

**From:** [Jonathan Payne](#)  
**To:** [Wasserman, Mike](#); [Chavez, Cindy](#); [Cortese, Dave](#); [Ellenberg, Supervisor](#); [Supervisor Simitian](#)  
**Cc:** [BoardOperations](#); [Gallegos, Sylvia](#); [Smith, Jeff](#); [CommunityRelations@stanford.edu](#)  
**Subject:** [EXTERNAL] comment on General Use Permit for Stanford  
**Date:** Monday, September 30, 2019 2:03:39 PM

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September 30, 2019

President Joe Simitian  
Members of the Santa Clara County Board of Supervisors  
70 W. Hedding Street  
San Jose, CA 95110

Dear President Simitian and Members of the County Board of Supervisors,

I am writing to express my support for Stanford's proposed General Use Permit and request that you reach consensus with the university on a related Development Agreement and a set of reasonable and feasible Conditions of Approval. The General Use Permit will allow Stanford to develop the next generation of academic facilities that will foster its academic mission and leadership.

As a faculty member at Stanford over the past 15 years, I have had the privilege of working with many bright and motivated students and to educate them about the long history of our planet, how it work, and how the natural resources that we all depend upon are generated. Many of these students are now working to address our nation's and the world's most important sustainability challenges. This transfer of knowledge and skills to the next generation is made possible by Stanford's culture of collaboration that drives innovative discoveries.

Stanford plays an important role in the life of our community by advancing teaching and research, providing world-class health care, inviting its neighbors to enjoy many on-campus amenities and working in the community to support local residents. For example, my own lab has welcomed more than 100 local high school students for internships over the past decade, about 1/3<sup>rd</sup> of whom will be first-generation college students. As a former high school teacher, it has been incredibly rewarding to continue to interact with younger students through this program and to make the research and facilities here on the Stanford campus available and beneficial to the local community.

At Stanford, we take on the world's most pressing challenges and develop innovative solutions for the betterment of humankind. Within the School of Earth, Energy, and Environmental Sciences and the Department of Geological Sciences, my lab group studies the causes of species extinction across geological time as well as the processes by which biodiversity subsequently recovers. We are increasingly applying the insights of this work toward understanding and responding to the current global biodiversity crisis. Our research on the ancient extinction events increasingly depends upon advanced chemical measurements of ancient rocks so that we can determine surface temperatures and ocean chemistry during these past extinction events. Such labs require new facilities and additional space on campus. An updated General Use Permit is critical for maintaining our role as a leading university in the study of ancient

environmental change and preparation for and mitigation of current environmental challenges.

Stanford has been purposefully building spaces to enhance collaboration. We believe that bold and surprising connections between different disciplines deepen our understanding of the world.

Stanford's Development Agreement proposal reflects the university's commitment to its neighbors and addresses concerns about housing, transportation, and local schools. For Stanford to provide front-loaded community benefits and thousands of units of housing, the university must be confident that it will be able to complete its academic facilities over time and the rules governing future academic campus development will not be changed midway through implementation of a new General Use Permit.

Therefore, I ask that the County engage in constructive Development Agreement discussions with Stanford to provide benefits that address the interests of the community, while providing Stanford the necessary predictability to fulfill its academic mission. The Board should also work with Stanford to make sure that each of the conditions is clear and sets an objective, reasonable standard for compliance. It's impossible to anticipate every impact of development, but Stanford has proven to be a responsible neighbor and steward of its lands. I believe that further discussion is to all of our benefit especially if the rules governing on-campus development support teaching and research and the addition of much-needed housing.

I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County, and Stanford.

Sincerely yours,  
Jonathan Payne

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Jonathan L. Payne  
Professor and Chair, Geological Sciences  
Professor (by courtesy), Biology  
Stanford University  
450 Serra Mall, Building 320  
650-721-6723  
<https://earth.stanford.edu/jonathan-payne>

**From:** [William Marble](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] I Support Stanford's Proposed General Use Permit  
**Date:** Sunday, September 29, 2019 1:07:22 PM

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Dear Board operations Board,

I am writing to express my support for Stanford's proposed General Use Permit.

Housing is a critical challenge in our region, and Stanford is stepping up to help address this pressing issue. The university's plan to deliver enough new housing to fully satisfy housing demand from its academic development demonstrates extraordinary leadership by a large employer in our community.

I urge the county to engage in constructive development agreement discussions with the university to ensure the General Use Permit provides benefits that address the interests of the community, while providing Stanford the necessary certainty to fulfill its academic mission.

I hope you will support Stanford's future land use plans and work collaboratively with the university to create a General Use Permit that meets the needs of the community, the county, and Stanford.

Regards,  
William Marble

San Francisco, CA 94103

**From:** [Dilara Soylu](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] I Support Stanford's Proposed General Use Permit  
**Date:** Sunday, September 29, 2019 5:32:31 PM

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Dear Board operations Board,

I am writing to express my support for Stanford's proposed General Use Permit.

Housing is a critical challenge in our region, and Stanford is stepping up to help address this pressing issue. The university's plan to deliver enough new housing to fully satisfy housing demand from its academic development demonstrates extraordinary leadership by a large employer in our community.

I urge the county to engage in constructive development agreement discussions with the university to ensure the General Use Permit provides benefits that address the interests of the community, while providing Stanford the necessary certainty to fulfill its academic mission.

I hope you will support Stanford's future land use plans and work collaboratively with the university to create a General Use Permit that meets the needs of the community, the county, and Stanford.

