

Canada-Mathare
Education Trust

2019 Report

*Advancing education in Kenya,
one student at a time*

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LETTER FROM THE PRESIDENT

2019 was a great year for CMETrust as we worked to achieve our vision of “a critical mass of Mathare youth who will act as catalysts for positive change within their community, across Kenya and beyond”.

Congratulations to our secondary and post-secondary scholars for all of your accomplishments this past year, particularly the seven secondary scholars and five post-secondary scholars who graduated from their respective programs in 2019.

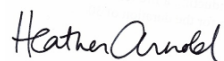
The CMETrust Kenyan Field Representatives have once again gone above and beyond this past year to ensure the success of the CMETrust programs on the ground in Mathare. Together with the Board of Directors, their dedication, teamwork and leadership are the foundation of CMETrust’s achievements.

The CMTrust Board was very pleased to welcome two new board members in 2019. Kerry Kelly joined us as the new Director of Communications and Sonya Katrycz is our new Director of Legal and Risk.

Please read on to learn more about our programs in Kenya, and the partnerships and fundraising activities that have supported their success.

Thank you to all of our volunteers, alumni, donors, partners and supporters for sharing in our vision and work in 2019.

With gratitude,



Heather Arnold

CMETrust President

Board of Directors

Heather Arnold, President

Victoria Sheppard, Program Director

Jimena Eyzaguirre, Vice President

Melanie MacDonald, Director of Partnerships

Anthony Flanagan, Treasurer

Kerry Kelly, Director of Communications

Sonya Katrycz, Director of Legal and Risk

Consuelo van Beek, Director of Fundraising and Donor Relations

Kenyan Field Representatives

Titus Kuria

Monica Nyaga

Benedict Kiage

Esther Njenga

KENYAN PROGRAMMING REPORT

HIGHLIGHTS

×ÖÖP`d N`N`cR_f`T`\\Q`f`RN`_`S`_`aUR`\\`TN[VgNaX [`ONPX`UR`R`V[ŽR[f`N`#`aUR`_`aUN[`aUR`b` bNYf` R[YTuAR[V[T` U`\\YONf` YSR` `XWY` `d`\\`X` U`\\` `PUN`_`NPaR`_`VgRO` Of`] `d`R`_`SbY`SNPWX`Na`_`j` aUR` \\`TN[VgNaX [`UNQ`N[`\\`] `\\`_`ab[Vaf` a` `R[Q`U` `PU`\\`Y`_` `a` `N`_`SbYf` `Sb[QRO`ÖYd`RRX`YRNOR`_`UV] `bZ`Z`V`ä(UR`*`V[T`\\gV`ž`RNOR`_`UV] `bZ`Z`V`ä`U`\\`aRO`Of` `\\`b`_`T`\\`Q`_`S`_`VR[Q` `Na`/`Yf`V[T`Ž`V`R`i`O`_`V[T` `a`TRaUR`_`XVO` `S`_`Z` `QVSSR`R[a`] N`_`a` `\\`SaUR`d`_`\\`YO`a` `YRN`_` [`N[Q`RePUN[TR`VORN` `\\` `U`d` `a` `OR` ORaaR`_`P`Z`Z` b[Vaf` N[Q`TY`ONYP`V`ä`gR[` `ä`

° [`\\`aUR`_`TMTN[aP`UVTUYTUa`V`d`UR[`\\`b`_` `PU`\\`Y`_` `UNQ`N[`\\`] `\\`_`ab[Vaf` a` `cV`V`ä`N[Q`V[aR`_`NP`ä` d`V`U`aUR` `N[NQV[`f`i`VTU` `\\`Z`Z`V` `V[R`_`V[ŽR[f`N`ä(URf`NY`\\`T`a`N`PUN[PR`a`d`NaPU`N`Z` `\\`c`VR` N[Q` `N`d`NX` `N`_`b[Q`V[`aUR` `f`i` `\\`SSPR` `ä(URf`P`ä`b`YO[`ä` `a`] `a`NXV[T`NO`ba`aUV`ä`N`_`a`_`b`Yf` `RZ`N`_`XNOYR`Z` `\\`Z`R[a`S`_`aURZ` `ä`+`R`U`\\`R`aUV`] N`_`a[R`_`UV] `P`[aV[bR` `b[NON`ä`RO`V[`aUR`ONf` `a` `P`Z`R`ä`

+ R`NY`\\`Z`NOR`N`UbTR` `aR[`a` `R[TNTR`TV`Y` `Ob`_`V[T`aUR`\$`d`R`_` (NX`] `\\`T`_`NZ` `P`\\`_`OV[NaRO`Of` `i` `aUR`_`ä(UV`d`N` `N` `a`N`_`a` `\\`SN[`\\`] R[`QVM`TbR` `\\` [`U`d` `\\`b`_`SRZ`MR` `PU`\\`Y`_` `PN[`OR`Z` `\\`R` V[c`\\`c`RO`V[`YRNOR`_`UV] `\\`YR` `N[Q`ORP`Z`R`Z` `\\`R`] `\\`NP`ä`c`R`ä`+`R`U`\\`R`a` `Q` `N` `R`_`VR` `\\`SaUR`R`S`_`bZ` ` `V[`aUR`ONf` `a` `P`Z`R`ä(UV`d`WYV[P`b`OR` `b`PPR` `SbYd` `\\`Z`R[`YRNOR`_`S`_`Z` `V[N[Q`\\`ba`VOR` `\\`S!`NaUN`R`ä`

