Google's local data centre. Photo: Google

Nestlé buys into Scottish wind power





Powering AB InBev's largest brewery in Zacatecas, Mexico



AB InBev has signed a Power Purchase Agreement with renewable energy company Iberdrola for 490 gigawatt-hours



A consortium set up by Google, Dutch firm AkzoNobel, DSM and Philips have made a long-term agreement to jointly buy electricity from renewable energy projects for part of their operations in the Netherlands.

April 20, 2017 Sustainability

North Carolina Solar Farm Powers New Starbucks Renewable Energy Strategy



TRENDS

Microsoft Signs Largest Corporate PPA in Europe

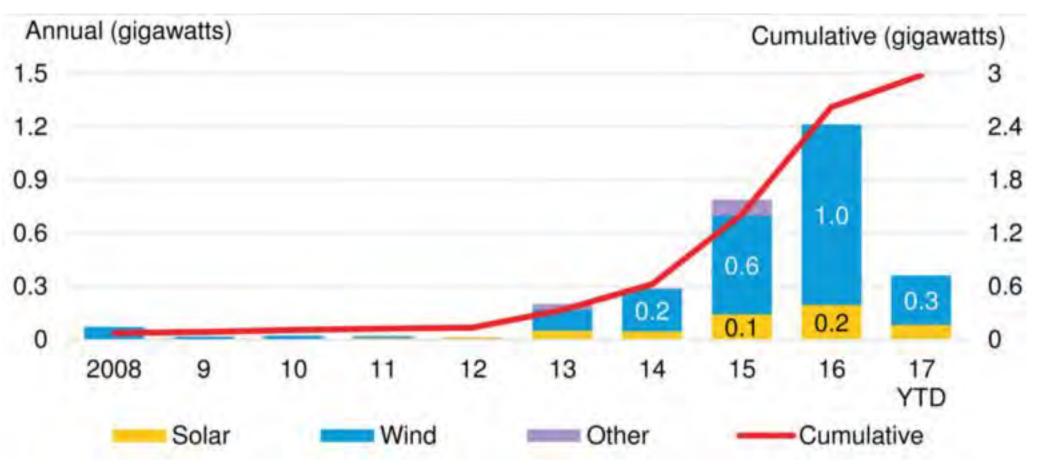
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November 6, 2017

This article first appeared on the BNEF mobile app and the Bloomberg Terminal.

- Tech giant will purchase 180MW from Vattenfall wind farm
- Companies have purchased 360MW of renewables in EMEA in 2017
- Increase of corporate renewable sourcing globally
- Renewable energy certificates more widely available
- But a decrease compared to other ways of sourcing renewable electricity.







Source: Bloomberg New Energy Finance. Note: Other refers to biomass & waste, hydro and geothermal projects, EMEA refers to Europe, Middle East and Africa Region.





PHILIPS Lighting Google OSM AkzoNobel



"The Dutch Wind Consortium"



SUPPLY CHAIN











TOP TIPS FOR ENGAGING YOUR SUPPLIERS ON RENEWABLE ELECTRICITY





BUILD A COMPREHENSIVE ANALYSIS OF YOUR SUPPLY CHAIN ELECTRICITY CONSUMPTION AND THE RENEWABLE ELECTRICITY POTENTIAL FOR THE MAJOR SUPPLIERS WITHIN IT



PICK THE RIGHT INCENTIVES FOR SUPPLIERS



SET AMBITIOUS AND FACT-BASED PUBLIC TARGETS FOR YOUR SUPPLY CHAIN



BUILD IN THE RIGHT KINDS OF SUPPORT FOR YOUR SUPPLIERS TO BE SUCCESSFUL



ENSURE YOUR ORGANIZATION IS FULLY ALIGNED BEHIND AMBITIOUS TARGETS, WITH SUPPORT FROM KEY PROCUREMENT DECISION MAKERS



BE PREPARED TO INNOVATE, AND COLLABORATE WITH OTHER COMPANIES WITH AMBITIOUS SUPPLY CHAIN TARGETS TO OVERCOME SHARED BARRIERS



BE PREPARED TO INVEST SUFFICIENT RESOURCES IN SUPPORTING SUPPLIERS TO MOVE TO RENEWABLES



LEARN FROM PIONEER COMPANIES AND LOOK FOR COLLABORATION OPPORTUNITIES



LOOK FOR LEADERS IN YOUR SUPPLY CHAIN TO DEMONSTRATE WHAT IS POSSIBLE



REPORT ON PROGRESS AND ON CHALLENGES RELATED TO SUPPLY CHAIN TARGETS

ENGAGING CUSTOMERS





M&S is installing 24,000 rooftop solar panels at its vast Castle Donington centre. *Photo: M&S*



Any questions?

