

BUDGET 2015 *Ottawa*



2012126061

Transit Commission

Draft Operating and Capital Budget

Tax Supported Programs

Tabled February 4, 2015

Transit Commission

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Transit Services 2015 Budget Briefing Note

Description

The Transit Services Department is responsible for providing mobility to Ottawa residents by offering public transportation options that meet the needs and expectations of the largest number of people possible. The Department operates the OC Transpo bus route network, the O-Train Trillium Line, and Para Transpo service for residents with disabilities. Both Ottawa and OC Transpo are undergoing a major transformation with the construction of the O-Train Confederation Line, and many customer-facing and internal systems will be undergoing significant changes so that the Department can operate the new light rail system. The Department works to provide a safe, convenient, reliable, attractive transit service for all, to build and retain an engaged workforce, and to meet the policy objectives set by Council and the Transit Commission, all within the established budget.

Programs / Services Offered

- OC Transpo bus system, including rapid transit service, main line service, express service, local service, and school service
- O-Train Trillium Line service
- Para Transpo service for customers with disabilities

Many support services for the department's operations are also delivered internally including:

- Operations control;
- Customer service;
- Maintenance of vehicles and facilities;
- Employee management, training, and engagement;
- Safety management;
- Law and fare enforcement;
- Service planning; and,
- Stakeholder relations.

Transit Services 2015 Budget Briefing Note

Performance / Outcome Measures

- The budget for 2015 is built on ridership of 97.3 million customer-trips on bus and train service, 779,000 customer-trips on Para Transpo service, and a 2.5% increase in fare levels, expected to yield revenue from customers' fares of \$187.2 million on bus and train service and \$2.0 million on Para Transpo service.
- With these levels of ridership, the revenue-cost ratio is budgeted to be 53 percent for bus and train service.
- In 2015, the budget allows for approximately 2.5 million hours of bus service and 20,000 hours of train service.
- The proposed OC Transpo budget for 2015 would limit fare increases to 2.5 percent and would provide more than \$1 million for investment in expanding service, including adding approximately 5,700 more Para Transpo trips each year and adding new midday, evening, and weekend service in new, fast-growing areas of the City.

Transit Services 2015 Budget Briefing Note

2015 Budget Risks / Other Considerations

2015 Budget Risks

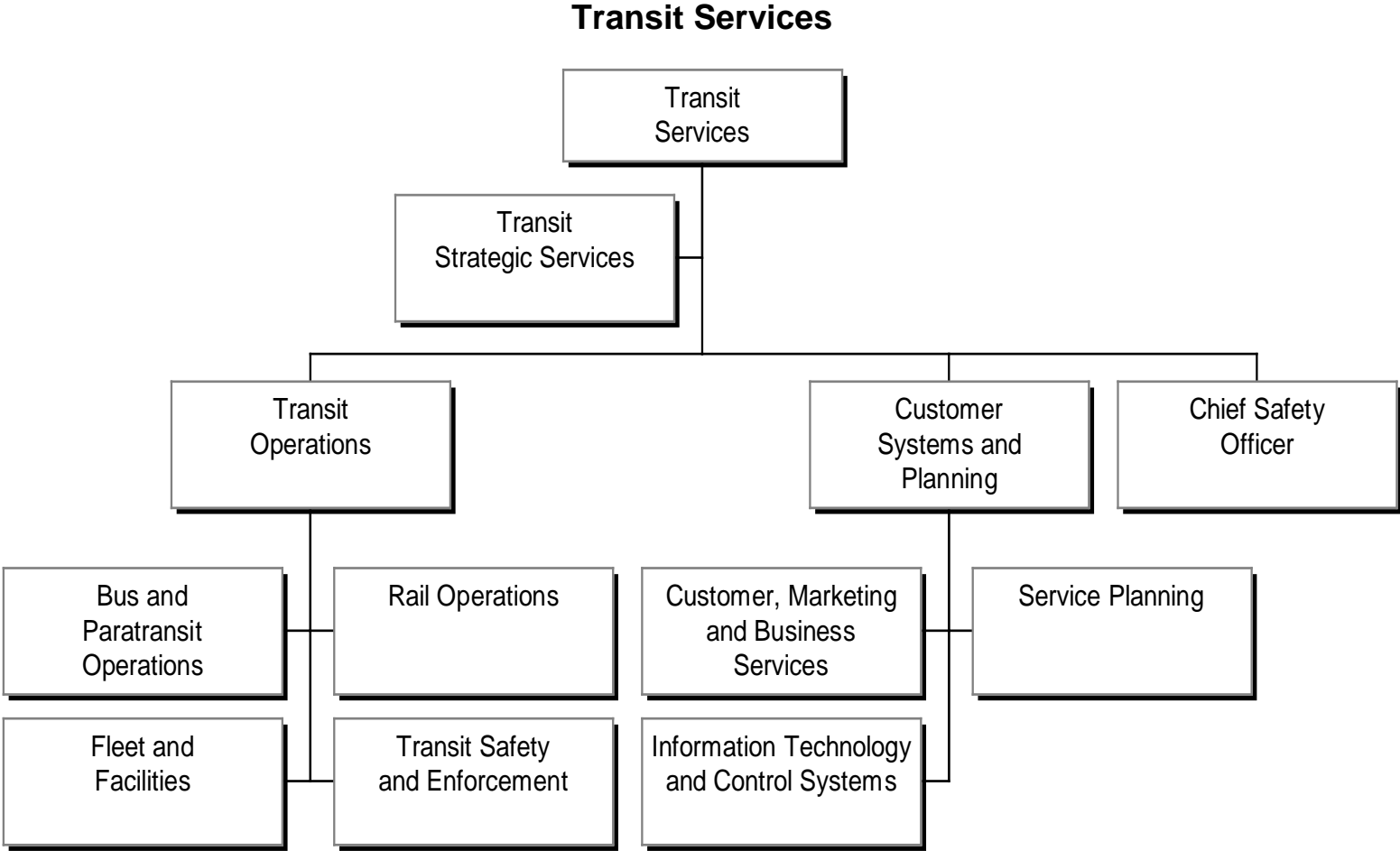
- Declines in the local economy and local employment levels could lead to lower ridership as fewer people travel to work;
- Fluctuations in non-diesel fuel prices can drive ridership higher or lower, affecting fare revenue;
- Favourable weather in normally-inclement months could lead to lower ridership as people choose to use other modes of travel;
- Higher diesel fuel prices would increase operational costs.

2015 Major Considerations

- Safety and security for customers and employees continues to be a primary focus for Transit Services.
- In 2015, the department will be focusing primarily on the transformation of many customer-facing and internal systems for the operation of the O-Train Confederation Line, and also on continued service excellence on all fronts and employee engagement.
- The expansion of the O-Train Trillium Line will accommodate increased ridership levels expected on the line during the years of construction of the Confederation Line.
- The department continues to provide operational design review and advice for the Confederation Line.
- The department will be providing modified transit service through the busiest years of Confederation Line construction between 2015 and 2018, to be introduced as each section of the Transitway closes for conversion.
- The department is continuing its efforts to build closer relationships with its customers and the community.

**Transit Services
2015 Budget Briefing Note**

Org Chart



City of Ottawa
Transit - Operating Resource Requirement
In Thousands (\$000)

	2013	2014		2015	\$ Change over 2014 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
General Manager's Office	759	603	569	581	12
Strategic Initiatives & Business Planning	680	1,313	1,337	1,864	527
Transit Information Technology	4,610	5,319	5,328	6,157	829
Transit Service Planning & Reporting	3,194	2,993	3,472	3,545	73
Transit Operations	152,863	157,401	158,670	167,180	8,510
Business & Operational Services	13,722	13,818	13,923	14,043	120
Transit Fleet Maintenance	127,088	129,258	127,587	130,396	2,809
Transit Projects & Facilities Management	33,043	33,534	33,818	34,569	751
Transit Safety & Enforcement	7,334	7,837	7,667	7,863	196
Para Transpo	31,854	33,150	32,571	33,668	1,097
Non Departmental	92,579	100,139	100,651	102,616	1,965
Gross Expenditure	467,726	485,365	485,593	502,482	16,889
Recoveries & Allocations	-20,266	-21,492	-20,338	-24,357	-4,019
Revenue	-214,348	-220,019	-221,157	-226,092	-4,935
Net Requirement	233,112	243,854	244,098	252,033	7,935
Expenditures by Type					
Salaries, Wages & Benefits	232,162	236,930	245,797	259,083	13,286
Overtime	17,682	18,831	16,107	17,195	1,088
Material & Services	100,741	103,926	98,838	99,058	220
Transfers/Grants/Financial Charges	89,724	97,402	97,800	99,730	1,930
Fleet Costs	837	825	867	887	20
Program Facility Costs	21,570	21,968	22,149	22,494	345
Other Internal Costs	5,010	5,483	4,035	4,035	0
Gross Expenditures	467,726	485,365	485,593	502,482	16,889
Recoveries & Allocations	-20,266	-21,492	-20,338	-24,357	-4,019
Net Expenditure	447,460	463,873	465,255	478,125	12,870
Revenues By Type					
Federal	0	0	0	0	0
Provincial	0	0	0	0	0
Municipal	0	0	0	0	0
Own Funds	-30,836	-33,350	-33,349	-33,349	0
Fees and Services	-183,512	-186,669	-187,808	-192,743	-4,935
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	-214,348	-220,019	-221,157	-226,092	-4,935
Net Requirement	233,112	243,854	244,098	252,033	7,935
Full Time Equivalents			2,981.30	2,981.30	0.00