Regards,  
Dilara Soylu

Palo Alto, CA 94305

**From:** [Jeb Eddy](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] OPERATIONS: can you CANCEL?  
**Date:** Thursday, September 26, 2019 10:54:56 PM

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Subject: UC campus Land Use Planning

IF YOU CAN CANCEL circulating the email I sent earlier today, Thursday Sept. 26, Please do. The subject was the words just above re Land Use Planning.

My notes remind me that what I sent earlier was not correctly focused on Supervisor Cortese's question about universities and relations with local agencies.

I will spend time Friday finding answers to the intended question, and will submit what I find.

If you can not cancel or withdraw my previous email, too bad for me. Sorry I wasted some people's time including yours.

Can you reply and tell me the outcome from my request in THIS letter?

Sincerely,

Jeb Eddy

Palo Alto

Dear Supervisors,

Special Attn: Supervisor Cortese,

etc...

**From:** [Amy Buckmaster](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Friday, September 27, 2019 7:43:51 AM

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Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

Stanford plays an important role in the life of our community by advancing teaching and research, providing world-class health care, inviting its neighbors to enjoy many on-campus amenities and working in the community to support local residents.

Housing and traffic are critical challenges in our region, and Stanford is stepping up to help address these pressing issues. Stanford's Development Agreement proposal will provide historic measures to more than meet its obligations in the community—building housing now and fully meeting future workforce housing demand; investing more in transportation programs that encourage sustainable commuting; and providing upfront and ongoing support to the Palo Alto Unified School District.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Amy Buckmaster

Redwood City, CA 94065

**From:** [Roy Woolsey](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Monday, September 30, 2019 12:34:38 PM

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Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

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I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Roy Woolsey

Los Altos, CA 94022

**From:** [Mahyar Irani](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Monday, September 30, 2019 5:48:09 PM

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Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

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I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Mahyar Irani

Los Altos, CA 94022



**From:** [Basu Shanmugam](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Monday, September 30, 2019 5:05:42 PM

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Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

Stanford plays an important role in the life of our community by advancing teaching and research, providing world-class health care, inviting its neighbors to enjoy many on-campus amenities and working in the community to support local residents.

Housing and traffic are critical challenges in our region, and Stanford is stepping up to help address these pressing issues. Stanford's Development Agreement proposal will provide historic measures to more than meet its obligations in the community—building housing now and fully meeting future workforce housing demand; investing more in transportation programs that encourage sustainable commuting; and providing upfront and ongoing support to the Palo Alto Unified School District.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Basu Shanmugam

Milpitas, CA 95035

**From:** [Justin Randolph](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Monday, September 30, 2019 4:43:50 PM

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Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

Stanford plays an important role in the life of our community by advancing teaching and research, providing world-class health care, inviting its neighbors to enjoy many on-campus amenities and working in the community to support local residents.

Housing and traffic are critical challenges in our region, and Stanford is stepping up to help address these pressing issues. Stanford's Development Agreement proposal will provide historic measures to more than meet its obligations in the community—building housing now and fully meeting future workforce housing demand; investing more in transportation programs that encourage sustainable commuting; and providing upfront and ongoing support to the Palo Alto Unified School District.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Justin Randolph

San Francisco, CA 94109

**From:** [Lozada Francina](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Thursday, September 26, 2019 8:14:51 PM

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Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

Stanford plays an important role in the life of our community by advancing teaching and research, providing world-class health care, inviting its neighbors to enjoy many on-campus amenities and working in the community to support local residents.

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I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Lozada Francina

Palo Alto, CA 94305

**From:** [Roger Kopp](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Monday, September 30, 2019 8:23:30 AM

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Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

Stanford plays an important role in the life of our community by advancing teaching and research, providing world-class health care, inviting its neighbors to enjoy many on-campus amenities and working in the community to support local residents.

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I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Roger Kopp

Monte Vista, CA 95014

**From:** [Ximena Barros](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Sunday, September 29, 2019 1:49:50 PM

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Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

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I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Ximena Barros

West Menlo Park, CA 94025

**From:** [Maria Tan](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Sunday, September 29, 2019 12:54:26 PM

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Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

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I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Maria Tan

Santa Clara, CA 95054

**From:** [Patti Shavelson](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Friday, September 27, 2019 5:06:30 PM

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Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

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I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Patti Shavelson

West Menlo Park, CA 94025

**From:** [Glen McLaughlin](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Friday, September 27, 2019 3:41:25 PM

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Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

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I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Glen McLaughlin

Los Gatos, CA 95032



**From:** [Itzel Ramos](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Friday, September 27, 2019 3:14:04 PM

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Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

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I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Itzel Ramos

Redwood City, CA 94061

**From:** [Elizabeth Kennedy](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Friday, September 27, 2019 10:43:22 AM

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Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

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I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Elizabeth Kennedy

Newport Beach, CA 92625

**From:** [Jennifer Kidwell](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Monday, September 30, 2019 9:39:47 AM

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Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

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I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Jennifer Kidwell

Los Gatos, CA 95033

**From:** [TOM CLEWIS](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Thursday, September 26, 2019 9:03:29 PM

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Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

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I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
TOM CLEWIS

Palo Alto, CA 94302

**From:** [Alma Jenettie](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Friday, September 27, 2019 8:41:35 AM

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Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

Housing and traffic are critical challenges in our region, and Stanford's Development Agreement proposal makes meaningful contributions to help address these pressing issues. The university's proposal delivers enough new housing to fully satisfy housing demand from its academic development and front-loads the delivery of 575 affordable workforce housing units. This demonstrates extraordinary leadership by a large employer in our community.