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CLIMATE COLLABORATIVE™ Commit. Act. Impact.

Solar Powered!

Sr. Bronner's Solar Power Installation



In all we do, let us be generous, fair & loving to Spaceship Earth and all its inhabitants. For we're All-One or none! All-One!

SOLAR POWER AT DR. BRONNER'S

System Size: 346 kW 1,033 x 335W PV Modules (panels) Estimated Energy Generation: 572,000 kWh Total Project Cost: \$1,315,048 Planning Began: Jan. 2014 Construction Began: 3/1/2017 Construction Complete: 6/25/2017



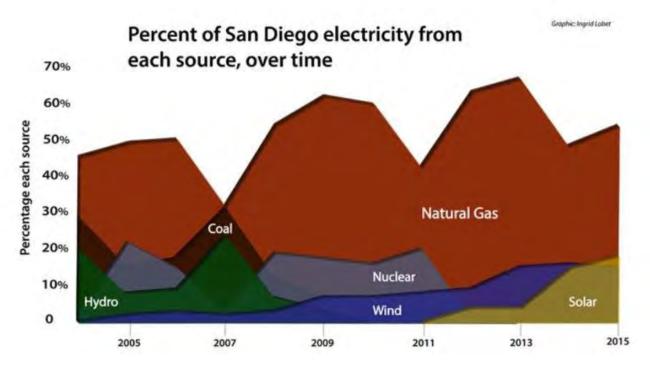


Sustainability & Economic Rationale

- Sustainability Rationale
 - Reduce demand for high GHG impact energy (natural gas)
 - Invest in distributed renewable energy generation
 - Energy produced and used on-site
 - More efficient than sourcing energy from the grid
 - Reduces transmission loss and land use/pollution impact
 - Reduce Scope 2 GHG impact

Economic Rationale

- Cost of electricity in California is high (7th highest in the US) and rising
 - Average annual % Change for SDG&E since 2012 was 5.23%
- Abundant sun exposure in Southern California
- Federal tax credit (30% of system cost)
- California Solar Initiative rebate program
- Various financing options





Site Considerations



View of the building from Southwest corner



Planning & Landscaping Ordinances

- SDG&E powerline easements
- Truck and fire lane clearances
- Building situated in Business Park, which had it's own Specific Plan
 - Building Standard:
 - Requires 20-ft set-back, up to 50% encroachment for parking structure
 - Further encroachment requires variance application
 - Landscape Standard:
 - Requires 15% landscape to hardscape ratio
 - Conceptual plan needed to depict both landscape and hardscape improvements
- City Landscape Ordinance
 - Requires street trees along the road within 10-foot of the curb
 - Runoff study—panels will direct more water onto parking lot impacting stormdrain system



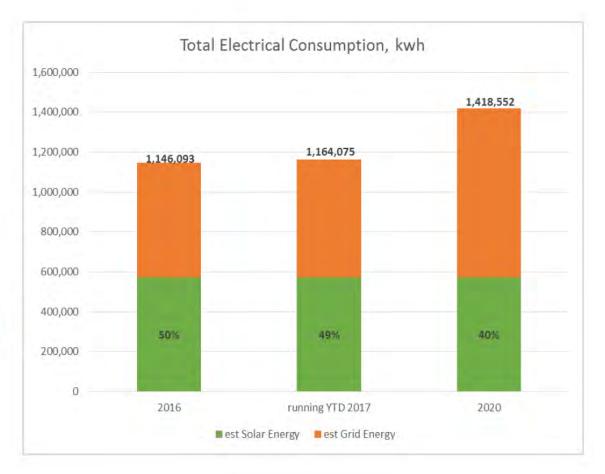
Rebates, Tax Incentives & Financing

- Federal Tax Credit—30% of system cost
 - Extended to 2021 in 2016
 - Incentive tapers off after 2019
 - Some restrictions on using debt financing for individuals, partnerships, and S Corps
- California Solar Initiative (Center for Sustainable Energy)
 - Still available in 2014 but now exhausted
 - Cash rebate at \$.20/w (~\$200/kw)
- Preliminary proposal shows high ROI even for supported solar structures (carports)
- Applied for Equipment Financing
 - Decided for True Lease
 - Tax credit passed through reduction in lease payments
 - Cash positive through the entire term of lease (7 years + optional 5 additional for residual)