CHALLENGES

žVXR`N[f` `\\`aUR`_`PNMR[QN`_`f`RN`_`j`d`R`UNQ`PUNYMR[TR`d`V`U`OV`P`V`Y[R`i` `\\`Z`R`XVO` ` [`\\`a`T`V`c`V[T`_`RYRcN[a`Q`P`bZ`R[a` `\\` [`aZ`R`N[Q` `\\`Z`R`] N`_`R[a` ` [`\\`a` `U`d`V[T`b] `a` `Z`RRaV[T` `ä` `Y`aUR`R`PUNYMR[TR`d`R`_`UN[QYRO`RSSR`P`ä`c`R`Yf`N[Q`V[`N`] `\\`Z`] aZ`N[[R`_`ä`

[R`PUNYMR[TR`] R`_`V`ä`j`aUR` [bZ`OR`_` `\\`SN]] YPN[a` `V[` `N`ä`X` `a` `aUR` [bZ`OR`_` `\\`S`_`\\`] R[` `Y`ä` `Nc`NMNOYR`ä`+`R`UNcR` `RR[`N`UVTUR`_`^`b`NY`ä`f`N[Q`Q`ä`R`_`Vaf` `\\`SN]] YPN[a` `N[Q`aUN`ä`T`ä`R` `b` `N`OR`N`b`ä`SbYUR`NON`PUR`a` `OR`NY`d`V`U`ä`%`b`NY`ä`f`Z`RN[V[T`UVTUR`_`Z`N`X`] `a` `\\` [TR`_`] R`_` `\\` [NY`ä`VR` `N[Q`Q`ä`R`_`Vaf`Z`RN[V[T`S`_`Z` `QVSSR`R[a` `PU`\\`Y`_`j`ONPXT`_`b[Q` `N[Q`N`RN` `V[!`NaUN`R`ä`

CONCLUSION

×ÖÖP`d N`N` `b`PPR` `SbY`f`RN`_`S`_`aUR` `RP`[QN`f` `PU`\\`Y`] `\\`T`_`NZ` `N[Q`aUR`_`\\`TN[VgNaX [`V[TR[R`_`NY`ä`+`R`Ob`VO` `\\` [`aUR`UVTUYTUa` `UR`_`R`V[`ä`

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SECONDARY SCHOOL SCHOLARSHIPS

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i NPU'fRN_ 'aUR'Ž R[fN[` abOR[a' ` Vá'S_ 'aURV_ [NaX[NYi eNZ ` 'aUNaV Ž R[fN_ R_ a'SPNaR\ S
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 ' PU\YN_ UV]] _ VáX[V_ 'aUR' \ PMYZ ROWN[Q] _V[a] _ aR_ ` S_ ` abOR[a' a' N[] Yf ð

In 2019 we continued with the process. Below is a summary of the enrolments:



New Scholar Recruitment	
Applicants	141
Orphans Applicants	7
Shortlisted	41
Orphans Shortlisted	5
Interviewed	34
Orphan Interviewed	3
Selected	10
Orphan Selected	3
Final list	13

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POST SECONDARY SCHOLARSHIP AND ALUMNI REPORT

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_RPRV] a' 'aVZ RYf' '



SUMMER WORKSHOP

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@OMETrust
PhotoGrid

GIRL TALK

' b_V[T'aUR'' bTb' aU\YQNF'] _\T_NZ j'd R'
UNQ'NTV_Y] \d R_'aNY'd VAV'aUR'UMU'' PU\Y' PU\YN_' 'd UR_R'd R'OV'Pb'' RQ'aUR'PUNYR[TR' TV_Y'

N_R'SNPV T'aUR" \PVRaf N' Q'U\ d' d R'PN[" \YcR" \Z R'SaUR PUNYR[TR' YXR'Q_\] V T'\ba\ S' \PU\ \Y'] RR_\]_R' `b_R; RN_Yf']_RT[N[PVR' N' Q'U\ d' a\ S'Pb' \['NPQRZ VP' a'

WALK-A-THON

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Canada-Mathare Education Trust
Presents
THE ANNUAL WALK & DANCE FOR EDUCATION WALK - A - THON

Join us for
Music Speeches
Poetry Singing
Dancing Competition

From 9:00am

HALI INDABA 2020

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CANADA DAY

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INTERNATIONAL DAY FOR THE GIRL

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OPEN DAY AT CANADIAN HIGH COMMISSION