In addition, Stanford is proposing to significantly expand its sustainable commute programs and invest \$30 million in local transportation improvements. And in keeping with its academic mission, the university has also offered \$138 million in support for Palo Alto schools.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

It is to all of our benefit if the rules governing on-campus development support teaching and research and the addition of much-needed housing. I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Alma Jenettie

Sunnyvale, CA 94089

**From:** [Hyun hwang](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Monday, September 30, 2019 11:26:57 AM

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Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

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Sincerely,  
Hyun hwang

Santa Clara, CA 95050

**From:** [Kim Hailey](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Thursday, September 26, 2019 6:37:51 PM

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Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

Housing and traffic are critical challenges in our region, and Stanford's Development Agreement proposal makes meaningful contributions to help address these pressing issues. The university's proposal delivers enough new housing to fully satisfy housing demand from its academic development and front-loads the delivery of 575 affordable workforce housing units. This demonstrates extraordinary leadership by a large employer in our community.

In addition, Stanford is proposing to significantly expand its sustainable commute programs and invest \$30 million in local transportation improvements. And in keeping with its academic mission, the university has also offered \$138 million in support for Palo Alto schools.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

It is to all of our benefit if the rules governing on-campus development support teaching and research and the addition of much-needed housing. I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Kim Hailey

Los Gatos, CA 95032

**From:** [Paul Chou](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Sunday, September 29, 2019 7:40:28 AM

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Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

Housing and traffic are critical challenges in our region, and Stanford's Development Agreement proposal makes meaningful contributions to help address these pressing issues. The university's proposal delivers enough new housing to fully satisfy housing demand from its academic development and front-loads the delivery of 575 affordable workforce housing units. This demonstrates extraordinary leadership by a large employer in our community.

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Sincerely,  
Paul Chou

Saratoga, CA 95070



**From:** [Lily Sarafan](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Saturday, September 28, 2019 9:08:02 PM

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Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

Housing and traffic are critical challenges in our region, and Stanford's Development Agreement proposal makes meaningful contributions to help address these pressing issues. The university's proposal delivers enough new housing to fully satisfy housing demand from its academic development and front-loads the delivery of 575 affordable workforce housing units. This demonstrates extraordinary leadership by a large employer in our community.

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I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

It is to all of our benefit if the rules governing on-campus development support teaching and research and the addition of much-needed housing. I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Lily Sarafan

Los Gatos, CA 95030

**From:** [Arthur Bienenstock](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Saturday, September 28, 2019 7:56:35 PM

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Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

Housing and traffic are critical challenges in our region, and Stanford's Development Agreement proposal makes meaningful contributions to help address these pressing issues. The university's proposal delivers enough new housing to fully satisfy housing demand from its academic development and front-loads the delivery of 575 affordable workforce housing units. This demonstrates extraordinary leadership by a large employer in our community.

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It is to all of our benefit if the rules governing on-campus development support teaching and research and the addition of much-needed housing. I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Arthur Bienenstock

Palo Alto, CA 94305

**From:** [Rachel Claus](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Saturday, September 28, 2019 4:18:50 PM

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Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

Housing and traffic are critical challenges in our region, and Stanford's Development Agreement proposal makes meaningful contributions to help address these pressing issues. The university's proposal delivers enough new housing to fully satisfy housing demand from its academic development and front-loads the delivery of 575 affordable workforce housing units. This demonstrates extraordinary leadership by a large employer in our community.

In addition, Stanford is proposing to significantly expand its sustainable commute programs and invest \$30 million in local transportation improvements. And in keeping with its academic mission, the university has also offered \$138 million in support for Palo Alto schools.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

It is to all of our benefit if the rules governing on-campus development support teaching and research and the addition of much-needed housing. I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Rachel Claus

Palo Alto, CA 94304

**From:** [Andrew Fraser](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Saturday, September 28, 2019 1:50:03 PM

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Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

Housing and traffic are critical challenges in our region, and Stanford's Development Agreement proposal makes meaningful contributions to help address these pressing issues. The university's proposal delivers enough new housing to fully satisfy housing demand from its academic development and front-loads the delivery of 575 affordable workforce housing units. This demonstrates extraordinary leadership by a large employer in our community.

In addition, Stanford is proposing to significantly expand its sustainable commute programs and invest \$30 million in local transportation improvements. And in keeping with its academic mission, the university has also offered \$138 million in support for Palo Alto schools.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

It is to all of our benefit if the rules governing on-campus development support teaching and research and the addition of much-needed housing. I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Andrew Fraser

West Menlo Park, CA 94025

**From:** [Raymond Vasquez](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Friday, September 27, 2019 2:20:25 PM

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Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

Housing and traffic are critical challenges in our region, and Stanford's Development Agreement proposal makes meaningful contributions to help address these pressing issues. The university's proposal delivers enough new housing to fully satisfy housing demand from its academic development and front-loads the delivery of 575 affordable workforce housing units. This demonstrates extraordinary leadership by a large employer in our community.

In addition, Stanford is proposing to significantly expand its sustainable commute programs and invest \$30 million in local transportation improvements. And in keeping with its academic mission, the university has also offered \$138 million in support for Palo Alto schools.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

It is to all of our benefit if the rules governing on-campus development support teaching and research and the addition of much-needed housing. I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Raymond Vasquez

San Jose, CA 95127

**From:** [PANKAJ SHAH](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Friday, September 27, 2019 1:42:23 PM

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Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

Housing and traffic are critical challenges in our region, and Stanford's Development Agreement proposal makes meaningful contributions to help address these pressing issues. The university's proposal delivers enough new housing to fully satisfy housing demand from its academic development and front-loads the delivery of 575 affordable workforce housing units. This demonstrates extraordinary leadership by a large employer in our community.