City of Ottawa
Transit - Operating Resource Requirement Analysis
In Thousands (\$000)

	2014 Baseline			2015 Adjustments						2015	\$ Change over 2014 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program											
General Manager's Office	603	569	0	12	0	0	0	0	0	581	12
Strategic Initiatives & Business Planning	1,313	1,337	0	527	0	0	0	0	0	1,864	527
Transit Information Technology	5,319	5,328	0	829	0	0	0	0	0	6,157	829
Transit Service Planning & Reporting	2,993	3,472	0	73	0	0	0	0	0	3,545	73
Transit Operations	157,401	158,670	0	3,941	0	4,569	0	0	0	167,180	8,510
Business & Operational Services	13,818	13,923	0	120	0	0	0	0	0	14,043	120
Transit Fleet Maintenance	129,258	127,587	0	-296	0	3,105	0	0	0	130,396	2,809
Transit Projects & Facilities Management	33,534	33,818	0	711	0	40	0	0	0	34,569	751
Transit Safety & Enforcement	7,837	7,667	0	196	0	0	0	0	0	7,863	196
Para Transpo	33,150	32,571	0	897	0	200	0	0	0	33,668	1,097
Non Departmental	100,139	100,651	0	1,965	0	0	0	0	0	102,616	1,965
Gross Expenditure	485,365	485,593	0	8,975	0	7,914	0	0	0	502,482	16,889
Recoveries & Allocations	-21,492	-20,338	0	-850	0	-3,169	0	0	0	-24,357	-4,019
Revenue	-220,019	-221,157	-1,930	0	0	-530	0	0	-2,475	-226,092	-4,935
Net Requirement	243,854	244,098	-1,930	8,125	0	4,215	0	0	-2,475	252,033	7,935
Expenditures by Type											
Salaries, Wages & Benefits	236,930	245,797	0	8,017	0	5,269	0	0	0	259,083	13,286
Overtime	18,831	16,107	0	418	0	670	0	0	0	17,195	1,088
Material & Services	103,926	98,838	0	-1,715	0	1,935	0	0	0	99,058	220
Transfers/Grants/Financial Charges	97,402	97,800	0	1,930	0	0	0	0	0	99,730	1,930
Fleet Costs	825	867	0	20	0	0	0	0	0	887	20
Program Facility Costs	21,968	22,149	0	305	0	40	0	0	0	22,494	345
Other Internal Costs	5,483	4,035	0	0	0	0	0	0	0	4,035	0
Gross Expenditures	485,365	485,593	0	8,975	0	7,914	0	0	0	502,482	16,889
Recoveries & Allocations	-21,492	-20,338	0	-850	0	-3,169	0	0	0	-24,357	-4,019
Net Expenditure	463,873	465,255	0	8,125	0	4,745	0	0	0	478,125	12,870
Percent of 2014 Net Expenditure Budget			0.0%	1.7%	0.0%	1.0%	0.0%	0.0%	0.0%	2.8%	
Revenues By Type											
Federal	0	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0	0
Own Funds	-33,350	-33,349	0	0	0	0	0	0	0	-33,349	0
Fees and Services	-186,669	-187,808	-1,930	0	0	-530	0	0	-2,475	-192,743	-4,935
Fines	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0
Total Revenue	-220,019	-221,157	-1,930	0	0	-530	0	0	-2,475	-226,092	-4,935
Percent of 2014 Revenue Budget			0.9%	0.0%	0.0%	0.2%	0.0%	0.0%	1.1%	2.2%	
Net Requirement	243,854	244,098	-1,930	8,125	0	4,215	0	0	-2,475	252,033	7,935
Percent of 2014 Net Requirement Budget			-0.8%	3.3%	0.0%	1.7%	0.0%	0.0%	-1.0%	3.3%	
Full Time Equivalents (FTE's)		2,981.30	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,981.30	0.00
Percent of 2014 FTE's			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

City of Ottawa
Transit - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2014 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)		
	Expense	Revenue	Net
Operational savings due to higher than anticipated staff turnover, facility maintenance and fuel which were partially offset by increased Fleet maintenance and an increased service level demand in Para Transpo. The savings were partially offset by lower revenues primarily due to a drop in ridership.	1,382	-1,138	244
Total Surplus / (Deficit)	1,382	-1,138	244

2014 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2014 Changes	FTE Impact
Annualization of 1.9% 2014 fare increase.	0	-1,930	-1,930	0.00
Total Adjustments to Base Budget	0	-1,930	-1,930	0.00

City of Ottawa
Transit - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2015 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2015 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for potential 2015 cost of living, increments and benefit adjustments.	7,500	0	7,500	0.00
Reduced diesel fuel requirement based on reducing the anticipated price per litre from \$1.04 in 2014 to \$1.01 for 2015.	-1,695	0	-1,695	0.00
Contribution to the Transit Capital Reserve Fund in accordance with the Long Range Financial Plan.	1,930	0	1,930	0.00
Increase in Facility expenditures related to inflation on utility costs.	305	0	305	0.00
Increased OC Transpo pension plan funding based on actuarial estimates.	85	0	85	0.00
Total Maintain Services	8,125	0	8,125	0.00
Growth				
Increased service hours to meet Council commitment recovered by capital and purchased service by external partners.	3,695	0	3,695	0.00
Service hours recovered from capital (31,197 Hours).	-3,165	0	-3,165	0.00
Service hours purchased by external partners (5,206 Hours).	0	-530	-530	0.00
Increased services hours to add new midday, evening and weekend service in new, fast growing areas of the City and for the annualization of service improvements made in 2014. (29,331hrs).	2,975	0	2,975	0.00
Annualization of Trillium Line Expansion to increase frequency and capacity.	1,000	0	1,000	0.00
Lease and Snow Clearing costs for Canadian Tire Centre Park & Ride.	40	0	40	0.00
Increased service levels to meet increase in demand for Para Transpo services.	200	0	200	0.00
Total Growth	4,745	-530	4,215	0.00
User Fees & Revenues				
Fare increase of 2.5% effective July 1, 2015.	0	-2,405	-2,405	0.00
Urban Transit Area zone adjustment.	0	-70	-70	0.00
See following user fee schedule for details on the specific rates.	0	0	0	0.00
Total User Fees & Revenues	0	-2,475	-2,475	0.00
Total Budget Changes	12,870	-4,935	7,935	0.00