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FUNDRAISING & PARTNERSHIPS

\$N_a[R_UM ` N[Q`Sb[Q_NV V T] YNf N`XRf ` \YRV ` ! i (_b` a`i` NOWaf `a\ NOcN[PR`RObPNaX[` V ` Z R[f N` (UR` b PPR` ` \S`x`O`O`p`d` N` N`PUVRcRQ`aU`_bTU`P`A`YNO`_NaX[` d` V`U`N`_N[TR` \S` Rea`M`_QV` N`f `] N_a[R_` j V[P`b`QV` T`T`c`R`] Z R[a` Y`PNY`P`Z` Z` b[V`f ` _TN[V`g`NaX[` ` j`Ob` V[R ` R ` j N[Q`V[Q`c`V`Ob`NYO` \ ` ` + R`Y`R`c`R`_N`T`R`O`a`UR` ` a`R[T`a`U` \`S`a`UR` R`P`A`YNO`_NaX[` ` a\ N`PUVRcR`a`UR` f`RN`_` T`_R`Na` ` b`PPR` ` ` ` `

° a`a`UR`ORTV[[V[T` \`S`a`UR`f`RN`j ` ! i (_b` a`] N_a`PV[N`a`R`Q`V[` E[a`R`_ N`aX[N`Y` R`c`R`X[] Z R[a`id` R`R`X`j`N[` N[[b`NYV[V`a`N`a`c`R`UR`Y`Q`Ob`_V[T`a`UR`S`_` a`id` R`R`X` \`S` /`RO`_b`N`f`j`Of `] N_a[R`_V[T`d` V`U` ` N_a`R`aa`z` \`Q`TR` a\ ` \`SS`_N`d` R`R`X`R[Q`T`R`a`Nd` N`f `] _V`g`R`S`_ `N`Q`_Nd ` _TN[V`g`R`O`Of` a`UR`/`b[Q`_N`V` T`N[Q` ` \[_ ` &`R`Y`NaX[` ` P`Z` Z` V`a`RR`#` N`_P`U`O`_`b`T`U`a` ` R`c`R`_N`Y`Z ` \`R`] N_a[R`_UM ` \] \ ` _ab[V`a`R` ` j V[P`b`QV` T`a`UR` d ` \`X`_`b`_Z`R[f`N[/`V`Y`O`&`R`] _R` R[a`N`a`c`R` ` °Z` /` & ` »`O`Q`d` V`U`a`UR`f`i`N[` \[` *`X`V[T` ` R`P`A` [Q`N`f ` ` P`U` \`N`_ `UM ` `S`b[Q`°` R`Y`R`P`a` T`a`U`_R`R`f`_`b[T`_R`P`] V`R[a` »`N` `d` R`Y`N` `a`UR`_`d` \`_X`d` V`U` ` N`Q`V[R` ` " `N` ` _N`Y`N`j`N` ` N[N`O`N[`S`R`O`R`_N`Y`] b`O`Y`P` ` R`_c`N[a`d` U` \`P`_N`P`U`R`O`Z`/` & ` V[a`UR`S`b`_a`UR`_` O`R`c`R`X[] Z R[a` \`S`N`Z ` \[V`a`_V[T`N[Q`R`c`N`b`NaX[` ` a`N`a`R`T`f`#` a`a`UR`R[Q` \`S`a`UR`Z ` \[a`j`_Z`/` & ` ` N`a`R[Q`R`Q`N`_R`a`_R`N`a`N`a`UR`i` Y` ` V`N[` &`R` ` \`_a`V[` &`b[Q`N`°° ` \`_a`U` \`S`_ R[a`_N`Y` ` N`V` \`O`b` `a`d` \`_X`d` V`U` ` ` R[[V`!` b`a`V` \`j ` V`R`P`a`_ ` \`S`\$`_`T`_N`Z ` `S`_a`UR`f`i`V`_Y`_U`V`Q` ` Rad ` \`_X`j`a`_R[R`d ` \`b`_ ` _TN[V`g`NaX[` ` ` ` U`V`O`\$`_`_a`R`P`a`X[[` \$` \`Y`P`f` ` ` `