In addition, Stanford is proposing to significantly expand its sustainable commute programs and invest \$30 million in local transportation improvements. And in keeping with its academic mission, the university has also offered \$138 million in support for Palo Alto schools.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

It is to all of our benefit if the rules governing on-campus development support teaching and research and the addition of much-needed housing. I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
PANKAJ SHAH

Edgemoor, DE 19810

**From:** [alma villalvazo](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Sunday, September 29, 2019 5:43:26 PM

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Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

Housing and traffic are critical challenges in our region, and Stanford's Development Agreement proposal makes meaningful contributions to help address these pressing issues. The university's proposal delivers enough new housing to fully satisfy housing demand from its academic development and front-loads the delivery of 575 affordable workforce housing units. This demonstrates extraordinary leadership by a large employer in our community.

In addition, Stanford is proposing to significantly expand its sustainable commute programs and invest \$30 million in local transportation improvements. And in keeping with its academic mission, the university has also offered \$138 million in support for Palo Alto schools.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

It is to all of our benefit if the rules governing on-campus development support teaching and research and the addition of much-needed housing. I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
alma villalvazo

Palo Alto, CA 94303

**From:** [Julie Perkins](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Friday, September 27, 2019 8:16:24 AM

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Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

Housing and traffic are critical challenges in our region, and Stanford's Development Agreement proposal makes meaningful contributions to help address these pressing issues. The university's proposal delivers enough new housing to fully satisfy housing demand from its academic development and front-loads the delivery of 575 affordable workforce housing units. This demonstrates extraordinary leadership by a large employer in our community.

In addition, Stanford is proposing to significantly expand its sustainable commute programs and invest \$30 million in local transportation improvements. And in keeping with its academic mission, the university has also offered \$138 million in support for Palo Alto schools.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

It is to all of our benefit if the rules governing on-campus development support teaching and research and the addition of much-needed housing. I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Julie Perkins

Palo Alto, CA 94306



**From:** [Tom Gilman](#)  
**To:** [Wasserman, Mike](#); [Chavez, Cindy](#); [Cortese, Dave](#); [Ellenberg, Supervisor](#); [Supervisor Simitian](#)  
**Cc:** [BoardOperations](#); [Gallegos, Sylvia](#); [Smith, Jeff](#); [CommunityRelations@stanford.edu](#)  
**Subject:** [EXTERNAL] Stanford University General Use Permit  
**Date:** Saturday, September 28, 2019 11:18:38 AM

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September 27, 2019

President Joe Simitian

Members of the Santa Clara County Board of Supervisors  
70 W. Hedding Street  
San Jose, CA 95110

Dear President Simitian and Members of the County Board of Supervisors,

I am writing to express my support for Stanford's proposed General Use Permit, and request that you reach consensus with the University on a related Development Agreement, along with a set of reasonable and feasible Conditions of Approval.

Stanford plays an important role in the life of our community by advancing teaching and research, providing world-class health care, inviting its neighbors to enjoy many on-campus amenities, and working in the community to support local residents.

The University also has a deep concern for and addressing the jobs-housing balance of the region, and they have been paramount in the approach to their numerous development initiatives. Stanford's attitude always feels community-first, as evidenced by hosting many community outreach meetings and efforts during their various projects.

As President of a local architectural firm of 165 people, DES Architects and Engineers, I have been able to observe and experience Stanford's high ideals and commitment to the improvement of our local environment. I see this in their approach to improving traffic conditions, improvements to the local infrastructure, addressing the jobs-housing balance, and working at a personal level with communities to understand and address concerns voiced.

As you are well aware, housing and traffic congestion are critical challenges in our region, and Stanford's proposal makes meaningful contributions to help address these pressing issues. The University's Development Agreement proposal to deliver enough new housing to fully satisfy housing demand from its academic development and front-load the delivery of 575 affordable workforce housing units, demonstrates extraordinary leadership by a large employer in our community. In addition, Stanford is proposing to significantly expand its sustainable commute programs and invest \$30 million in local transportation improvements. And in keeping with its academic mission, the University has also offered \$138 million in support for Palo Alto schools.

For Stanford to provide front-loaded community benefits and thousands of units of housing, the University must be confident that it will be able to complete its academic facilities over time, and that the rules governing future academic campus development will not be changed

midway through implementation of a new General Use Permit. Development Agreements are a common tool for land use applicants and jurisdictions to resolve conflicts by working collaboratively to address the interests of all stakeholders. Therefore, I ask that the County engage in constructive Development Agreement discussions with Stanford to provide benefits that address the interests of the community, while providing Stanford the necessary predictability to fulfill its academic mission.

I also urge the Board of Supervisors to approve reasonable and feasible Conditions of Approval for the General Use Permit that will allow Stanford to build new on-campus housing and academic facilities. It is to all our benefit that the rules governing on-campus development not only support teaching and research, but also the addition of much-needed housing. The Board should work with Stanford to make sure that each of the conditions is clear and sets an objective, reasonable standard for compliance.

I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County, and Stanford.

Sincerely,

C. Thomas Gilman  
Owner/President  
DES Architects & Engineers

Redwood City, Ca 94063

**From:** [Jeb Eddy](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] UC campus Land Use Planning  
**Date:** Thursday, September 26, 2019 4:56:58 PM

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Dear Supervisors,

Special Attn: Supervisor Cortese,

I was in the audience when you or one of the other Supervisors asked the totally appropriate question on this subject.

It turns out that UC campus land is state-owned, not subject to city, county or other local jurisdictions. See below.