City of Ottawa
Transit - User Fees

	2013 Rate \$	2014 Rate \$	2015 Rate \$	% Change Over 2014	% Change Over 2013	Effective Date	2015 Revenue (\$000)
Public Transit - Passenger Fares							
Regular Adult Pass per month	98.75	100.75	103.25	2.5%	4.6%	01-Jul-15	
Express Adult Pass per month [1]	122.00	124.25	127.25	2.4%	4.3%	01-Jul-15	
Regular Student Pass per month	78.75	80.25	82.25	2.5%	4.4%	01-Jul-15	
Express Student Pass per month [1]	92.50	94.25	96.50	2.4%	4.3%	01-Jul-15	
U-Pass per semester	184.50	188.00	192.70	2.5%	4.4%	01-Sep-15	
Senior Pass per month	40.00	40.75	41.75	2.5%	4.4%	01-Jul-15	
Community Pass per month	35.00	40.75	41.75	2.5%	19.3%	01-Jul-15	
Day Pass per day	7.95	8.10	8.30	2.5%	4.4%	01-Jul-15	
Cash Regular fare per trip	3.40	3.45	3.55	2.9%	4.4%	01-Jul-15	
Cash Express fare per trip [1]	4.80	4.90	5.00	2.0%	4.2%	01-Jul-15	
Cash Senior Regular fare per trip	2.55	2.60	2.70	3.8%	5.9%	01-Jul-15	
Cash Child (6-12 yrs) fare per trip	1.80	1.85	1.90	2.7%	5.6%	01-Jul-15	
Ticket Regular fare per trip [2]	3.00	3.10	3.20	3.2%	6.7%	01-Jul-15	
Ticket Express fare per trip [1] [2]	4.50	4.65	4.80	3.2%	6.7%	01-Jul-15	
Ticket Child (6-12 yrs) fare per trip [2]	1.50	1.55	1.60	3.2%	6.7%	01-Jul-15	
E-purse Regular fare per trip	2.72	2.77	2.84	2.5%	4.4%	01-Jul-15	
E-purse Express fare per trip	4.10	4.18	4.28	2.4%	4.4%	01-Jul-15	
E-purse Senior Regular fare per trip	2.05	2.09	2.14	2.4%	4.4%	01-Jul-15	
E-purse Child (6-12 yrs) fare per trip	1.50	1.53	1.57	2.6%	4.7%	01-Jul-15	
Express service cash upgrade from Regular Pass (per trip)	1.40	1.45	1.45	0.0%	3.6%	01-Jul-15	
Express service ticket upgrade from Regular Pass (per trip)	1.50	1.55	1.60	3.2%	6.7%	01-Jul-15	
Express service e-purse upgrade from Regular Pass (per trip)	1.38	1.41	1.44	2.1%	4.3%	01-Jul-15	
Para Transpo cash upgrade from Senior Pass [1]	2.00	2.05	2.10	2.4%	5.0%	01-Jul-15	
Para Transpo ticket upgrade from Senior Pass [1]	1.50	1.55	1.60	3.2%	6.7%	01-Jul-15	
Para Transpo cash upgrade from Community Pass [3]	2.00	2.05	2.10	2.4%	5.0%	01-Jul-15	
Para Transpo ticket upgrade from Community Pass [3]	1.50	1.55	1.60	3.2%	6.7%	01-Jul-15	
Cash Para Transpo Rural fare per trip	8.45	8.60	8.80	2.3%	4.1%	01-Jul-15	
Presto Smartcard	6.00	6.00	6.00	0.0%	0.0%	01-Jul-15	
Adult Photo Identification Card	8.50	8.50	8.50	0.0%	0.0%	01-Jul-15	
Student Photo Identification Card	6.25	6.25	6.25	0.0%	0.0%	01-Jul-15	
Charter Service							
First Hour	482.00	491.00	503.00	2.4%	4.4%	01-Jul-15	
Each Additional Hour	241.00	245.50	251.50	2.4%	4.4%	01-Jul-15	
Park & Ride Permit							
Regular	23.00	23.50	24.00	2.1%	4.3%	01-Jul-15	
Gold Pass	52.50	53.50	54.75	2.3%	4.3%	01-Jul-15	
Total Departmental							-2,405

Notes:

[1] This fare also applies to Para Transpo service between 06:30 and 08:59 Monday to Friday

[2] Note that customers who use tickets can reduce their fare rate by converting to e-purse

[3] This fare applies to Para Transpo service at all times

Capital Budget

City of Ottawa
2015 Draft Capital Budget
Transit Commission
Capital Program Summary & Funding
In Thousands (\$000)

Project Description	Revenue	Capital/ Dedicated Reserve	Develop. Charges	Gas Tax	Debt	
					Tax Supported/ Dedicated Debt	Grand Total
Transit Services						
Renewal of City Assets						
906983 Scoping Pre/Post Tway Roads -	0	110	0	0	0	110
907743 Buildings-Transit Services	0	3,600	0	0	0	3,600
907766 Transitway Roads	0	350	0	0	2,300	2,650
907768 Transitway Structures - Site Specific	0	300	0	0	0	300
907769 Transit Structures - Drainage	0	1,280	0	0	0	1,280
907770 Transitway Structures	0	450	0	500	0	950
907771 Scoping Pre/Post Trillium Line Struc	0	110	0	0	0	110
907819 Bus Stops & Shelters - 2015	0	0	0	0	815	815
907821 Renewal of Operational Assets - 2015	0	4,700	0	0	0	4,700
907822 Station Accessibility Improvements -2015	0	500	0	0	0	500
907823 Transit Priority Road & Signal Projects	0	9,000	0	0	300	9,300
907824 Transitway Yearly Rehab - 2015	0	1,100	0	0	0	1,100
907825 TSCC Renovation for confederation Line	0	0	0	0	1,700	1,700
907826 Unplanned Infrastructure Response - 2015	0	1,000	0	0	0	1,000
907830 IT Security Platform	0	3,296	0	0	0	3,296
907831 Trillium Line & Rail Lifecycle - 2015	0	2,500	0	0	0	2,500
907832 Bus Refurbishment - 2015	0	52	0	16,000	8,500	24,552
907833 Destination Sign Upgrade	0	900	0	0	0	900
907835 Vehicle Modifications	0	750	0	0	0	750
907836 Vehicle Replacement Non Rev - 2015	0	220	0	0	0	220
907767 Scoping Pre/Post Tway Structures	0	100	0	0	0	100
907820 Rapid Transit System Customer Improvements	0	0	0	2,570	0	2,570
Renewal of City Assets Total	0	30,318	0	19,070	13,615	63,003

City of Ottawa
2015 Draft Capital Budget
Transit Commission
Capital Program Summary & Funding
 In Thousands (\$000)

Project Description	Revenue	Capital/ Dedicated Reserve	Develop. Charges	Gas Tax	Debt	
					Tax Supported/ Dedicated Debt	Grand Total
Growth						
906169 OLRT Transition	0	12,010	0	0	0	12,010
907373 Fare Control Syst Confed Line Stn	0	849	8,701	15,450	0	25,000
Growth Total	0	12,859	8,701	15,450	0	37,010
Strategic Initiatives						
907827 IT Business Intelligence	0	150	0	0	0	150
907828 IT Para Transpo Platform	0	990	0	0	0	990
907829 IT Scheduling Platform	0	1,200	0	0	0	1,200
Strategic Initiatives Total	0	2,340	0	0	0	2,340
Transit Services Total	0	45,517	8,701	34,520	13,615	102,353
Grand Total	0	45,517	8,701	34,520	13,615	102,353

City of Ottawa
 2015 Draft Capital Budget
 Transit Commission
 In Thousands (\$000)

Service Area: Transit Services											
Category	2015 Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Rate Supported Reserves	Develop. Charges	Gas Tax	Debt				
							Tax/ Dedicated	Rate	Develop. Charges	Gas Tax	Total Debt
Renewal of City Assets	63,003	0	30,318	0	0	19,070	13,615	0	0	0	13,615
Growth	37,010	0	12,859	0	8,701	15,450	0	0	0	0	0
Regulatory	0	0	0	0	0	0	0	0	0	0	0
Strategic Initiatives	2,340	0	2,340	0	0	0	0	0	0	0	0
Total	102,353	0	45,517	0	8,701	34,520	13,615	0	0	0	13,615

City of Ottawa
2015 Draft Capital Budget
Service Area: Transit Services
 In Thousands (\$000)

Program Information		Financial Details	
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Buildings-Transit		Class of Estimate: C) Planning	
Dept: Infrastructure Services	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various

The Buildings and Parks Program provides for lifecycle renewal and replacement works to existing building and park assets. Detailed scope of work for specific projects extends to a wide assortment of work such as roof replacement, building preservation, building mechanical and electrical systems, parks property elements, hard landscaping, arena and pool equipment and unplanned emergency work. Annual programming provides allocations as required to core project cost groupings - buildings and parks - for each of the service areas as follows:

Service Area	Buildings	Parks
By-Law Services	255	
Child Care Services	55	
Cultural Services	445	
Fire Services	420	
General Government	1,030	
Library Services	685	
Long Term Care	1,733	
Parks & Recreation	11,231	3,015
Road Services	500	
Social Services	160	
Water Services	50	
Transit Services	3,600	
Total Authority Request	20,164	3,015

2015 Request	3,600	Projected Yearend Unspent Bal.			0
Revenues	0	Debt			
Tax Supported/ Dedicated	3,600	Tax Supported/ Dedicated Debt			0
Rate Supported	0	Rate Supported Debt			0
Develop. Charges	0	Develop. Charges Debt			0
Gas Tax	0	Gas Tax Debt			0
Forecast	2015	2016	2017	2018	
Authority	3,600	3,600	3,600	3,600	
Spending Plan	2,700	3,420	3,600	3,600	
FTE's	0	0	0	0	
Operating Impact	0	0	0	0	

Forecasts are based on bulk allocations that will be detailed in future budget submissions. Project cost group summaries are provided following this program summary.