Sizing The System

- Looking for a "Goldilocks" solution
- Rebates reserved for 219 kw—December 2014
 - program fund was soon to be exhausted
 - System size stays well within site limits
- Plans to expand manufacturing capacity—Jan 2015
 - Project planning was put on hold until we could ascertain the capacity and the placement of new machineries—a 9 month process
- Solar study resumes, with larger system in mind—November 2015
 - ROI studies for several system configurations and sizes
- Conclusion:
 - Aim to maximize number of panels on buildable areas
 - Maximize opportunities for double cantilever structures





ROI-Rate Comparison For Same System Size

SDG&E Rates:

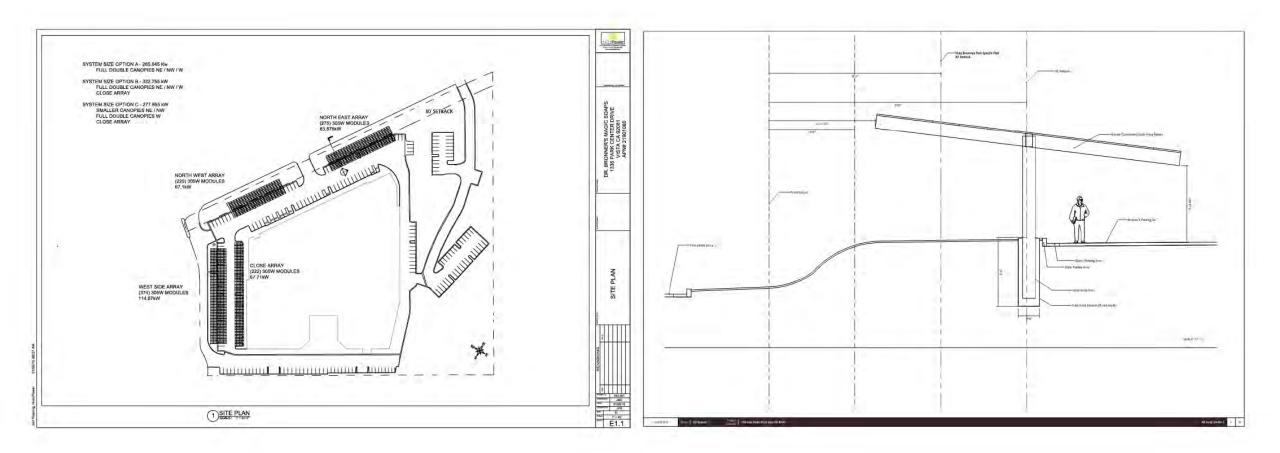
- Time of Use (TOU)
 - typical commercial rate, energy and demand charged separately
- Virtual Net Energy Metering (NEM-V)
- Distributed Generation Renewable (DG-R)
 - Higher energy cost /kwh but lower demand charges

| SDGE RATE | SYSTEM SIZE | 20-YR ROI | PAYBACK (YR) |
|-----------|-------------|-----------|--------------|
| NEM-V | 355 kw | 16.61% | 3.2 |
| DG-R | 355 kw | 22.41% | 4 |

- Meter Connection
 - Historical and projected consumption of each meter was analyzed
 - Meter connection design based on qualification for better rate schedule
 - Requires close monitoring of future energy use to reallocate solar power distribution