A little poking around found this from the state Legislative Analyst Office from Jan. 2007:

[https://lao.ca.gov/2007/uc\\_lrdp/lrdp\\_011007.htm](https://lao.ca.gov/2007/uc_lrdp/lrdp_011007.htm)

**"Not Subject to Local Land Use Control.** As a state institution, UC is constitutionally exempt from local land use control. This means that the local government's planning commission does not have the jurisdiction to reject or oppose a campus's LRDP or a specific capital project. In contrast, a private company or institution-such as Stanford University-must abide by local land use regulations, submit its long range plan for review and approval by the local government, and pay for all costs related to its plan and projected campus growth (such as development impact fees). In addition, state agencies typically do not review or approve a UC campus's LRDP. Currently, the Legislature does not provide any formal guidance or oversight regarding the development or implementation of an LRDP."

There is a paragraph that says ditto for the CSU system.

Here is the third paragraph of the Introduction:

"In developing LRDPs, campuses consult surrounding communities in an attempt to achieve a mutually agreeable plan. In recent years, such agreement has sometimes been elusive, with differences of opinions over traffic, housing, and other potential impacts of planned campus growth. For example, some communities believe that a campus should only grow to the extent it pays for all the costs associated with mitigating off-campus impacts, while some UC campuses expect such costs to be shared with local government. In view of these disputes, our office analyzed whether UC's LRDP process adequately addresses the impacts that campus growth has on surrounding communities."

The current UC Davis LRDP, in the section on Land Use Planning, discusses its major off-campus housing issues, and openly seeks multiple aspects of cooperation with the City. It is an approach that the SCC Supervisors could encourage or require Stanford to engage in.

I hope I formation this is useful to you all.

Thank you for your continuing service to Santa Clara County.

Sincerely,

Jeb Eddy

Returned Peace Corps Volunteer  
48 year resident of Palo Alto  
Grandfather of 4; ALARMED about the climate crisis

**From:** [Roy Woolsey](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Monday, September 30, 2019 12:34:38 PM

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Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

Stanford plays an important role in the life of our community by advancing teaching and research, providing world-class health care, inviting its neighbors to enjoy many on-campus amenities and working in the community to support local residents.

Housing and traffic are critical challenges in our region, and Stanford is stepping up to help address these pressing issues. Stanford's Development Agreement proposal will provide historic measures to more than meet its obligations in the community—building housing now and fully meeting future workforce housing demand; investing more in transportation programs that encourage sustainable commuting; and providing upfront and ongoing support to the Palo Alto Unified School District.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Roy Woolsey

Los Altos, CA 94022

**From:** [Hyun hwang](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Monday, September 30, 2019 11:26:57 AM

---

Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

Housing and traffic are critical challenges in our region, and Stanford's Development Agreement proposal makes meaningful contributions to help address these pressing issues. The university's proposal delivers enough new housing to fully satisfy housing demand from its academic development and front-loads the delivery of 575 affordable workforce housing units. This demonstrates extraordinary leadership by a large employer in our community.

In addition, Stanford is proposing to significantly expand its sustainable commute programs and invest \$30 million in local transportation improvements. And in keeping with its academic mission, the university has also offered \$138 million in support for Palo Alto schools.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

It is to all of our benefit if the rules governing on-campus development support teaching and research and the addition of much-needed housing. I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Hyun hwang

Santa Clara, CA 95050

**From:** [Gary Fritz](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] I Support Stanford's Proposed General Use Permit  
**Date:** Tuesday, October 1, 2019 1:29:49 PM

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Dear Board operations Board,

I am writing to express my support for Stanford's proposed General Use Permit.

Housing is a critical challenge in our region, and Stanford is stepping up to help address this pressing issue. The university's plan to deliver enough new housing to fully satisfy housing demand from its academic development demonstrates extraordinary leadership by a large employer in our community.

I urge the county to engage in constructive development agreement discussions with the university to ensure the General Use Permit provides benefits that address the interests of the community, while providing Stanford the necessary certainty to fulfill its academic mission.

I hope you will support Stanford's future land use plans and work collaboratively with the university to create a General Use Permit that meets the needs of the community, the county, and Stanford.

Regards,  
Gary Fritz

San Jose, CA 95125

**From:** [MAKSIM KAMENETSKY](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Tuesday, October 1, 2019 2:20:53 PM

---

Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

Stanford plays an important role in the life of our community by advancing teaching and research, providing world-class health care, inviting its neighbors to enjoy many on-campus amenities and working in the community to support local residents.

Housing and traffic are critical challenges in our region, and Stanford is stepping up to help address these pressing issues. Stanford's Development Agreement proposal will provide historic measures to more than meet its obligations in the community—building housing now and fully meeting future workforce housing demand; investing more in transportation programs that encourage sustainable commuting; and providing upfront and ongoing support to the Palo Alto Unified School District.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
MAKSIM KAMENETSKY

Palo Alto, CA 94303



**From:** [Jathin Ullal](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Tuesday, October 1, 2019 2:12:02 PM

---

Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

Stanford plays an important role in the life of our community by advancing teaching and research, providing world-class health care, inviting its neighbors to enjoy many on-campus amenities and working in the community to support local residents.

Housing and traffic are critical challenges in our region, and Stanford is stepping up to help address these pressing issues. Stanford's Development Agreement proposal will provide historic measures to more than meet its obligations in the community—building housing now and fully meeting future workforce housing demand; investing more in transportation programs that encourage sustainable commuting; and providing upfront and ongoing support to the Palo Alto Unified School District.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Jathin Ullal

Milpitas, CA 95035

**From:** [Lisa Ma](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Thursday, September 26, 2019 4:43:54 PM

---

Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

Housing and traffic are critical challenges in our region, and Stanford's Development Agreement proposal makes meaningful contributions to help address these pressing issues. The university's proposal delivers enough new housing to fully satisfy housing demand from its academic development and front-loads the delivery of 575 affordable workforce housing units. This demonstrates extraordinary leadership by a large employer in our community.