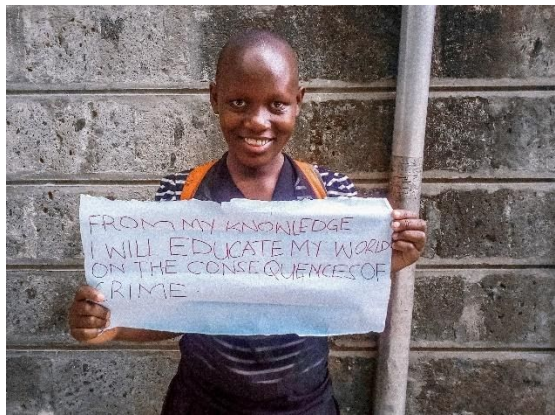


f` \`R[U`#`U`Q`V`Z` O` \`b`_UR`_R`Q`V[`a`UR` `] _V[T`d` V`U`UV` V[` `] V`V[T`j ` `R`Y`S`O`V`_R`P`a`R`Q`S`b[Q`_N`V`R`_ `b`_ ` \`b[Q`V[T`U`V ` `b`Z` Z` V`a` \`S`! ` \`b[a` ` i` c`R`_R` a` `N`S`N[a`N` a`P`N`PUVRcR`Z`R[a` \[`Z` N[f`Y`R`c`R`Y` `N[Q` \[R`a`U`N`a`_ `N`V`R`O`I`U`O`O`O`S`_ ` ! i (_b` a`j`E[`Z` V`O`#`] _V`j`_`b`_ ` `Y`b`Z` [V` " Rad ` \`_X` `] N_a[R`_R`Q`d` V`U`a`UR` ` P`U` \` \`Y`O`_R`N`X`] _`T`_N`Z ` _TN[V`g`R`_ ` a\ U` ` a`N` Z ` \`a`c`NaX[N`Y`a`N`X`N`O`_b`a`Y`S`R`N`S`a`R`_ ` R`P`A` [Q`N`f`#` P`U` \`N`N[Q`Z`/` & ` ` i ` a`UR`_ ` " V`R[T`N`Y` \`UR`Y`Q`N`_`b[Q`Y`a`N`O`Y`R`Q`V`P`b` ` ` V[`d` V`U` ` ` P`U` \`N`_ `N`O`_b`a`U`d` `a\ O`R` a` `b`]] \`_a`f`_`b[T`d` \`Z`R[V[`a`UR`V`_N[Q` `N`]] _`N`P`U` ` \`Z`R` \`S`a`UR`b[V`b`R`P`U`N`Y`R[T`R` `a`UR`f` `S`N`P`R`#` a`a`UR`R[Q` ` \`S`a`UR`Z ` \[a`U`° `] _W`x`U`#`x`P`#`j`i ` a`UR`_a`_N`c`R`Y`R`Q`a`_f`i`U`N[N`a` ` _R`] _R`R[a` ` ! i (_b` a`N[Q`] N_a`PV[N`a`R`V[`a`UR`f`i`_`z`_`P`P`R`_ ` ` " Rad ` \`_X`_` N[[b`NY`E[Q`N`O`N`_ ` \`Z` R`a`U`V[T` ` ! i (_b` a`i` `Z`/` & ` `U`N`c`R` `N`a`R[Q`R`Q` ` V[P`R`x`O`O`U`#` ` ! i (_b` a`V` `N`] _`b`Q`Z`R`Z` O`R`_ ` \`S`a`UR` `f`i`_`z`_`P`P`R`_ ` " Rad ` \`_X`j`N`T`_`b`] `N` ` \`P`N`a`X[` \`S[` \[#` _`S`a` ` _TN[V`g`NaX[` ` V[` ` S`_V`N`a`U`N`a`d` \`_X`R`e`P`b` `V`c`R`Y`f` `d` V`U`U`V`T`U`#`N`P`U`V`R`c`V[T`j`Y`d` #` P`Z`R`°`N`X`N`f`i`_`z`_`b` ` ` _`ab`Q`R[a` ` V[` `b`]] \`_a`V[T`a`UR`] b`_ `b`V`a` \`S`U`M`T`U`R`_R`O`b`P`N`a`X[` \]] \`_ab[V`a`R` `#` UR`N[[b`NY`E[Q`N`O`N`V` `N`a`V`R`d`UR[`Z`R`Z`O`R`_ `P`N[[Rad ` \`_X`V[`] R`_ ` \[j`d`U`P`U`V` `N[` V[P`_R`O`O`Y`R` \]] \`_ab[V`a`f`S`_ ` ` ! i (_b` a`a` \`P`A` [[R`P`a`d` V`U` \`a`UR`_ ` S`_V`N[` _TN[V`g`NaX[` `S`_P`b`_R`Q` \[` `b`]] \`_a`V[T` ` _`ab`Q`R[a` ` ` i ` a`UR`_` `a`Z`R`V[`f`i`U`N[N`O`_`b`T`U`a`V`O`R`N` `N[Q`_R`Y`N`a`X[` `UM ` `d` V`U`Z`R[f`N[` _TN[V`g`NaX[` `a`U`N`a`d`R` `N`R`] b`_ `b`V[T`S`b`_a`UR`_`S`_ `x`O`x`O`#`

! N`f`N[Q`i`b[R`O`_`b`T`U`a`Z ` \`R`c`V`V`a`_ `N[Q`N`P`a`c`R`P`A`YNO`_NaX[` ` V[Z`R[f`N`N[Q`_ `N[N`O`N`#` ` ` ! N`a`U`N`R`j` ` [[N! `N_a[#`R`O` \`c`N`S`_`Z` ` ` P`a`X[`] ` \`b`_Y`R`_ ` \`_V`a`h`Y`N` `V[V`a`q`c`V`V`a`R`O`_`b`_ ` \`SS`P`R`N[Q` `] _`T`_N`Z`Z`V[T` `] N`P`R`j`d`U`V`R`V[` (\`_ \[a`j` ` R`c`R`_N`Y`O`_N`Q`Z`R`Z`O`R`_ ` `N`Y`R`O` `b`]] \`_a`S`_ `

! i (_b` a`Of` _VOM T`Ö×XZ` N[Q`_NV V[T`Ī ÖÖÖÜ`Ob`_V[T`aUR`N[[bNY`OVKRNaU\ [«_b[`Of` aUR`
 , N[NON` S_VPN`\$N_a[R`_ UV] °. ° \$»" Rad _X«(\TRaUR`_Y`OVSSR_R[a`_TN[VgNaX[` P`cR_V[T`U`
 P`b[a`VR` _NV RO`ÖÖÖ; ! i (_b` aV` N[] _bQ` b]] _aR`_ SaUR` ° \$" Rad _X«] UvX` \] Uf; j`N`
] YNaS`_Z` aUNa`SNPWA`NaR`] N_a[R`_ UV] `ORad RR[` N[NON[N[Q` S_VPN[P`Z` Z` b[V`AR` N`Y`
 d _XV[T`a`_b]] _a`Y`PNYF` YRO`ORcRY\] Z` R[a] _V`RPa` «`