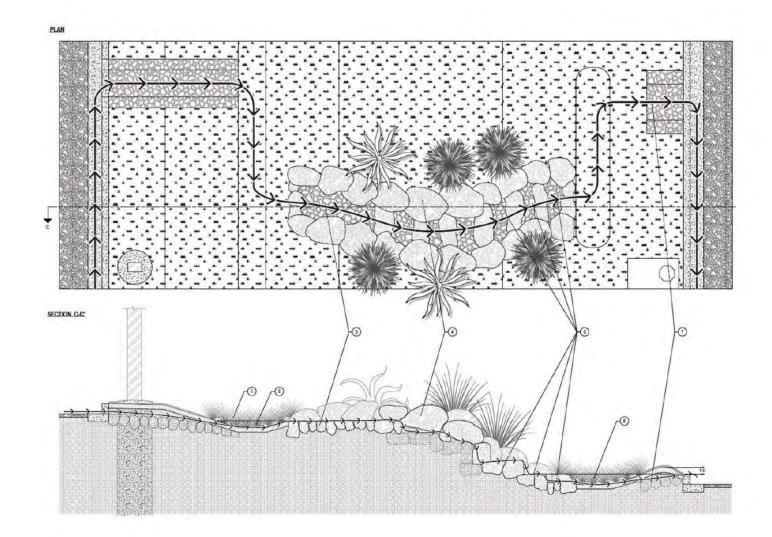
Finalize Solar Design





Drought Tolerant Landscaping

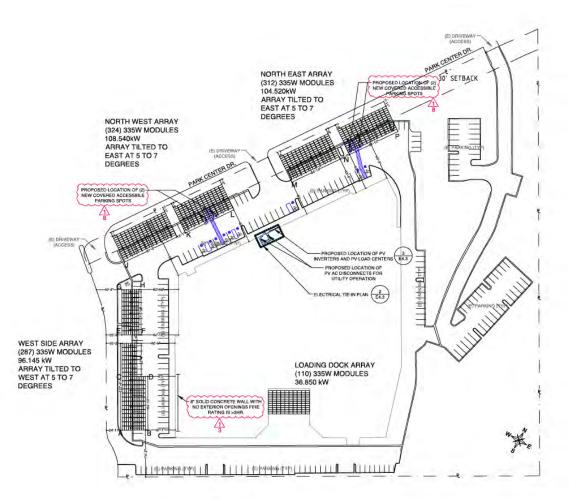
- Utilizing permaculture water harvesting techniques, curb cuts
- Potential to save more than 50% on total irrigation
- Savings of 662,728 gallons/year
- Reduces runoff
- Environmental pollutants
 from runoff are treated
 through soil before water
 enters the ocean





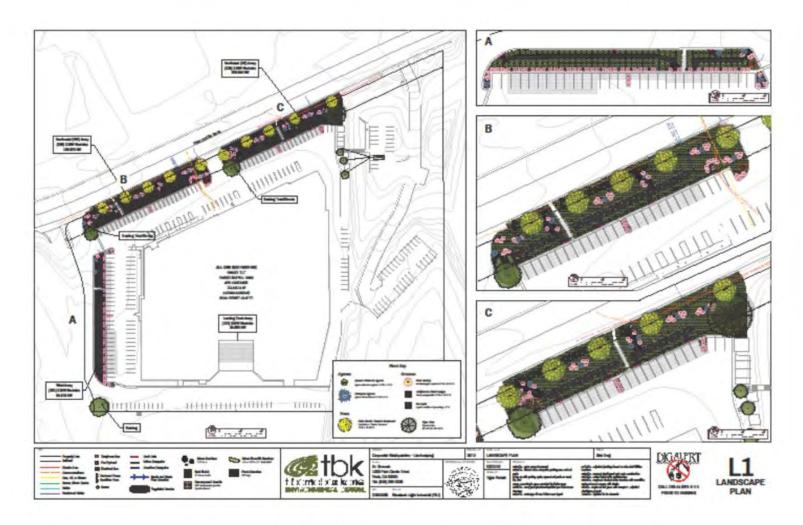
Plan Review By City Planning/Building Depts. & Structural Engineer

- First plan review—June 2016
 - Unexpected obstacles were discovered
- Worked with City officials and architect to find solutions to maintain systems size:
 - Fire safety equivalent study
 - Sprinkler system under canopies
 - Encroach further into setback zone
 - Adding panels over loading dock area
- Structure engineer review on steel
 - Reduction from 367 to 346 kw