City of Ottawa
2015 Draft Capital Budget
Service Area: Transit Services
In Thousands (\$000)

Project	Ward	Location/Description	\$000's
907743 Buildings-Transit Services	CW		3,600
This project provides for life cycle renewal and replacement works to existing building assets and is a component of the corporate Buildings and Parks program.			
CITY WIDE: TRANSIT SERVICES FACILITIES	CW	UNSCHEDULED WORK: TRANSIT FACILITIES	530
BUS STORAGE - PINECREST	7	REPLACE UNIT HEATERS # 1, 2, 4, 6, 10, 12-16, & 18-23	125
BUS STORAGE - PINECREST	7	REPLACE WOOD DOORS# 1133-1136, 1143-1146 &1150	200
BUS STORAGE - PINECREST	7	REPLACE MAKE-UP AIR UNITS #1-3	250
OFFICE AND GARAGE - MERIVALE - OC TRANSP	9	REPLACE O/H WOOD DOOR C/W DISCONNECTS & CONTROLS, DOOR# 1151 - 1163 (REPAIR BAYS)	225
OFFICE AND GARAGE - MERIVALE - OC TRANSP	9	REPLACE ROOF AREA # 22	260
OFFICE AND GARAGE - MERIVALE - OC TRANSP	9	REPLACE UNIT HEATERS# 2, 3, 5-8, 10, 11, 20, 26, 30, 32 39-46.& 48	115
OFFICE AND GARAGE - MERIVALE - OC TRANSP	9	REPAIR HOUSING FOR MAU 1-3	75
ADMINISTRATION BUILDING - OC TRANSP	18	REPLACE CHILLER, EVAP, CONTROL VALVES AND COOLING COILS	650
NORTH GARAGE AND OFFICE - OC TRANSP	18	REPLACE ROOF AREA 14, 5	325
NORTH GARAGE AND OFFICE - OC TRANSP	18	REPLACE UNIT HTRS AND HEAT RECOVERY IN PAINT BODY SHOP	150
NORTH GARAGE AND OFFICE - OC TRANSP	18	REPLACE ROOF AREA 17	50
NORTH GARAGE AND OFFICE - OC TRANSP	18	REPLACE DOOR# 3102 & 3109	75
PARA TRANSP BUILDING - 875 BELFAST	18	REPAIR CONCRETE SKIRT & PROVIDE NEW WATERPROOFING MEMBRANE	75
PARA TRANSP BUILDING - 875 BELFAST	18	PLUMBING SYSTEM REPAIRS	50
SOUTH GARAGE - ST. LAURENT	18	REPLACE HVAC SYSTEMS IN NORTH SIDE REPAIR BAYS	175
SOUTH GARAGE - ST. LAURENT	18	REPLACE ROOF AREA 19 AND 20	120
SOUTH GARAGE - ST. LAURENT	18	REPAIR / REPOINT BRICK WORK	150

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Program Information		Financial Details					
Transit Roads & Structures		Class of Estimate: C) Planning					
Dept: Infrastructure Services	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various				
<p>The Transit Roads & Structures Program provides for condition assessments, lifecycle renewal, rehabilitation and reconstruction works undertaken on the City's existing roadways and structures dedicated to transit. The program is focused on:</p> <ul style="list-style-type: none"> • Roads and Park & Ride Areas (renewal of roadways and parking dedicated to transit); • Transitway Structures (renewal of bridges, culverts, retaining walls serving the dedicated transit network); • Project Scoping and Engineering <p>Forecasts are based on bulk allocations that will be detailed in future budget submissions following completion of a review.</p>		2015 Request	5,390	Projected Yearend Unspent Bal.		0	
		Revenues	0	Debt			
		Tax Supported/ Dedicated	2,590	Tax Supported/ Dedicated Debt			2,300
		Rate Supported	0	Rate Supported Debt			0
		Develop. Charges	0	Develop. Charges Debt			0
		Gas Tax	500	Gas Tax Debt			0
		Forecast	2015	2016	2017	2018	
		Authority	5,390	5,720	6,060	6,260	
		Spending Plan	4,050	5,380	5,950	6,200	
		FTE's	0	0	0	0	
Operating Impact	0	0	0	0			

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Project	Ward	Location/Description	\$000's
906983 Scoping Pre/Post Transitway Roads	CW		110
<p>Scoping and design briefs are necessary to adequately define transit road conditions, coordination requirements and project limits prior to initiating design stages. Post construction funding is required to address assessments and unplanned/unexpected adjustments outside the original implementation of funding envelopes.</p>			
907767 Scoping Pre/Post Transitway Structures	CW		100
<p>Scoping and design briefs for transitway structures are necessary to adequately define conditions, coordinate requirements and explore renewal options prior to initiating design stages. Post construction funding is required to address assessments and unplanned/unexpected adjustments outside the original implementation of funding envelopes.</p>			
907768 Transitway Structures - Site Specific	CW		300
<p>Funding is required to undertake engineering, design and construction of unexpected renewal works that may arise over the course of the year.</p>			

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Project	Ward	Location/Description	\$000's
907766 Transitway Roads	CW		2,650
This program provides for engineering and construction activities to maintain and rehabilitate the existing transit roadway infrastructure. The activities include asphalt overlays, rehabilitation of concrete pavements and other surface repairs/rehabilitation works on roadways dedicated to transit and transit stations.			
PLACE D'ORLÉANS PARK AND RIDE LOTS	1		
STRANDHERD TRANSIT STATION	3	SOUTHBOUND CONCRETE PAVEMENT REPAIRS	
CONCRETE PAVEMENTS AT LINCOLN HEIGHTS	7	AT MAINLINE PLATFORMS	
WEST TRANSITWAY NORTH OF LINCOLN FIELDS STATION	7	230 M NORTH OF CARLING AV (AT NORTH END OF PLATFORM) TO 420 M NORTH OF CARLING AVE (AT SJA PARKWAY BULLNOSE)	
QUEENSWAY STATION EASTBOUND	8	HIGHWAY 417 EASTBOUND TO UPPER PLATFORM	
WOODROFFE AVE SOUTHBOUND BUS LANE	8	BASELINE STATION EXIT TO TALLWOOD DR	
WEST TRANSITWAY	8	NAVAHO DR TO BASELINE RD UNDERPASS	
WOODROFFE AVE NORTHBOUND BUS LANE	9	390 M SOUTH OF WEST HUNT CLUB RD TO MEDHURST DR	
NICHOLAS ST (OR 95)	12	MANN AVE OVERPASS TO LAURIER AVE (OR 48)	
ALBERT ST BUS LANE (SPOT LOCATIONS)	14	BRONSON AVE TO EMPRESS AVE	
WEST TRANSITWAY	15	DOMINION STATION TO WESTBORO STATION	
WEST TRANSITWAY	15	WESTBORO STATION TO SIR FREDERICK BANTING DRIVEWAY/ROSS AVE UNDERPASS	
SOUTHEAST TRANSITWAY	17	SMYTH STATION PLATFORM AREAS	
SOUTHEAST TRANSITWAY	18	RIVERSIDE HOSPITAL UNDERPASS TO PLEASANT PARK STATION	
EAGLESON WEST PARK & RIDE PATH AND SIDEWALK	23		
BELOW THE LINE			
SOUTHWEST TRANSITWAY-BERRIGAN DR INTERSECTION	3		
BAYSHORE STATION PLATFORM AND LAY-BY AREAS	7		
WOODROFFE AVE SOUTHBOUND BUS LANE, DISCONTINUOUS	8, 9	TALLWOOD DR TO WEST HUNT CLUB RD	

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Project	Ward	Location/Description	\$000's
907770 Transitway Structures			CW
<p>This component of the program provides for the engineering and construction activities relating to repair and rehabilitation of various transitway structures to address deficiencies over their service life. The size and complexity of the projects vary considerably. The activities are scheduled based on needs identified through the structures asset management programs.</p> <p>East Twy - St Laurent Stn Upper Platforms [056710]</p> <p>South East Twy U/P Walkley Rd [056630]</p>			950
13	Upper Level Platform Rehabilitation		
16	Major Rehabilitation		
907769 Transit Structures - Drainage			CW
<p>This project provides funding for condition assessment, scoping, design and replacement of drainage culverts located on the transit network.</p> <p>East Transitway Culvert [T224650]</p> <p>East Transitway Culvert [T224729]</p> <p>East Transitway Culvert [T224630]</p>			1,280
11	0.68 km from Blair Rd to Montreal Rd	Culvert replacement due to condition	
11	0.39 km from Hwy 174/CR174 to Montreal Rd	Culvert replacement due to condition	
11	0.27 km from Blair Rd to Montreal Rd	Renewal scoping	