! i (_b` a`XVPXRO`_SSaUR` N[NON[` bZ` Z` R`_Z` \ [aU` `Of` PRYRO`_NaV[T` N[NON` Nf` d` V`U`aUR`
 , N[NONk` fIVTU` \Z` Z` V` V[R`_V[`Z`R[f`N[ž`VN` aNORYONb`R`_j`d` UVPY`YRQ`a` OV`Pb` ` V[` NO`ba`
 O`_V[TV[T` PUA`N`_ `a`aUR` \Z` Z` V` V[R`_«` _R` VOR[PR`V[`aUR`SNY«` ` N`_R` b`Y` aUV` f`RN`_«` PUA`N`_a`
 \S` PUA`N`_ `a`NcRYRO`a` aUR`_R` VOR[PR`a` PRYRO`_NaR`V[U\ [\b`_ SaUR`_t[aR`_ NaX[NY` Nf` SaUR`
 fIV`Y` UVQ` \ [#Pa`OR`_ÖÖ; N`SN[aN` aP` \]] _ab[V`f` S`_ ` abOR[a` V[aR`_R` aRQ`V[YRN`_V[T`NO`ba`
 OQ` Y`Z` NaP`_RYNaX[`ORad RR[`Z`R[f`N`N[Q` N[NON`#`cR`_aUR`P`b`_R` SaUR`f`RN`_j` aUR`_R`d` R`_R`
 NY` \ ` R`cR`_NY`aUR`_V[aR`_ NaX[NYPNZ] MT[` `aUNa` ! i (_b` aR[Q`_ RO`_V[P`bOQ` T`
 t[aR`_ NaX[NY+ \Z` R[«` ~ Nf` °! N`_PU`Y` N[Q`_t[aR`_ NaX[NYž`V`R`_NPf` ~ Nf` °` R] aRZ` OR`_Y`»«`



(UR`SNY`ORTN[`d` V`U`_`b`_N[[bNY`a` NPX`a` " PUA`N`_k`
 PNZ] MT[V[` N[NON`_j`N`PNZ] MT[`d` UR`_R`
 ! i (_b` a` PUA`N`_ `N[Q`f`_b[T] R\] YRV[` N[NON`
 d` R`_R`N` XRO`a` R[TNTR`d` V`U`aUR`_`b`R` aX[` \Sd` UNa`
 PUNYR[TR` `aUR`_d` \b`Q`YXR`a` ` \YcR`d` V`U`aURV`
 RO`b`PNaX[j`d` UVPY`YRQ`a` NT`_RNa` ` PNYZ` ROW`N`
 PNZ] MT[`d` UR`_R`] N`_aP`V[N[a` ` UN`_RO`aURV`
 aU`b`TUa` j`_NV` aM[T`_cR`_Ī` ÖÖÖ; (UR`_R`d` R`_R`_aUR`
 \]] _ab[V`AR`_a` ` a`_f` YRYYES`_aUR`S`_ `a`V` R`_j`
 ` PUA`N`_ `d` R`_R`V[aR`_cVRd` RO`_ \ [`aUR`ORY`cRO`fiURa`
 &NOX` Y`p`«` °(UR`_ N`_RR`! NO`_R` U`d` »j`d` UVPY`
 O`_b`TUaV[` V`U`a`a` ` abOR[a` NO`ba`_NOX`_j`Z` b`_VP`
 N[Q`_V[aR`_cVRd` V[T`_XWY` j`N` `d` RYN` ` UN`_V[T`aUR` ! i (_b` a` a`_f`_d` V`U`aUR`_d` VOR`_ " N`_OV`
 P`V` Z` b[V`f` «` NO`f` j` V[` `cRZ` OR`_j` ! i (_b` a`Y`_a` \ R`_S`V` ` a`_ \ [TR`_a`_b]] _aR`_ N[Q`cR`_f`
 S`_ `a`QV[_j` \$Na`VPX` UR]] N`_O`«` [YRb`_SS`d` R`_ \$Na`VPX`«` S`VR[Q` N[Q`SNZ` V`f` _NV`RO`_cR`_
 Ī` ÖÖÖ`a` ` b]] _af`_b[T] R\] YRV[! NaUN`_R`_a` N`PUVR`cR`_aURV`_Q`_RNZ` ` «`

N[Q`_V[aR`_cVRd` V[T`_XWY` j`N` `d` RYN` ` UN`_V[T`aUR` ! i (_b` a` a`_f`_d` V`U`aUR`_d` VOR`_ " N`_OV`
 P`V` Z` b[V`f` «` NO`f` j` V[` `cRZ` OR`_j` ! i (_b` a`Y`_a` \ R`_S`V` ` a`_ \ [TR`_a`_b]] _aR`_ N[Q`cR`_f`
 S`_ `a`QV[_j` \$Na`VPX` UR]] N`_O`«` [YRb`_SS`d` R`_ \$Na`VPX`«` S`VR[Q` N[Q`SNZ` V`f` _NV`RO`_cR`_
 Ī` ÖÖÖ`a` ` b]] _af`_b[T] R\] YRV[! NaUN`_R`_a` N`PUVR`cR`_aURV`_Q`_RNZ` ` «`