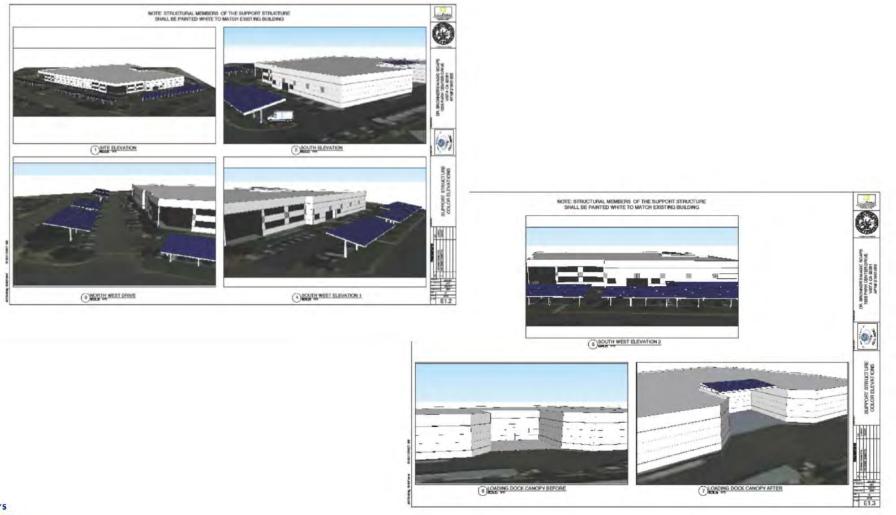
Comprehensive Solar-Landscaping Plan Submission





Permit application submitted 1/3/2017

Comprehensive Solar-Landscaping Plan Submission





Project Completion July 2017









Impact On Electricity Consumption

ONE-DAY SNAPSHOT 2016 -----2017 -----Difference in how much energy is drawn from the municipal power grid on the same day with and without solar power comparing June 2016 and June 2017 100 80 60 KWH 40 20 0 JUNE 27 -20 12 AM 2 AM 10 AM 4 PM 6 PM 8 PM 10 PM 4 AM 6 AM 8 AM 12 PM 2 PM DAILY ACTIVITY DR. BRONNER'S Building Opens Morning Break Afternoon Break LL-ONE! Production Starts Production Ends



Est. GHG Emission Reduction

Greenhouse gas emissions avoided

due to solar power used instead of electricity at the Dr. Bronner's Vista, California soap factory and headquarters

Metric tons CO₂e/year from 2016 to 2017

126





Marketing Event Goals & Strategy

Solar Launch Celebration Event Goals

- Celebrate launch of solar power with company employees, partner organizations, local business community, government officials and the media
- Share our sustainability commitments and where our solar project fits into our larger goals to reduce our environmental footprint
- Educate guests about the benefits of solar energy and explain how the system works
- Encourage other businesses to consider on-site solar energy by sharing our energy goals and savings potential

PR & Marketing Plan

- Company-wide event with Mayor, City of Vista, solar partners & media
- Archival video footage cut of Emanuel Bronner posted on social, newsletter and offered to media
- Press release coordinated with solar power partners
- Content shared on social media, blog post and newsletter
- Event video produced, with drone photography & including staff photo

Solar Power Launch Celebration!

September 29, 8:30 am – 10:30 am Dr. Bronner's, 1335 Park Center Drive, Vista, CA 92081

Join Dr. Bronner's, community leaders and officials from the City of Vista for a ribbon-cutting ceremony to unveil Dr. Bronner's solar power project and celebrate our commitment to sustainable energy solutions. Following the ceremony, guests can choose a Garden Talk and/or tour of our soap manufacturing facility. Garden Talk and Soap Factory Tour sign-up at check-in. Coffee and mulfins provided. Gift bags provided for all guests who RSVP in advance!

Speakers & Special Guests

KRIS BRONNER CSR Manager & Strategic Advisor, Dr. Bronner's

> MAYOR JUDY RITTER City of Vista

HELIOPOWER

ECOLOGY ARTISANS

Schedule

8:30am – Check-in/coffee and muffins 9:00am – Ribbon-cutting ceremony and presentations 9:30am – Garden Talk & Soap Factory Tour



Social Media, Newsletter & Blog

Social:

- Facebook 28,087 reach, 1.5K likes, 115 shares, 46 comments
- Instagram 657 likes

Newsletter:

- Total Opens: 19,865
- Clicks on Solar Article: 371
- 2-3x more clicks than other cause-related stories **Blog**:
- Comments: 4
- Social Shares: 57

Emanuel Bronner footage from 1986:

• Views - 3421

PR

• 3 hits, 86,000 circulation total







Dr. Bronner's Published by Stacey Bronner [7] · September 29 · @

The latest addition to Dr. Bronner's headquarters: a new on-site solar power system and organic, drought-tolerant landscaping!