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Program Information		Financial Details					
Transit Rail Structures		Class of Estimate: C) Planning					
Dept: Infrastructure Services	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various				
<p>The Transit Rail Structures Program provides for condition assessments, lifecycle renewal, rehabilitation and reconstruction works undertaken on the City's existing roadways and structures dedicated to rail transit. The program is focused on the Trillium Line structures (non rail / rail bed - infrastructure).</p> <p>Forecasts are based on bulk allocations that will be detailed in future budget submissions following completion of a review.</p>		2015 Request	110	Projected Yearend Unspent Bal.		0	
		Revenues	0	Debt			
		Tax Supported/ Dedicated	110	Tax Supported/ Dedicated Debt			0
		Rate Supported	0	Rate Supported Debt			0
		Develop. Charges	0	Develop. Charges Debt			0
		Gas Tax	0	Gas Tax Debt			0
		Forecast	2015	2016	2017	2018	
		Authority	110	50	150	150	
		Spending Plan	80	45	145	140	
		FTE's	0	0	0	0	
Operating Impact	0	0	0	0			

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Project	Ward	Location/Description	\$000's
907771 Scoping Pre/Post Trillium Line Structures	CW		110
<p>Scoping and design briefs are necessary to adequately define transit structure conditions, coordination requirements and project limits prior to initiating design stages. Post construction funding is required to address assessments and unplanned/unexpected adjustments outside the original implementation funding envelopes.</p>			

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Project Information			Financial Details					
907819	Bus Stops & Shelters - 2015		Class of Estimate:	Not Applicable				
Dept: Transit Services	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2019					
<p>This project will make improvements to on-street transit facilities for the benefit of customers and operations. Work conducted under this project will include new and improved bus pads, shelters, and other customer amenities, and also operational improvements such as bus waiting locations and turning loops.</p>			2015 Request	815	Projected Yearend Unspent Bal.		0	
			Revenues	0	Debt			
			Tax Supported/ Dedicated	0	Tax Supported/ Dedicated Debt		815	
			Rate Supported	0	Rate Supported Debt		0	
			Develop. Charges	0	Develop. Charges Debt		0	
			Gas Tax	0	Gas Tax Debt		0	
			Forecast	2015	2016	2017	2018	
			Authority	815	840	870	890	
			Spending Plan	815	840	870	890	
			FTE's	0	0	0	0	
Operating Impact	0	0	0	0				
907820	Rapid Transit System Customer Improvements		Class of Estimate:	Not Applicable				
Dept: Transit Services	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2019					
<p>This project will make improvements to Transitway and O-Train stations and facilities for the benefit of customers and operations. Work will include safety modifications, measures to improve efficiency or reliability, improvements to customer facilities, and changes to comply with regulatory standards. The future fare equipment planned for Trillium Line Stations (fare gates, ticket vending machines, and customer help points) require enclosures to house and protect the equipment, as well as protect customers who are using the equipment from weather.</p>			2015 Request	2,570	Projected Yearend Unspent Bal.		0	
			Revenues	0	Debt			
			Tax Supported/ Dedicated	0	Tax Supported/ Dedicated Debt		0	
			Rate Supported	0	Rate Supported Debt		0	
			Develop. Charges	0	Develop. Charges Debt		0	
			Gas Tax	2,570	Gas Tax Debt		0	
			Forecast	2015	2016	2017	2018	
			Authority	2,570	1,510	1,555	1,600	
			Spending Plan	2,570	1,510	1,555	1,600	
			FTE's	0	0	0	0	
Operating Impact	0	0	0	0				

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Project Information		Financial Details				
907821	Renewal of Operational Assets - 2015	Class of Estimate: Not Applicable				
Dept: Transit Services	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2019			
<p>This project funds the planned preventative maintenance program and renewal of facilities and stations to prevent failure and to ensure continuous operations. This program also includes refurbishment and replacement of tools and equipment that have reached their expected end of life.</p>	2015 Request	4,700	Projected Yearend Unspent Bal. 0			
	Revenues	0	Debt			
	Tax Supported/ Dedicated	4,700	Tax Supported/ Dedicated Debt	0		
	Rate Supported	0	Rate Supported Debt	0		
	Develop. Charges	0	Develop. Charges Debt	0		
	Gas Tax	0	Gas Tax Debt	0		
	Forecast	2015	2016	2017	2018	
	Authority	4,700	3,500	3,500	3,500	
	Spending Plan	4,700	3,500	3,500	3,500	
	FTE's	0	0	0	0	
	Operating Impact	0	0	0	0	
	907822	Station Accessibility Improvements -2015	Class of Estimate: Not Applicable			
	Dept: Transit Services	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2019		
<p>This project funds accessibility improvements at Transitway and O-Train stations for all customers, including seniors and customers with disabilities.</p>	2015 Request	500	Projected Yearend Unspent Bal. 0			
	Revenues	0	Debt			
	Tax Supported/ Dedicated	500	Tax Supported/ Dedicated Debt	0		
	Rate Supported	0	Rate Supported Debt	0		
	Develop. Charges	0	Develop. Charges Debt	0		
	Gas Tax	0	Gas Tax Debt	0		
	Forecast	2015	2016	2017	2018	
	Authority	500	500	500	500	
	Spending Plan	500	500	500	500	
	FTE's	0	0	0	0	
	Operating Impact	0	0	0	0	

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Project Information		Financial Details			
907823	Tranist Priority Road & Signal Projects	Class of Estimate: Not Applicable			
Dept: Transit Services	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2019		
<p>These projects include road changes and traffic engineering strategies that provide preferential treatment for buses on the City's road network, to improve the speed and reliability of transit service and to reduce operating costs. Locations for improvement are approved in the City's Transportation Master Plan or are selected based on operating experience. Examples of such projects include bus detection and communications at traffic signals, queue jump lanes, reserved bus lanes, and geometric modifications at bus stops and intersections.</p>	2015 Request	9,300	Projected Yearend Unspent Bal.		0
	Revenues	0	Debt		
	Tax Supported/ Dedicated	9,000	Tax Supported/ Dedicated Debt	300	
	Rate Supported	0	Rate Supported Debt	0	
	Develop. Charges	0	Develop. Charges Debt	0	
	Gas Tax	0	Gas Tax Debt	0	
	Forecast	2015	2016	2017	2018
	Authority	9,300	11,760	11,330	3,840
	Spending Plan	9,300	11,760	11,330	3,840
	FTE's	0	0	0	0
	Operating Impact	0	0	0	0
	907824	Transitway Yearly Rehab - 2015	Class of Estimate: Not Applicable		
Dept: Transit Services	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2019		
<p>This project will fund the ongoing rehabilitation of existing Transitway and O-Train stations, including condition assessment and infrastructure rehabilitation, and to allow for the implementation of safety and security improvements for customers and staff.</p>	2015 Request	1,100	Projected Yearend Unspent Bal.		0
	Revenues	0	Debt		
	Tax Supported/ Dedicated	1,100	Tax Supported/ Dedicated Debt	0	
	Rate Supported	0	Rate Supported Debt	0	
	Develop. Charges	0	Develop. Charges Debt	0	
	Gas Tax	0	Gas Tax Debt	0	
	Forecast	2015	2016	2017	2018
	Authority	1,100	2,500	2,500	1,800
	Spending Plan	1,100	2,500	2,500	1,800
	FTE's	0	0	0	0
	Operating Impact	0	0	0	0

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Project Information		Financial Details				
907825	TSCC Renovation for Confederation Line	Class of Estimate: Not Applicable				
Dept: Transit Services	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2019			
<p>This project is to fund the design and construction/renovation of the control centre at 875 Belfast for the operations and control systems of the Confederation Line.</p>	2015 Request	1,700	Projected Yearend Unspent Bal. 0			
	Revenues	0	Debt			
	Tax Supported/ Dedicated	0	Tax Supported/ Dedicated Debt	1,700		
	Rate Supported	0	Rate Supported Debt	0		
	Develop. Charges	0	Develop. Charges Debt	0		
	Gas Tax	0	Gas Tax Debt	0		
	Forecast	2015	2016	2017	2018	
	Authority	1,700	0	0	0	
	Spending Plan	1,700	0	0	0	
	FTE's	0	0	0	0	
	Operating Impact	0	0	0	0	
	907826	Unplanned Infrastructure Response - 2015	Class of Estimate: Not Applicable			
	Dept: Transit Services	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2019		
<p>This program funds responses to unplanned infrastructure-related issues at facilities and stations, to maintain an appropriate working environment for staff while providing safe transit facilities for customers.</p>	2015 Request	1,000	Projected Yearend Unspent Bal. 0			
	Revenues	0	Debt			
	Tax Supported/ Dedicated	1,000	Tax Supported/ Dedicated Debt	0		
	Rate Supported	0	Rate Supported Debt	0		
	Develop. Charges	0	Develop. Charges Debt	0		
	Gas Tax	0	Gas Tax Debt	0		
	Forecast	2015	2016	2017	2018	
	Authority	1,000	1,000	1,000	1,000	
	Spending Plan	1,000	1,000	1,000	1,000	
	FTE's	0	0	0	0	
	Operating Impact	0	0	0	0	