In addition, Stanford is proposing to significantly expand its sustainable commute programs and invest \$30 million in local transportation improvements. And in keeping with its academic mission, the university has also offered \$138 million in support for Palo Alto schools.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

It is to all of our benefit if the rules governing on-campus development support teaching and research and the addition of much-needed housing. I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Lisa Ma

Sunnyvale, CA 94086

**From:** [Matthew Rascoff](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] I Support Stanford's Proposed General Use Permit  
**Date:** Thursday, September 26, 2019 4:04:33 PM

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Dear Board operations Board,

I am writing to express my support for Stanford's proposed General Use Permit.

Housing is a critical challenge in our region, and Stanford is stepping up to help address this pressing issue. The university's plan to deliver enough new housing to fully satisfy housing demand from its academic development demonstrates extraordinary leadership by a large employer in our community.

I urge the county to engage in constructive development agreement discussions with the university to ensure the General Use Permit provides benefits that address the interests of the community, while providing Stanford the necessary certainty to fulfill its academic mission.

I hope you will support Stanford's future land use plans and work collaboratively with the university to create a General Use Permit that meets the needs of the community, the county, and Stanford.

Regards,  
Matthew Rascoff

Durham, NC 27708

**From:** [lisa ma](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Thursday, September 26, 2019 2:33:42 PM

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Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

Stanford plays an important role in the life of our community by advancing teaching and research, providing world-class health care, inviting its neighbors to enjoy many on-campus amenities and working in the community to support local residents.

Housing and traffic are critical challenges in our region, and Stanford is stepping up to help address these pressing issues. Stanford's Development Agreement proposal will provide historic measures to more than meet its obligations in the community—building housing now and fully meeting future workforce housing demand; investing more in transportation programs that encourage sustainable commuting; and providing upfront and ongoing support to the Palo Alto Unified School District.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
lisa ma

Palo Alto, CA 94304

**From:** [David Pimentel](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Thursday, September 26, 2019 2:07:59 PM

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Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

Stanford plays an important role in the life of our community by advancing teaching and research, providing world-class health care, inviting its neighbors to enjoy many on-campus amenities and working in the community to support local residents.

Housing and traffic are critical challenges in our region, and Stanford is stepping up to help address these pressing issues. Stanford's Development Agreement proposal will provide historic measures to more than meet its obligations in the community—building housing now and fully meeting future workforce housing demand; investing more in transportation programs that encourage sustainable commuting; and providing upfront and ongoing support to the Palo Alto Unified School District.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
David Pimentel

San Jose, CA 95125

**From:** [Ramesh Pathak](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Thursday, September 26, 2019 12:24:44 PM

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Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

Housing and traffic are critical challenges in our region, and Stanford's Development Agreement proposal makes meaningful contributions to help address these pressing issues. The university's proposal delivers enough new housing to fully satisfy housing demand from its academic development and front-loads the delivery of 575 affordable workforce housing units. This demonstrates extraordinary leadership by a large employer in our community.

In addition, Stanford is proposing to significantly expand its sustainable commute programs and invest \$30 million in local transportation improvements. And in keeping with its academic mission, the university has also offered \$138 million in support for Palo Alto schools.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

It is to all of our benefit if the rules governing on-campus development support teaching and research and the addition of much-needed housing. I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Ramesh Pathak

Fremont, CA 94536

**From:** [Stuart Lewis](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Thursday, September 26, 2019 12:13:23 PM

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Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

Stanford plays an important role in the life of our community by advancing teaching and research, providing world-class health care, inviting its neighbors to enjoy many on-campus amenities and working in the community to support local residents.

Housing and traffic are critical challenges in our region, and Stanford is stepping up to help address these pressing issues. Stanford's Development Agreement proposal will provide historic measures to more than meet its obligations in the community—building housing now and fully meeting future workforce housing demand; investing more in transportation programs that encourage sustainable commuting; and providing upfront and ongoing support to the Palo Alto Unified School District.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Stuart Lewis

San Francisco, CA 94108

**From:** [Craig Falkenhagen](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Thursday, September 26, 2019 12:11:20 PM

---

Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

Housing and traffic are critical challenges in our region, and Stanford's Development Agreement proposal makes meaningful contributions to help address these pressing issues. The university's proposal delivers enough new housing to fully satisfy housing demand from its academic development and front-loads the delivery of 575 affordable workforce housing units. This demonstrates extraordinary leadership by a large employer in our community.

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I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

It is to all of our benefit if the rules governing on-campus development support teaching and research and the addition of much-needed housing. I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Craig Falkenhagen

Atherton, CA 94027



**From:** [Shalmali Barve](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Thursday, September 26, 2019 11:07:26 AM

---

Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

Housing and traffic are critical challenges in our region, and Stanford's Development Agreement proposal makes meaningful contributions to help address these pressing issues. The university's proposal delivers enough new housing to fully satisfy housing demand from its academic development and front-loads the delivery of 575 affordable workforce housing units. This demonstrates extraordinary leadership by a large employer in our community.

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I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

It is to all of our benefit if the rules governing on-campus development support teaching and research and the addition of much-needed housing. I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Shalmali Barve

Santa Clara, CA 95051

**From:** [Amalee Wilson](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] I Support Stanford's Proposed General Use Permit  
**Date:** Thursday, September 26, 2019 8:35:05 AM

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Dear Board operations Board,

I am writing to express my support for Stanford's proposed General Use Permit.

Housing is a critical challenge in our region, and Stanford is stepping up to help address this pressing issue. The university's plan to deliver enough new housing to fully satisfy housing demand from its academic development demonstrates extraordinary leadership by a large employer in our community.

I urge the county to engage in constructive development agreement discussions with the university to ensure the General Use Permit provides benefits that address the interests of the community, while providing Stanford the necessary certainty to fulfill its academic mission.