°` `aUR`f`RN`_P\ [aV[bRQ` ! i (_b` ad` _XRO`d` V`U`_X[T`¥` aN[QV[T`P`V` Z` b[V`f`] N_a[R`_ V[`
 ! NaUN`_R`_j` V[P`bOQ` T`aUR` ! i ` #` PUA`N`_Y`
 ! NaUN`_R`_j`! NM! Ngb`_Vt` (` \YRTR`_j` N[Q`aUR`
 ž`R[aN` \Z` Z` b[V`f` °/ NPV`ANaX[»a` ORY`cR`_
 d` _X` U\] ` a` \b`_ PUA`N`_ `Ob`_V[T`aUR`
 ~ RPRZ` OR`_f` \XONF]] \T`_NZ` «`t[`NOO`V`X[j`_b`_
 N[[bNY`d` NY`_NY`U\ [`aU`_b`TU`! NaUN`_R`_d` N`_URYQ`
 a` P`_RNaR`Nd` N`_R[R` ` \ [`aUR`V`] _a`N[PR`_S`
 RO`b`PNaX[`S`_! NaUN`_R`_f`_b`aU`«` ! i (_b` a`
 YNb[PURQ`_aUR`_f` \XONF` / b[Q`_NV` V[T`PNZ] MT[` `
 \ [fIV`V[T` (bR`_ONF` N[Q`_ `b`PPR` `S`b`Yf` _NV`RO`
 _cR`_Ī` PÖÖÖ`_aU`_b`TU`_Q\ [NaX[` ` j` TV`a`PN`_Q` N[Q`
 V[Q`c`V`Ob`NY`S`b[Q`_NV` V[T`_NP`a`c`V`AR` «`



°V[° N[NON[~ \YN_ »	"	"	"	"	"	"	"
"	"	"	"	"	"	"	"
°V[° N[NON[~ \YN_ »	"	"	xÖÖP	"	"	xÖÖY	"
"	"	"	"	"	"	"	"
° ° ° Ra	"	° ° ° Ra	"	"	"	"	"
" ° N U	"	U	U	U	U	U	U
" ° PP\b[a ° &RPRVNOYR	"	Y	p;ÖU	"	"	Öj;ÜÜ	"
" \$_R] MQi e] R[ÖVb_R	"	P	UÖj;ÜP	"	"	Öj;Üx	"
" \$_R] MQi e] R[ÖVb_R	"	"	Öj;ÖU	"	"	Öj;ÖU	"
" ° NYR[ÖN_	"	"	¥	"	"	ÖÜØ	"
"	"	"	ÖÖÖj;ÜPØ	"	"	YÜj;YÖ	"
"	"	"	"	"	"	"	"
ž\WOMAR < ° Ra ° ° Ra	"	"	"	"	"	"	"
ž\WOMAR °	"	"	"	"	"	"	"
" ° PP\b[a ° \$NFNOYR	"	"	pÖx	"	"	xÖj;ÜÜ	"
" ° RSR_RQ_ \[a_VÖbaX[°	"	ÖÖ	UÜj;YYY	"	"	Öj;ÖÖÖ	"
"	"	"	UÜj;ÜPÖ	"	"	UÖj;ÜÜ	"
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") [_R_ a_VPaRQ	"	"	°ÖÖj;ÖYÜ»	"	"	xÖj;ÜÜ	"
" &R_ a_VPaRQ	"	"	UÖj;YYY	"	"	Öj;ÖÖÖ	"
"	"	°	UÜj;ÜÖÖ	"	"	UÖj;ÜÜ	"
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. N[NON"! NaUN_Ri ObPNaX [(_b` a'
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 ' aNaRZ R[a\ S_ UN[TR` V[" Ra" ` Ra`

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) [_R` a_VPaRQ[RaN` Ra` j` ORTV [V[T` SfRN_`	î		x0j00j	î		UxjUp0
i ePR` °QRSPVR[Pf » \S_RcR[bR` cR_ Re] R[Q\ab_R`			°Pj000»			°Pj0jY»
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° Y\PNaX [\S&R` a_VPaRQ" RaN` Ra` j` R[Q\SfRN_`			xUjYjY			00j000
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N[NON! NaUN_Ri ObPNaX [(_b`a
 /_aUR, b_R[a- RN_i [ORQ~ RPRZ OR_ØØ×ØØP
 ' aNaRZ R[a\S, N U/Y.d