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Project Information			Financial Details				
907830	IT Security Platform		Class of Estimate:	Not Applicable			
Dept: Transit Services	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2019				
<p>This project funds the lifecycle replacement of over 400 life-expired CCTV security cameras and approximately 50 digital video recorders at Transitway and O-Train stations, new network cabling, and a new video management and storage system.</p>			2015 Request	3,296	Projected Yearend Unspent Bal.		0
			Revenues	0	Debt		
			Tax Supported/ Dedicated	3,296	Tax Supported/ Dedicated Debt		0
			Rate Supported	0	Rate Supported Debt		0
			Develop. Charges	0	Develop. Charges Debt		0
			Gas Tax	0	Gas Tax Debt		0
			Forecast	2015	2016	2017	2018
			Authority	3,296	0	0	0
			Spending Plan	3,296	0	0	0
			FTE's	0	0	0	0
			Operating Impact	0	0	0	0
			907831	Trillium Line & Rail Lifecycle - 2015		Class of Estimate:	Not Applicable
Dept: Transit Services	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2019				
<p>This project funds the ongoing lifecycle needs of the O-Train Trillium Line infrastructure and equipment.</p>			2015 Request	2,500	Projected Yearend Unspent Bal.		0
			Revenues	0	Debt		
			Tax Supported/ Dedicated	2,500	Tax Supported/ Dedicated Debt		0
			Rate Supported	0	Rate Supported Debt		0
			Develop. Charges	0	Develop. Charges Debt		0
			Gas Tax	0	Gas Tax Debt		0
			Forecast	2015	2016	2017	2018
			Authority	2,500	300	1,600	1,000
			Spending Plan	2,500	300	1,600	1,000
			FTE's	0	0	0	0
			Operating Impact	0	0	0	0

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Project Information			Financial Details						
907832	Bus Refurbishment - 2015		Class of Estimate:	Not Applicable					
Dept: Transit Services	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2019						
<p>This project is for mid-life refurbishment for conventional service buses, to effectively manage each fleet type to their 15-year life expectancy. This project will fund repairs, modifications and refurbishments to ensure planned availability and reliability, to lower fuel consumption, to reduce emissions and pollutants, and to reduce operating and maintenance costs. With this work, buses will be maintained in good condition for a good customer experience through their entire 15-year life.</p>			2015 Request	24,552	Projected Yearend Unspent Bal.		0		
			Revenues	0	Debt				
			Tax Supported/ Dedicated	52	Tax Supported/ Dedicated Debt	8,500			
			Rate Supported	0	Rate Supported Debt	0			
			Develop. Charges	0	Develop. Charges Debt	0			
			Gas Tax	16,000	Gas Tax Debt	0			
			Forecast	2015	2016	2017	2018		
			Authority	24,552	17,107	9,328	40,733		
			Spending Plan	24,552	17,107	9,328	40,733		
			FTE's	0	0	0	0		
			Operating Impact	0	0	0	0		
			907833	Destination Sign Upgrade		Class of Estimate:	Not Applicable		
			Dept: Transit Services	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2019			
<p>This project is to fund the replacement of outdated electronic customer information signs on 53 older buses and to allow sign displays on these buses to be uploaded remotely, making them consistent with the rest of the bus fleet.</p>			2015 Request	900	Projected Yearend Unspent Bal.		0		
			Revenues	0	Debt				
			Tax Supported/ Dedicated	900	Tax Supported/ Dedicated Debt	0			
			Rate Supported	0	Rate Supported Debt	0			
			Develop. Charges	0	Develop. Charges Debt	0			
			Gas Tax	0	Gas Tax Debt	0			
			Forecast	2015	2016	2017	2018		
			Authority	900	0	0	0		
			Spending Plan	900	0	0	0		
			FTE's	0	0	0	0		
			Operating Impact	0	0	0	0		

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Project Information			Financial Details					
907835	Vehicle Modifications		Class of Estimate:	Not Applicable				
Dept: Transit Services	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2019					
<p>This project funds modifications to buses required to improve customer service and to maintain an appropriate work environment for staff.</p>			2015 Request	750	Projected Yearend Unspent Bal.		0	
			Revenues	0	Debt			
			Tax Supported/ Dedicated	750	Tax Supported/ Dedicated Debt	0		
			Rate Supported	0	Rate Supported Debt	0		
			Develop. Charges	0	Develop. Charges Debt	0		
			Gas Tax	0	Gas Tax Debt	0		
			Forecast	2015	2016	2017	2018	
			Authority	750	750	0	0	
			Spending Plan	750	750	0	0	
			FTE's	0	0	0	0	
			Operating Impact	0	0	0	0	
907836	Vehicle Replacement Non Rev - 2015		Class of Estimate:	Not Applicable				
Dept: Transit Services	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2019					
<p>This project funds the lifecycle replacement of non-revenue vehicles supporting daily operations including security, supervision, maintenance, stores, revenue generation and others. The fleet is a mix of light and heavy vehicles with various lifecycles: 3 to 15 years or more. The reliability of the system is dependent in part on the timely renewal of the non-revenue transit fleet.</p>			2015 Request	220	Projected Yearend Unspent Bal.		0	
			Revenues	0	Debt			
			Tax Supported/ Dedicated	220	Tax Supported/ Dedicated Debt	0		
			Rate Supported	0	Rate Supported Debt	0		
			Develop. Charges	0	Develop. Charges Debt	0		
			Gas Tax	0	Gas Tax Debt	0		
			Forecast	2015	2016	2017	2018	
			Authority	220	1,300	1,500	1,600	
			Spending Plan	220	1,300	1,500	1,600	
			FTE's	0	0	0	0	
			Operating Impact	0	0	0	0	

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Project Information			Financial Details								
906169 OLRT Transition			Class of Estimate: Not Applicable								
Dept: Transit Services	Category: Growth	Ward: CW	Year of Completion: 2018								
<p>This project provides the resources to implement the decisions of Council and the Commission connected with the construction and start-up of the Confederation Line. Included are bus detours as sections of the Transitway are closed, customer information and wayfinding, and project management support for OC Transpo business and service delivery changes.</p>			2015 Request		12,010		Projected Yearend Unspent Bal.		57,496		
			Revenues		0		Debt				
			Tax Supported/Dedicated		12,010		Tax Supported/Dedicated Debt		0		
			Rate Supported		0		Rate Supported Debt		0		
			Develop. Charges		0		Develop. Charges Debt		0		
			Gas Tax		0		Gas Tax Debt		0		
			Forecast		2015		2016		2017		2018
			Authority		12,010		2,714		3,005		2,499
			Spending Plan		12,010		2,714		3,005		2,499
			FTE's		0		0		0		0
			Operating Impact		0		0		0		0
			907373 Fare Control System Confederation Line Station			Class of Estimate: Not Applicable					
			Dept: Transit Services	Category: Growth	Ward: CW	Year of Completion: 2018					
<p>This project funds the procurement and implementation of the Fare Control System as approved by the Commission. The Fare Control System includes fare gates, ticket vending machines, and customer help points at all Confederation Line and Trillium Line Stations. These equipment and systems will allow for a safe and efficient transit operation, an easy and intuitive customer journey, and payment with existing fare media as well as providing flexibility for future fare media.</p>			2015 Request		25,000		Projected Yearend Unspent Bal.		0		
			Revenues		0		Debt				
			Tax Supported/Dedicated		849		Tax Supported/Dedicated Debt		0		
			Rate Supported		0		Rate Supported Debt		0		
			Develop. Charges		8,701		Develop. Charges Debt		0		
			Gas Tax		15,450		Gas Tax Debt		0		
			Forecast		2015		2016		2017		2018
			Authority		25,000		0		0		0
			Spending Plan		25,000		0		0		0
			FTE's		0		0		0		0
			Operating Impact		0		0		0		0