I hope you will support Stanford's future land use plans and work collaboratively with the university to create a General Use Permit that meets the needs of the community, the county, and Stanford.

Regards,  
Amalee Wilson

Palo Alto, CA 94305

**From:** [Michelle Peacock](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Thursday, September 26, 2019 7:29:33 AM

---

Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

Housing and traffic are critical challenges in our region, and Stanford's Development Agreement proposal makes meaningful contributions to help address these pressing issues. The university's proposal delivers enough new housing to fully satisfy housing demand from its academic development and front-loads the delivery of 575 affordable workforce housing units. This demonstrates extraordinary leadership by a large employer in our community.

In addition, Stanford is proposing to significantly expand its sustainable commute programs and invest \$30 million in local transportation improvements. And in keeping with its academic mission, the university has also offered \$138 million in support for Palo Alto schools.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

It is to all of our benefit if the rules governing on-campus development support teaching and research and the addition of much-needed housing. I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Michelle Peacock

San Jose, CA 95125

**From:** [Edith Smith](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Thursday, September 26, 2019 12:38:19 AM

---

Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

Housing and traffic are critical challenges in our region, and Stanford's Development Agreement proposal makes meaningful contributions to help address these pressing issues. The university's proposal delivers enough new housing to fully satisfy housing demand from its academic development and front-loads the delivery of 575 affordable workforce housing units. This demonstrates extraordinary leadership by a large employer in our community.

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Sincerely,  
Edith Smith

San Jose, CA 95125

**From:** [Lloyd B. Minor](#)  
**To:** [Wasserman, Mike](#); [Chavez, Cindy](#); [Cortese, Dave](#); [Ellenberg, Supervisor](#); [Supervisor Simitian](#)  
**Cc:** [BoardOperations](#); [Gallegos, Sylvia](#); [Smith, Jeff](#); [CommunityRelations@stanford.edu](#)  
**Subject:** [EXTERNAL] Stanford's proposed General Use Permit  
**Date:** Wednesday, September 25, 2019 9:30:03 PM  
**Attachments:** [image001.png](#)  
[Minor - Letter of Support 09.24.19\[6\].docx](#)

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Dear President Simitian and Members of the County Board of Supervisors,

Please accept the attached letter as evidence of my support for Stanford's proposed General Use Permit. If you have any questions, please feel free to contact me.

Sincerely,  
Lloyd Minor

**Lloyd B. Minor, MD**

Carl and Elizabeth Naumann Dean of the Stanford University School of Medicine  
Professor of Otolaryngology—Head & Neck Surgery  
Professor of Bioengineering and of Neurobiology, by courtesy  
291 Campus Drive, Room LK3C02  
Stanford, CA 94305-5101  
T: 650-724-5688 F: 650-725-7368  
[lminor@stanford.edu](mailto:lminor@stanford.edu) | [Facebook](#) | [LinkedIn](#)



**From:** [Tony Heinz](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Wednesday, September 25, 2019 6:02:52 PM

---

Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

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It is to all of our benefit if the rules governing on-campus development support teaching and research and the addition of much-needed housing. I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Tony Heinz

Redwood City, CA 94062

**From:** [Samie Azad](#)  
**To:** [BNC](#)  
**Subject:** [EXTERNAL] Opposed to Stanford's General Use Permit  
**Date:** Wednesday, September 25, 2019 12:19:26 PM

---

Hi,

I am opposed to Stanford's General Use Permit, and I wanted to voice that. I think university's have to reconsider a lot of how they use their funding and the money associated with this permit should not be dispersed in my opinion. Thanks.

Sincerely,  
Samie Azad

**From:** [Robert Kowalski](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Tuesday, September 24, 2019 6:54:33 PM

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Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

Housing and traffic are critical challenges in our region, and Stanford's Development Agreement proposal makes meaningful contributions to help address these pressing issues. The university's proposal delivers enough new housing to fully satisfy housing demand from its academic development and front-loads the delivery of 575 affordable workforce housing units. This demonstrates extraordinary leadership by a large employer in our community.

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It is to all of our benefit if the rules governing on-campus development support teaching and research and the addition of much-needed housing. I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Robert Kowalski

West Menlo Park, CA 94025



**From:** [Xiomara Cisneros](#)  
**To:** [Wasserman, Mike](#); [Chavez, Cindy](#); [Cortese, Dave](#); [Supervisor Simitian](#); [Ellenberg, Susan](#)  
**Cc:** [BoardOperations](#); [Gallegos, Sylvia](#); [Smith, Jeff](#)  
**Subject:** [EXTERNAL] Support\_Stanford GUP  
**Date:** Tuesday, September 24, 2019 6:11:21 PM  
**Attachments:** [BAC Support\\_Stanford\\_GUP.pdf](#)

---

Dear President Simitian and Board of Supervisors,

Please see attached for the Bay Area Council's letter of support for Stanford's General Use Permit application.

Thank you,

**Xiomara Cisneros** | Policy Director | **BAYAREACOUNCIL**  
353 Sacramento Street, 10th Floor | San Francisco, CA 94111  
Direct: 415-946-8714 | Cell: 707-410-6368 | [xcisneros@bayreacouncil.org](mailto:xcisneros@bayreacouncil.org)

**From:** [Rachel Claus](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Tuesday, September 24, 2019 5:18:01 PM

---

Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

Stanford plays an important role in the life of our community by advancing teaching and research, providing world-class health care, inviting its neighbors to enjoy many on-campus amenities and working in the community to support local residents.