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°V[N[NON[\YN_»		
N U]_ \c\OROF °b`ROSI_»E #] R_Na[T° PaC\AR i ePR` °ORS\PR[Pf» \S&RcR[bR\cR_Re] R[`R	°P_iØØØ»	°P_iØØY»
N U]_ \c\OROF °) `ROa` S[N] PR» FUN] TR V] d\ X] T P] V] NE ° PP\ b[a` &RPRcNOYR ° NR[ON_` \$_R¥\$MQ` PU\YN_` UV]` \$_R] MQi e] R[`R` ° PP\ b[a` \$NFNOYR	Ü_iØØØ` ØÜØ` °Ü_iYÜÜ» ¥ °ÜÜÜ» °Ü_i×ØØ»	°Ü_i×ÜÜ` °ØÜØ` °ØÜ_i××» ¥ °Ü_iÜÜ` °Ü_iYÜØ»
/V[N[P] T° PaC\AR \$_ \ T_ N` ~ RSR_RO, \[a_VObaX[`	×Ü_iYÜY` ×Ø_iØØP`	ØØ_iØØØ` ØØ_iØØØ`
UN] TRV] PN` U] \ ` \aX[`	°ØÜ_iØY P»	°ØÜ_iYÜØ»
N U_i] ORTV] [V] T` SFRN_`	ØÜ_iÜPÜ`	ÜØ_iÜÜY`
N U`R[Q` SFRN_`	ÜØ_iÜÜÜ`	ØÜ_iÜPÜ`

" \aR` a` aUR/V N PNY` aNaRZ Rf a`

Ö: " Nab_R\`S#] R_NaX[``

„ N[NON# NaUN_Ri ObPNaX[(_b` a°aUR`- _TN[VgNaX[-\`_! i (_b` a»V V P_] _NaRO`d VaU\ba` UN`RPN] VaNY
b[OR`aUR# [aN_V` b` V` R` \` _NaX[`` Pa(UR`_TN[VgNaX[V` N`_RTV aR`RO` N[NON[PUN`Vaf` aUNa] _cVOR`
Sb[QM`T`S`_` RP\ QN`f` PUA\YN[Q] \` a# RP\ QN`f` PUA\YN` UM] ` V` ! NaUN_Ri` Ž R[fN#E[` N[NON`aUR`
_TN[VgNaX[V` R[aV`RYf` _b[`Of` b[] MQ`c\`yb[aRR`_` d U\`R`Z NM`_R`] \[`VOWAR` N`R`TR[R`NaM`T`Sb[QM`T`S`_`
` PUA\YN` UM] ` j`_NW V` T`Nd N`R[R` `NO\baaUR`cNbR`\SRObPNaX[V` `` aRZ` Z V` T`b`ON[] \cR`af` V` Ž R[fN`N[Q`
] _cVOM`T` a`NaRTVP\`cR`_`VUa\`S] _\T`NZ` Z V` T`V` Ž R[fN#`b[QM`T`V` TR[R`NaRO`aU`_bTU`] R`_ \[NYO\ NaX[` j`
Sb[Q`NW V` T`RcR[a` j`N[QT`N[a` #

×: ' V[VSPN[a` PPa`b[aM`T`S`_`VPR` ``

" N`V`_S` PPa`b[aM`T`E(UR`R`S[N[PNY` aNaRZ Rf a` UN`cR`ORR[] _R] N`ROV` NPP\`ON[PR`d`VaU` N[NON[fir[R`NYf`
` PPR] aRO` PPa`b[aM`T`S`_` Pj`YR` °fi` ° \$»N[Q`N`R`ORV` T`] _R] N`ROb[OR`_`\$N`a#`S`aUR` \$` ` N[NON`f`N[COO\`XE
` PPa`b[aM`T` aN[ON`O` S`_` \`a`S`_`\$`_`S`a`i [aR`_]_V`R` #

&RcR[bR`&RPaT[VaX[E`

~ \[NaX[` E(UR`_TN[VgNaX[`S`Yd` `aUR`ORSR`_`NYZ` RaU\O\`SNPP`b[aM`T`S`_`P\ [a`_ObaX[` #&R` a`_VPaRO`
P\ [a`_ObaX[` `N`R`_RPaT[VgRO`N`_RcR[bR`V` aUR`f`RN`_V`_`d` UVPU`aUR`_R`YN`aRO`Re] R[`R` N`R`V` P`b`_RO#] [_R` a`_VPaRO`
P\ [a`_ObaX[` `N`R`_RPaT[VgRO`N`_RcR[bR`d` UR[_RPRV`RO\`_RPRV`NOYR`_`SaUR`NZ` \b[a`a` OR`_RPRV`RO`PN[`OR`
_RN` \[NOYf`R` aZ` NaRO`N[Q`P`YRPaX[V`_RN` \[NOYf`N` `b`_RO#

/b[Q`NW V` TE&RcR[bR` N`R`_RPaT[VgRO`d` UR[aUR`RcR[a`a`XR`] YNPR`_`aUR`_OYTNaX[UN` ORR[`Z` Ra#

„ \[a`_ObaRO` R`cVPR` E`_` \b[aRR`_` P\ [a`_ObaR`N` V[VSPN[a`NZ` \b[a`SaZ` R`a` aUR`_TN[VgNaX[[«] _\T`NZ` N[O`
`b] \`_aM`T`_R`cVPR` # bR`a` aUR`O`SS`P`b`Yaf` \SN` `R` V` T`aUR`SN`_c`NbRj` P\ [a`_ObaRO`aZ` RV [\a`_RPaT[VgROV` aUR`
S[N[PNY` aNaRZ Rf a` #