• Solar energy will power about 50% of our energy needs annually. The amount of GHG emissions we'll avoid is the equivalent of converting 13 homes to 100% clean energy for a year.

• By replacing the former water- & chemical-intensive lawns & bushes, we'll save half a million gallons of water per year—or more than 10,000 20-minute showers. Plus, our new bio-swells will channel more than 660,000 gallons of rain water onto the landscape each year.



| & 28087 people reached | | | View Promotion |
|------------------------|---------|---------|----------------|
| 🖒 Like | Comment | 🖒 Share | |



Testimonials

- "Stellar example of how a company should operate, making changes that improve upon an alreadyamazing brand of products while taking into account the effect a large company has upon the environment. It's wonderful that you are so proactive in looking out for your customers and the environment; you truly lead by example. I am proud to use your products in my home; you have a lifelong customer in me!"
- "This is corporate leadership that makes me proud I'm a 50 year user of your soap!"
- "You are one of the few companies that I believe leads by example. You don't wait for the government to make you do something like many others. Congratulations on being a leader and not a follower."







Lessons Learned & Next Steps

- Lessons Learned
 - Planning for the project was more than 90% of the effort
 - Expect many changes during the process & adapt
 - Total of 9 different configurations before arriving at final design
 - New business initiatives can significantly change consumption patterns
 - Went through 3 lease extensions before construction began
 - Expected investment went from \$541,239 to final cost of \$1,315,048
 - Meet with key stakeholders early
 - city government, planning and building authorities, employees, neighbors
 - Be patient and persevere!
- Next steps:
 - Installing 12 EV charging stations by January 2018
 - Implementing employee EV purchase incentive program
 - Enrolling non-solar meters in SDG&E's EcoChoice program
 - 91% renewable by end of 2017
 - 100% renewable by end of 2018











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Powering the Good

Organic Valley's Community Solar Partnership

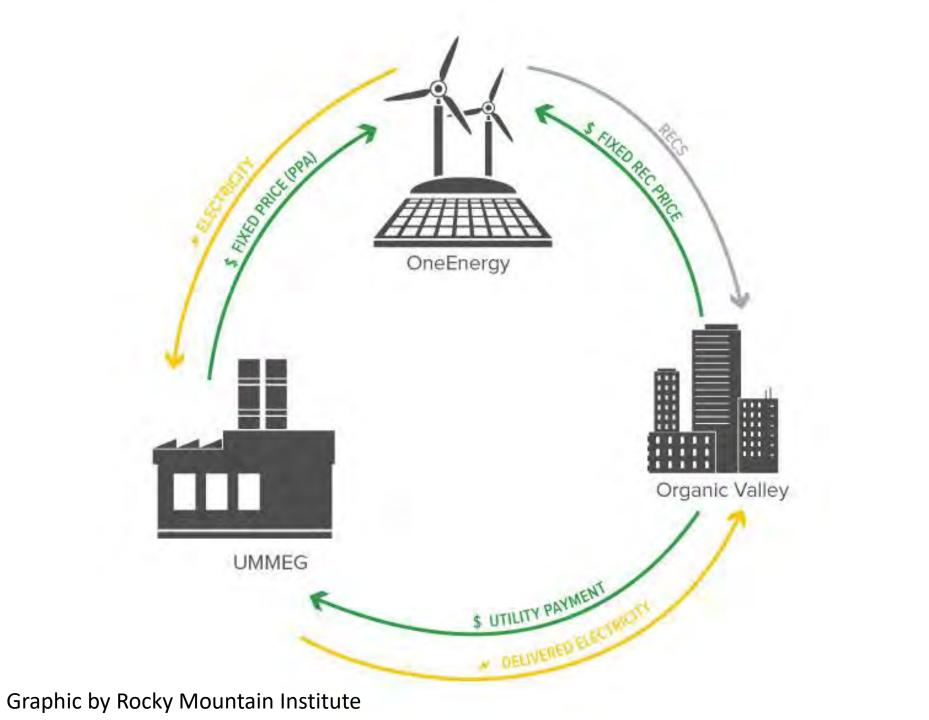


Powering the Good.