Housing and traffic are critical challenges in our region, and Stanford is stepping up to help address these pressing issues. Stanford's Development Agreement proposal will provide historic measures to more than meet its obligations in the community—building housing now and fully meeting future workforce housing demand; investing more in transportation programs that encourage sustainable commuting; and providing upfront and ongoing support to the Palo Alto Unified School District.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Rachel Claus

Palo Alto, CA 94304

**From:** [Louie De La Cruz](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Wednesday, September 25, 2019 6:04:50 PM

---

Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

Stanford plays an important role in the life of our community by advancing teaching and research, providing world-class health care, inviting its neighbors to enjoy many on-campus amenities and working in the community to support local residents.

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I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Louie De La Cruz

San Leandro, CA 94577

**From:** [Mehmet Pamukcu](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Wednesday, September 25, 2019 6:11:43 PM

---

Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

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I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Mehmet Pamukcu

Sunnyvale, CA 94087

**From:** [Bruce Fleming](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Wednesday, September 25, 2019 6:12:39 PM

---

Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

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I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Bruce Fleming

Los Angeles, CA 91405

**From:** [chris.monahan](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Wednesday, September 25, 2019 6:15:34 PM

---

Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

Housing and traffic are critical challenges in our region, and Stanford's Development Agreement proposal makes meaningful contributions to help address these pressing issues. The university's proposal delivers enough new housing to fully satisfy housing demand from its academic development and front-loads the delivery of 575 affordable workforce housing units. This demonstrates extraordinary leadership by a large employer in our community.

In addition, Stanford is proposing to significantly expand its sustainable commute programs and invest \$30 million in local transportation improvements. And in keeping with its academic mission, the university has also offered \$138 million in support for Palo Alto schools.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

It is to all of our benefit if the rules governing on-campus development support teaching and research and the addition of much-needed housing. I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
chris monahan

Los Altos, CA 94022

**From:** [Nital Patwa](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Wednesday, September 25, 2019 6:18:58 PM

---

Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

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I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Nital Patwa

San Jose, CA 95138

**From:** [Andrew Nunez](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Wednesday, September 25, 2019 6:20:28 PM

---

Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

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I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Andrew Nunez

San Jose, CA 95123



**From:** [Sally truitt](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Wednesday, September 25, 2019 6:54:00 PM

---

Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

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Sincerely,  
Sally truitt

Los Altos, CA 94022

**From:** [Madeline Stein](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Wednesday, September 25, 2019 7:48:36 PM

---

Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

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Sincerely,  
Madeline Stein

Atherton, CA 94027

**From:** [Anna Pacheco](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Wednesday, September 25, 2019 8:14:13 PM

---

Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

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Sincerely,  
Anna Pacheco

West Menlo Park, CA 94025

**From:** [Alice Loughry](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Wednesday, September 25, 2019 8:20:01 PM

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Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

Housing and traffic are critical challenges in our region, and Stanford's Development Agreement proposal makes meaningful contributions to help address these pressing issues. The university's proposal delivers enough new housing to fully satisfy housing demand from its academic development and front-loads the delivery of 575 affordable workforce housing units. This demonstrates extraordinary leadership by a large employer in our community.

In addition, Stanford is proposing to significantly expand its sustainable commute programs and invest \$30 million in local transportation improvements. And in keeping with its academic mission, the university has also offered \$138 million in support for Palo Alto schools.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

It is to all of our benefit if the rules governing on-campus development support teaching and research and the addition of much-needed housing. I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Alice Loughry

Los Altos, CA 94022

**From:** [anne lawler](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Reach Agreement with Stanford  
**Date:** Wednesday, September 25, 2019 9:10:46 PM

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Dear Board Operations Board,

I am writing to express my support for Stanford's proposed General Use Permit. I urge you to reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval that will deliver benefits to the community and allow Stanford to further its academic mission.

Stanford plays an important role in the life of our community by advancing teaching and research, providing world-class health care, inviting its neighbors to enjoy many on-campus amenities and working in the community to support local residents.

Housing and traffic are critical challenges in our region, and Stanford is stepping up to help address these pressing issues. Stanford's Development Agreement proposal will provide historic measures to more than meet its obligations in the community—building housing now and fully meeting future workforce housing demand; investing more in transportation programs that encourage sustainable commuting; and providing upfront and ongoing support to the Palo Alto Unified School District.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
anne lawler

Atherton, CA 94027

**From:** [Imogen Hinds](#)  
**To:** [BoardOperations](#)  
**Subject:** [EXTERNAL] Sharing My Support for Stanford  
**Date:** Wednesday, September 25, 2019 9:21:01 PM

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Dear Board Operations Board,

Stanford plays an important role in the life of our community. I am writing to express my support for the university's proposed General Use Permit and request that you reach consensus with the university now on a related Development Agreement and a set of reasonable and feasible Conditions of Approval.

Housing and traffic are critical challenges in our region, and Stanford's Development Agreement proposal makes meaningful contributions to help address these pressing issues. The university's proposal delivers enough new housing to fully satisfy housing demand from its academic development and front-loads the delivery of 575 affordable workforce housing units. This demonstrates extraordinary leadership by a large employer in our community.

In addition, Stanford is proposing to significantly expand its sustainable commute programs and invest \$30 million in local transportation improvements. And in keeping with its academic mission, the university has also offered \$138 million in support for Palo Alto schools.

I encourage you to work collaboratively with the university to create a long-term land use plan that allows Stanford to continue its mission of taking the world's most pressing challenges and developing innovative solutions to benefit both our community and the world.

It is to all of our benefit if the rules governing on-campus development support teaching and research and the addition of much-needed housing. I hope you will support Stanford's future land use plans and approve a General Use Permit and Development Agreement that meet the needs of the community, the County and Stanford.

Sincerely,  
Imogen Hinds

Sunnyvale, CA 94087