£ P`Z` R(N`eR` E(UR`_TN[VgNaX[V` N`_RTV aR`RO`PUN`Vaf` j`N[Q`N` `b`Puj`V [\a` b`O`MP`a`a` V` P`Z` R`a`N`eR` #

/V` N[PNY£[`a`bZ` Rf a` E(UR`_TN[VgNaX[V` VaNYf`Z` RN`b`_R` Va` S[N[PNYN` Ra` N[Q`YNOV`aR` Na`S`W`_c`NbRj` N[O`
`bO`R`^`bR[af` NaNZ` \`a`gRO`P` a#(UR`_TN[VgNaX[[« S[N[PNYV`_`a`bZ` Rf a` P\ [V`a`_SPN`U`N[Q`NPP`b[a`
_RPRV`NOYR#

^ _RV[` b`_R[P((_N[`YNaX[E[\[RaN`f`N` Ra` N[Q`YNOV`aR` \`SaUR`_TN[VgNaX[`d` UVPU`N`R`OR[\Z` V` NaROV`
S`_RV[`Pb`_R[PVR` N`R`a`N[`YNaRO`Na`f`RN`_YR[Q`RePUN[TR`_NaR` #"" \[#Z` \[RaN`f`N` Ra` N[Q`YNOV`aR` N`R`
a`N[`YNaRO`Na`_NaR` V` RSSRPa`Na`aUR`ONa`aUR`N` Ra` `d` R`R`NP`^`b`V`RO`N[Q`YNOV`aR` V` Pb`_RO#&RcR[bR`N[O`
Re] R[`R` N`R`a`N[`YNaRO`Na`aUR`_NaR` \`SRePUN[TRV` RSSRPa`Na`aURV`_a`N[`NPaX[`ONaR` #

£ cR` aZ` Rf a£ P`Z` RE(URV` P`Z` R`_R`NaR` a` V` aR`R` aRN[RO\ [OR] \` Va` UR`O`V` `NcV`T` NPP`b[a` # (UR`_NaR`N` Na`
`RPRZ` OR`_ØØj` ×ØØP` Ø`ØØe` °×ØØY` ¶| Ø`×Ue` »#

Ø: ' PUA\YN` UM] ``

' PUA\YN` UM] `Re] R[Q`ab`R`_`R`NaR`a` N[f`Re] R[`R` V` Pb`_RO`a` `b] \`_a`aUR`RObPNaX[\S` ! i (_b` a` PUA\YN`_`j`
V` P`b`O`M`T`ab`VaX[j`a`N[`] \`_a`NaX[j`ReNZ` `SR` j`_` \Z` ` O\N`Q`N[Q` PUA\Y`b]] YR` # PUA\YN` UM] ` V` P`b`OR`O`aU`
`RP\ QN`f`j` \` a# RP\ QN`f`j`N[Q`N[£(P`Z`] baR`_a`NM` V` T`P`a`b`_`R`S`_`NbZ` [V#

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fIR[R_NYN[Q ` OZ Vj Va_NaCR` ` \ ` a ` _RNaR ` a ` aU ` \ R Vj P b _RO ` Of ` aUR ` \ N ` Q ` a ` \ `] R_NaR ` aUR ` \ TN[VjNaX[` ð(UR ` P ` a ` a ` Vj ` xŌŌŬ ` P ` \ ` V ` aRO ` \ SZ ` RZ ` OR ` \ Uj ` SRR ` ; a_NcRYRe] R[` R ` a ` aUR ` N[[bNYTR[R_NYZ ` RRaV Tj N[[bNYTR[R_NYZ ` RRaV T ` Re] R[` R ` N[Q ` aUR ` NOZ Vj Va_NaCR ` P ` a ` a ` XKR[` \ [Of ` aUR ` O ` \ N ` Q ` ð

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(UR ` ORSR ` RO ` P ` a ` \ VObaX[` ` d R ` R ` RPRVcRO ` S ` \ Z ` NaU ` V ` O ` ĩĪ N ` a ` f ` ` PU \ W ` \ ` Uj ` ` Sb[Q ` d ` V ` aU ` `] RPaSPV ` aR[a ` \ S `] ` \ c ` V ` QM ` T ` PU \ W ` \ ` Uj ` ` a ` \ aR[` ` PU \ W ` \ ` °xŌŌY ` ¥S ` cR ` ` PU \ W ` \ ` » d U ` \ Z ` RRaUR ` P ` VĀR ` W ` \ SUN ` cV ` T [` \ Y ` cV ` T [` Nab ` NY `] ` N ` R[a ` ð(UR ` Sb[Q ` P ` cR ` S ` b ` fRN ` \ ` S ` RPA[QN_f ` ` PU \ Y ` P ` a ` d UVPU ` NZ ` \ b[a ` a ` ĩĪ ŌjŪŪŪ] R ` ` PU \ W ` \ ` RNPU ` fRN ` ĩĪ ĩĪ xŌŌŬ ` ; aUR ` RR ` ` PU \ W ` \ ` d R ` RVOR[a ` SRO ` aUNaZ ` RaUR ` P ` VĀR ` W ` N ` \ ` P ` NaRO ` d ` V ` aU ` aUR ` P ` a ` \ VObaX[`] ` ð