100% Renewable Electricity

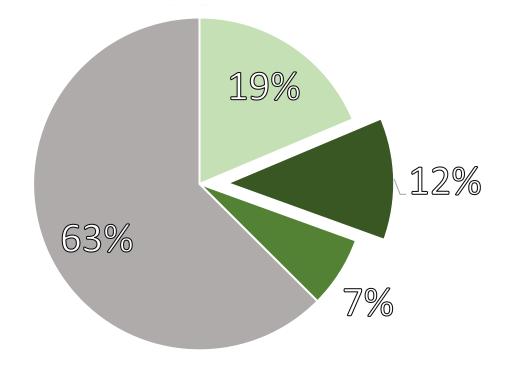
| Partner | Contribution | Value |
|--------------------------------|--|---|
| Organic Valley | REC payments over life of projects | RECS and energy savings |
| UMMEG (municipal utilities) | Purchase of electricity from projects | Electrons at reduced wholesale price. |
| OneEnergy Inc. | Initial investment in: Staff time Engineering Permitting Legal | Fee from Project builder |
| Project Builder/Owner | Construction Operation & Maintenance Insurance and other costs | Energy paymentsREC paymentsTax benefits |







UMMEG: % of Energy Sources



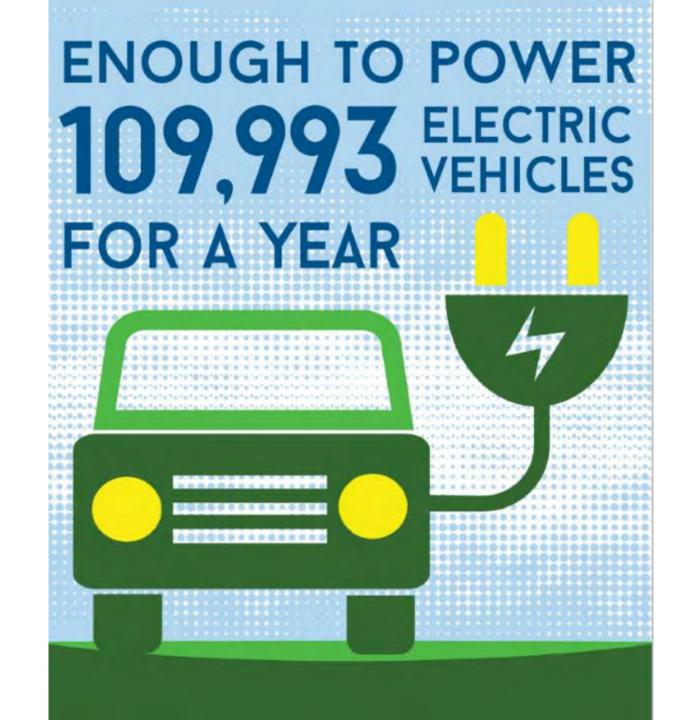
% of total Energy Rugby Wind

% of total Energy CGWF

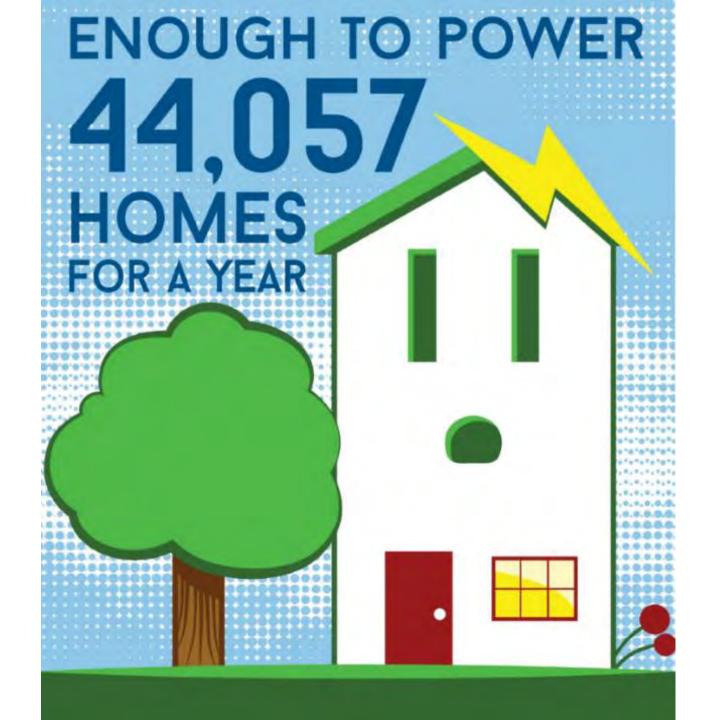
% of total OER Energy

% of Variable Electricity Costs



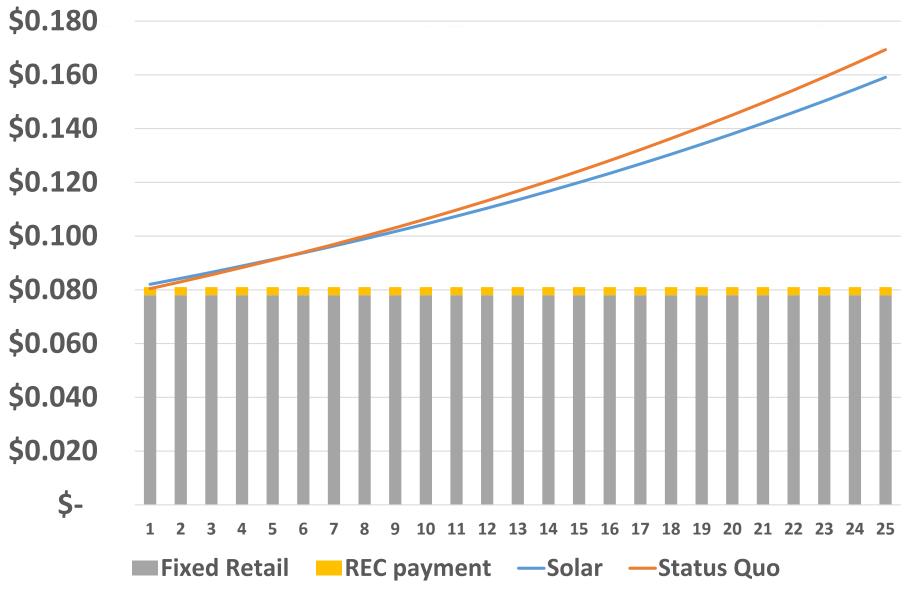






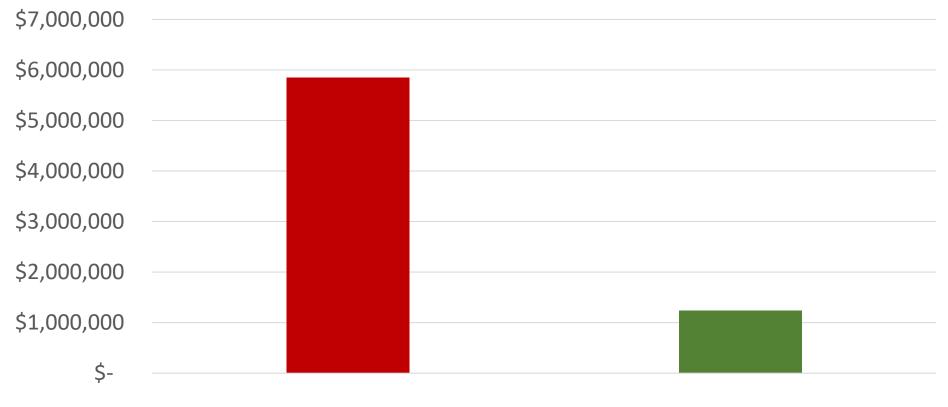


Cost Comparison





CapEx vs. RECS



Cap Spend 2011-2020 25 Years of RECS





1 https://www.apnews.com/0d2d53c978a54b72967b124e149fd762



Wisconsin food company investing in solar electricity



https://ww

C

AP

RELATED TOPICS Wisconsin

More from Wisconsin







Want to be a REC partner?

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