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Project Information			Financial Details					
907827	IT Business Intelligence		Class of Estimate:	Not Applicable				
Dept:	Transit Services	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2019				
<p>This project funds the development, replacement, and enhancement of data management and reporting systems used to measure performance results, improve customer service, and improve operational efficiency. Data collected on-board buses measure on-time performance (GPS), fares paid (Presto), ridership (automatic passenger counters), and bus status and reliability (automated vehicle monitoring).</p>			2015 Request	150	Projected Yearend Unspent Bal.		0	
			Revenues	0	Debt			
			Tax Supported/ Dedicated	150	Tax Supported/ Dedicated Debt		0	
			Rate Supported	0	Rate Supported Debt		0	
			Develop. Charges	0	Develop. Charges Debt		0	
			Gas Tax	0	Gas Tax Debt		0	
			Forecast	2015	2016	2017	2018	
			Authority	150	150	150	150	
			Spending Plan	150	150	150	150	
			FTE's	0	0	0	0	
			Operating Impact	0	0	0	0	
			907828	IT Para Transpo Platform		Class of Estimate:	Not Applicable	
Dept:	Transit Services	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2019				
<p>This project is to fund updates and upgrades to the computer system used to manage Para Transpo service. Two major upgrades are expected during the period from 2015 to 2018. Funding from this project will also be used to implement booking improvements to be identified through consultation with customers in 2015.</p>			2015 Request	990	Projected Yearend Unspent Bal.		0	
			Revenues	0	Debt			
			Tax Supported/ Dedicated	990	Tax Supported/ Dedicated Debt		0	
			Rate Supported	0	Rate Supported Debt		0	
			Develop. Charges	0	Develop. Charges Debt		0	
			Gas Tax	0	Gas Tax Debt		0	
			Forecast	2015	2016	2017	2018	
			Authority	990	0	0	0	
			Spending Plan	990	0	0	0	
			FTE's	0	0	0	0	
			Operating Impact	0	0	0	0	

City of Ottawa
2015 Draft Capital Budget
Service Area: Transit Services
In Thousands (\$000)

Project Information			Financial Details					
907829	IT Scheduling Platform		Class of Estimate:	Not Applicable				
Dept:	Transit Services	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2019				
<p>This project is to fund updates and upgrades to the computer system used to prepare service and work schedules for OC Transpo bus and train service. Funding from this project will also be used to add functions required to operate for the Confederation Line and to maintain integration with the Integrated Transit Management System.</p>			2015 Request	1,200	Projected Yearend Unspent Bal.		0	
			Revenues	0	Debt			
			Tax Supported/ Dedicated	1,200	Tax Supported/ Dedicated Debt		0	
			Rate Supported	0	Rate Supported Debt		0	
			Develop. Charges	0	Develop. Charges Debt		0	
			Gas Tax	0	Gas Tax Debt		0	
			Forecast	2015	2016	2017	2018	
			Authority	1,200	85	85	500	
			Spending Plan	1,200	85	85	500	
			FTE's	0	0	0	0	
Operating Impact	0	0	0	0				

City of Ottawa
2015 Draft Capital Budget
Transit Commission
Capital Program Forecast
In Thousands (\$000)

Project Description	2015	2016	2017	2018	Total
Transit Services					
Renewal of City Assets					
900300 IT Smartcard	0	400	0	0	400
906103 Renewal Transit Park & Ride	0	750	750	0	1,500
906946 Station Safety-Emergency Plan	0	100	0	0	100
906983 Scoping Pre/Post Transitway Roads	110	100	140	140	490
907300 Trillium Line Structures	0	1,000	1,500	1,850	4,350
907743 Buildings-Transit Services	3,600	3,600	3,600	3,600	14,400
907766 Transitway Roads	2,650	2,870	3,070	3,070	11,660
907767 Scoping Pre/Post Tway Structure	100	100	200	200	600
907768 Transitway Structures - Site Specific	300	300	300	300	1,200
907769 Transit Structures - Drainage	1,280	350	350	250	2,230
907770 Transitway Structures	950	2,000	2,000	2,300	7,250
907771 Scoping Pre/Post Trillium Line Structures	110	50	150	150	460
907818 Vehicle Growth Non Revenue	0	370	120	130	620
907819 Bus Stops & Shelters - 2015	815	840	870	890	3,415
907820 Rapid Transit System Customer Improvements	2,570	1,510	1,555	1,600	7,235
907821 Renewal of Operational Assets - 2015	4,700	3,500	3,500	3,500	15,200
907822 Station Accessibility Improvements -2015	500	500	500	500	2,000
907823 Transit Priority Road & Signal Projects	9,300	11,760	11,330	3,840	36,230
907824 Transitway Yearly Rehab - 2015	1,100	2,500	2,500	1,800	7,900
907825 TSCC Renovation for Confederation Line	1,700	0	0	0	1,700
907826 Unplanned Infrastructure Response - 2015	1,000	1,000	1,000	1,000	4,000
907830 IT Security Platform	3,296	0	0	0	3,296
907831 Trillium Line & Rail Lifecycle - 2015	2,500	300	1,600	1,000	5,400
907832 Bus Refurbishment - 2015	24,552	17,107	9,328	40,733	91,720
907833 Destination Sign Upgrade	900	0	0	0	900
907835 Vehicle Modifications	750	750	0	0	1,500
907836 Vehicle Replacement Non Rev - 2015	220	1,300	1,500	1,600	4,620
Renewal of City Assets Total	63,003	53,057	45,863	68,453	230,376

City of Ottawa
2015 Draft Capital Budget
Transit Commission
Capital Program Forecast
 In Thousands (\$000)

Project Description	2015	2016	2017	2018	Total
Growth					
906169 OLRT Transition	12,010	2,714	3,005	2,499	20,228
907373 Fare Control System Confederation Line Station	25,000	0	0	0	25,000
Growth Total	37,010	2,714	3,005	2,499	45,228
Strategic Initiatives					
905497 IT E-Learning & Video Enhancement	0	60	60	60	180
906433 IT Transit Customer Svce Platform	0	50	275	1,900	2,225
906511 IT Operational & Control Centre Platform	0	200	200	200	600
906518 IT Corporate Support Platform	0	250	400	250	900
907827 IT Business Intelligence	150	150	150	150	600
907828 IT Para Transpo Platform	990	0	0	0	990
907829 IT Scheduling Platform	1,200	85	85	500	1,870
Strategic Initiatives Total	2,340	795	1,170	3,060	7,365
Transit Services Total	102,353	56,566	50,038	74,012	282,969
Grand Total	102,353	56,566	50,038	74,012	282,969

**City of Ottawa
Transit Commission
Capital Works-in-Progress (as at Dec 31 2014)**

In Thousands (\$000)

Project Description	Total Authority	Expenditures as at Dec 31 2014 *	Unspent Cash Balance	Total Contractual Obligations	Unspent/ Uncommitted Balance
Transit Services					
Renewal of City Assets					
900300 IT Smartcard	34,124	29,089	5,035	416	4,619
904610 IT Bus Radio System	14,375	12,545	1,830	15	1,815
904730 Rideau River Trillium Line Bridge	6,615	3,084	3,531	43	3,488
904869 Transitway Structures	505	367	138	83	55
905149 O Train Capital Works - 2009	7,394	6,852	542	166	377
905152 Building Capacity Improvement	16,211	14,323	1,888	718	1,170
905160 Customer Service Platform	4,975	4,305	670	320	350
905174 Transit Security Platform	3,722	885	2,837	5	2,831
905175 IT Business Intelligence Platform	1,100	537	563	406	156
905203 IT 2009 Transit Vehicle Info Sys	6,855	5,151	1,704	615	1,089
905490 2010 Transitway System Improvements	250	186	64	27	37
905492 2010 Transitway Stations	2,100	1,771	329	29	300
905494 2010 Transit Facilities Lifecycle	2,000	625	1,375	696	679
905498 2010 Miscellaneous Vehicle Replacement	1,577	1,379	198	0	198
905501 IT 2010 Computer H&S	620	329	291	0	291
905503 2010 Train & Rail Lifecycle - O Train	3,029	2,422	607	220	387
905508 Bus Equipment Replacement-2011	2,663	1,083	1,580	12	1,568
905972 Bus Refurbishment & Modifications - 2011	24,705	4,595	20,110	0	20,110
905974 Facility Rationalization	3,895	1,457	2,438	821	1,617
905975 Non-Revenue Vehicle Additions - 2011	593	498	95	0	95
905976 Non-Revenue Vehicle Replacement - 2011	1,476	1,511	-35	0	-35
905977 O-Train & Rail Lifecycle	303	284	19	0	19
905978 Para Bus Replacement	13,000	31	12,969	299	12,670
905979 Trillium Line Service Expansion	60,300	55,005	5,295	5,111	184
905980 Transit Brand Renewal	1,250	816	434	0	434
905981 Transit Fac - Operational Response -2011	2,500	2,387	113	0	113

City of Ottawa
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In Thousands (\$000)

Project Description	Total Authority	Expenditures as at Dec 31 2014 *	Unspent Cash Balance	Total Contractual Obligations	Unspent/ Uncommitted Balance
905982 Transit Fac -Renewal of Ops Assets-2011	7,750	6,728	1,022	651	371
905983 Transit Network Capital Projects - 2011	1,350	554	796	290	507
905984 Transitway Accessibility improvements	3,000	2,300	700	615	85
905998 2011 Transit Priority Corridors	1,750	1,812	-62	13	-75
905999 2011 Transit Priority Measures	1,600	1,246	354	73	281
906029 Buildings-Heritage - Transit	6,550	6,283	267	18	249
906105 Transitway Structures	2,170	1,479	691	9	681
906109 Scoping Pre/Post Trillium Line Structure	150	0	150	0	150
906247 Revenue Bus Replacement (Double Deckers)	69,000	62,382	6,618	102	6,515
906432 Bus Equipment Replacement	2,000	40	1,960	77	1,884
906443 Buildings-Transit	4,300	2,600	1,700	1,317	383
906498 2012 Transitway Roads	1,060	868	192	176	17
906499 Scoping Pre/Post TWAY Structures	120	82	38	0	38
906500 Transitway Structures	1,800	1,625	175	61	114
906501 Transitway Structures - Site Specific	20	14	6	1	4
906502 Bridge Salt Prot./Conc Patchin	100	130	-30	0	-30
906503 Regulatory Structural Inspections TWAY	120	114	6	0	6
906504 Crack Sealing - Transit	100	66	34	0	34
906505 Transit Structures - Drainage	560	133	427	122	305
906507 Trillium Line Structures	1,300	1,197	103	54	50
906508 Regulatory Structural Inspections TL	120	74	46	0	46
906513 Non-Revenue Vehicle Replacement - 2012	1,380	369	1,011	53	958
906516 Transit Fac - Operational Response -2012	500	344	156	62	93
906517 Trans Fac -Renewal of Ops Assets	425	281	144	145	-2
906521 Building Capacity Improvements	11,344	8,368	2,976	253	2,722
906522 Transitway Yearly Rehab	5,500	3,952	1,548	776	772
906525 AVM upgrade to new Artic Fleet	1,500	373	1,127	463	664
906605 Regulatory Structural Inspections TL	120	46	74	0	74

**City of Ottawa
Transit Commission
Capital Works-in-Progress (as at Dec 31 2014)**

In Thousands (\$000)

Project Description	Total Authority	Expenditures as at Dec 31 2014 *	Unspent Cash Balance	Total Contractual Obligations	Unspent/ Uncommitted Balance
906911 Regulatory Structural Inspections Twy	120	95	25	6	19
906912 2013 Transitway Roads	2,210	1,879	331	278	53
906913 Transitway Structures	2,560	242	2,318	103	2,214
906914 Transitway Structures - Site Specific	150	0	150	0	150
906915 Trillium Line Structures	1,000	31	969	0	969
906944 Environmental Improve - Reg. Compliance	1,600	50	1,550	40	1,510
906945 On-Street Transit Facility Improvements	790	262	528	19	508
906947 Transit Facility Emerg Infra Repair-2013	1,000	1,015	-15	2	-18
906950 Transitway System Improvements-2013	1,100	97	1,003	0	1,002
906959 IT Video Wall Controller Life-Cycle	120	99	21	0	21
906960 New Regulatory Safety Requirements	1,825	168	1,657	906	751
906962 Bus Refurbishment & Modifications	3,800	3,990	-190	0	-190
906964 Hybrid Propulsion Replacement	550	0	550	0	550
906965 Miscellaneous Vehicle Replacement	1,285	691	594	243	351
906966 Para Transpo Engines & Transmissions	250	23	227	0	227
906967 Technical Training Equipment	150	0	150	0	150
906968 Miscellaneous Vehicle Growth	290	123	167	0	167
906981 Buildings - Transit	4,610	3,150	1,460	489	970
906984 Scoping Pre/Post Tway Structures	120	65	55	1	55
907001 Bus Replacement	11,000	4	10,996	5	10,991
907278 Transitway Structures - Drainage	1,150	51	1,099	122	977
907290 Buildings-Transit	3,600	349	3,251	2,712	540
907295 Scoping Pre/Post - Twy Roads	110	0	110	9	101
907296 Transitway Roads	2,000	964	1,036	354	682
907297 Transitway Structures	3,725	62	3,663	143	3,520
907363 Unplanned Infrastructure Response	1,000	774	226	69	157
907364 Renewal of Operational Assets	2,750	595	2,155	1,202	954
907365 Bus Stops & Shelters	900	195	705	346	358

**City of Ottawa
Transit Commission
Capital Works-in-Progress (as at Dec 31 2014)**

In Thousands (\$000)

Project Description	Total Authority	Expenditures as at Dec 31 2014 *	Unspent Cash Balance	Total Contractual Obligations	Unspent/ Uncommitted Balance
907367 Rapid Transit Syst Customer Improv	1,300	0	1,300	0	1,300
907368 Station Accessibility Improvements	500	0	500	17	483
907369 Transitway Yearly Rehab.	500	0	500	0	500
907370 IT Transit Infrastructure Lifecycle	1,500	40	1,460	485	975
907372 Rail Radio Integration	1,000	0	1,000	0	1,000
907375 Bus Refurbishment - 2014	4,650	0	4,650	39	4,611
Renewal of City Assets Total	401,041	269,996	131,045	22,924	108,121
Growth					
903780 Transit Garage	89,363	89,103	260	53	207
904868 Transitway System Improvements	1,465	510	955	0	955
905177 Transit Priority (Woodroffe/Baseline)	2,240	1,767	473	109	364
906169 OLRT Transition	63,000	5,504	57,496	382	57,114
906512 Non-Revenue Vehicle Additions - 2012	550	337	213	0	213
Growth Total	156,618	97,221	59,397	544	58,853
Strategic Initiatives					
904640 Storage & Control of Cores-Material Mgmt	250	96	154	0	154
905204 IT 2009 Transit computer Systems	2,105	1,322	783	309	474
905497 IT E-Learning & Video Enhancement	1,020	521	499	0	499
905893 IT Corporate Support Platform	1,364	1,185	179	123	56
905894 IT Operating & Control Centre Platform	2,556	157	2,399	58	2,341
906433 IT Transit Customer Svce Platform	1,900	0	1,900	0	1,900
906434 IT Security Platform	400	0	400	0	400
906497 Scoping Pre/Post - Tway Structures	100	12	88	82	6
906511 IT Operational & Control Centre Platform	1,588	85	1,503	0	1,503
906518 IT Corporate Support Platform	1,480	313	1,167	26	1,141
906519 IT Business Intelligence Platform	380	0	380	0	380
906520 IT Scheduling Platform	2,950	268	2,682	370	2,312
906524 Business Continuity Emergency Plan	50	0	50	0	50

**City of Ottawa
Transit Commission
Capital Works-in-Progress (as at Dec 31 2014)**

In Thousands (\$000)

Project Description	Total Authority	Expenditures as at Dec 31 2014 *	Unspent Cash Balance	Total Contractual Obligations	Unspent/ Uncommitted Balance
906526 Para T backup cameras	67	0	67	0	67
906527 IT Maintenance Platform	2,516	1,468	1,048	70	978
906951 IT CAD AVLIC	2,000	0	2,000	0	2,000
906952 IT DriverMate MDT Solution-Taxi Services	225	0	225	0	225
906953 IT New octranspo.com hosting	110	18	92	4	88
906954 IT NICE - Dispatchers & Section Heads	75	0	75	0	75
906957 IT Transit Zone - Business Continuity	1,200	2	1,198	0	1,198
906958 IT Travel Planner Customer Upgrades	900	0	900	97	803
906963 Fuel Reduction Strategies	225	0	225	0	225
Strategic Initiatives Total	23,461	5,448	18,013	1,140	16,873
Transit Services Total	581,120	372,665	208,455	24,608	183,847
Grand Total	581,120	372,665	208,455	24,608	183,847

*Expenditures do not reflect all year-end 2014 adjustments and final entries.