

From: XXXX <[XXXX@cityofsydney.nsw.gov.au](mailto:XXXX@cityofsydney.nsw.gov.au)>  
To: XXXX <[XXXX@police.nsw.gov.au](mailto:XXXX@police.nsw.gov.au)>  
Date: 19/06/2017 13:51  
Subject: Pitt Street Mall and Martin Place

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Hi XXXX

I hope you're well.

Just following up on our last discussion about Pitt Street Mall and whether there is anything I need to provide you with at this stage?

I also wanted to seek your advice on a quick and cheap solution for vehicle mitigation in Martin Place. The CEO has asked me to investigate options for this location in light of recent incidents both international and domestically.

You're probably familiar with the temporary measures that were put in place for Vivid – see image of concrete barricades below:

<mime-attachment.png>

I'm looking at a slightly more long-term installation using garden beds, the same as those used by Barangaroo during Vivid. See image below:

<mime-attachment.png>

We've put together a scale drawing on Pitt Street as an example of how we might prevent vehicles access into Martin Place and I'd appreciate your thoughts.

<mime-attachment.png>

Key features of proposal are:

- 2.2 metre space for service vehicles in one location
- 1.2m straight line spacing, hope that makes sense
- 1.8m diagonal spacing to assist with pedestrian flow
- Garden beds angled, requiring contraflow to enter
- Each garden bed weighs 3 tonnes

Obviously we're not looking at a 'rated' solution, but rather one that is consistent with the 'Passive Barriers' suggested in the Safe Places Guide. Longer term I expect we'll look at bollards (or alternatives).

Thanks XXX.

XXXXXXXXX Mgr Security & Emergency Mgt Security & Emergency Management
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Telephone: +XXXX XXXX Mobile: +61 XXXX XXXX <a href="http://cityofsydney.nsw.gov.au">cityofsydney.nsw.gov.au</a>

Begin forwarded message:

**From:** XXXXX <[XXXXX@police.nsw.gov.au](mailto:XXXXX@police.nsw.gov.au)>

**Date:** 19 June 2017 at 3:37:05 PM AEST

**To:** XXXXX <[XXXXX@cityofsydney.nsw.gov.au](mailto:XXXXX@cityofsydney.nsw.gov.au)>

**Cc:** XXXXX <[XXXXX@police.nsw.gov.au](mailto:XXXXX@police.nsw.gov.au)>

**Subject: Re: Pitt Street Mall and Martin Place [DLM=For-Official-Use-Only]**

Hi XXX, sounds like a good idea. I am familiar with those flower beds being used at Barangaroo and also at Sydney Olympic Park during the Royal Easter Show. I agree the flower beds provide a more appealing presence than the harsh concrete jersey barriers. The only issue I have with those flower beds is their construction, composition and ability to effectively withstand low speed vehicle impacts. They have not been crash tested. We are about to do a protective security assessment of Martin Place that will incorporate temporary and permanent vehicle barrier measures. Happy to meet up and discuss further if you like.

Regards  
XXX.

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XXXXX | XXX | Coordinator | Protection Programs Unit |

Counter Terrorism & Special Tactics Command | New South Wales Police Force |

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Begin forwarded message:

**From:** XXXX <[XXXX@cityofsydney.nsw.gov.au](mailto:XXXX@cityofsydney.nsw.gov.au)>

**Date:** 27 June 2017 at 4:55:15 PM AEST

**To:** XXXX <[XXXX@cityofsydney.nsw.gov.au](mailto:XXXX@cityofsydney.nsw.gov.au)>

**Cc:** XXXX <[XXXX@cityofsydney.nsw.gov.au](mailto:XXXX@cityofsydney.nsw.gov.au)>, XXXX <[XXXX@cityofsydney.nsw.gov.au](mailto:XXXX@cityofsydney.nsw.gov.au)>, XXXX <[XXXX@cityofsydney.nsw.gov.au](mailto:XXXX@cityofsydney.nsw.gov.au)>, XXXX <[XXXX@cityofsydney.nsw.gov.au](mailto:XXXX@cityofsydney.nsw.gov.au)>, XXXX <[XXXX@cityofsydney.nsw.gov.au](mailto:XXXX@cityofsydney.nsw.gov.au)>

**Subject:** Martin Place - Update on mitigation measures

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On 26/07/2017 we met on site with police, fire brigades, CITO and the events team.

Attendees at the meeting were:

- Chief Superintendent Peter Stathis (NSW Fire Brigade)
- Superintendent Mark Black (NSW Fire Brigade)
- A/Superintendent John Maricic (NSW Police)
- Inspector David Richards (NSW Police)
- David Cornett, Manager Security and Emergency Management, City of Sydney
- Andrew Christine, A/Manager, CITO, City of Sydney
- Rick Henson, Senior Project Coordinator, City of Sydney
- Johnathan Langan, Bookings and Events Coordinator, City of Sydney
- Melanie Panicka-Smith, Project Manager Markets, City of Sydney

Status of barricade installation

- Stage 4 is the only area with barricading, gaps have been provided for emergency access
- Two configurations were set up to be reviewed during the meeting
- In its current configuration, the barricades do not prevent vehicle access

Key issues considered:

- Requirements for access for emergency vehicles, events, business owners, and service vehicles
- The establishment of designated access points for each stage
- Management of each access point. Such as options for moveable blocks, chicanes, contraflow entry points (i.e. against the normal flow of traffic)
- Access requirements during the day, night, and weekends
- Load limits on the various stages
- Effective management of peak pedestrian movements, including prevention of crowding on roads
- Timing of NSW Police Counter Terrorism Command review
- Options for managing access including barricades, concrete blocks, garden beds (spring planting program)

Outcomes

- City to design barricade layout and distribute for feedback, no further installations to be completed until this is done
- Contraflow and chicanes are the preferred means of managing access, but where this is not possible, moveable blocks will be installed

- Barricades will be partially effective, but may be pushed out of the way by vehicles at low speed
- While it is ideal that we stop vehicles, an appropriate strategy is to prevent vehicles from achieving high speeds
- There is to be one point of entry for each stage, with one end of each stage to be completely blocked
- NSW Police will not ask the City to install the barricades, but will provide advice on how to manage the risk, the decision to install barricades is one for the City to make
- NSW Police CT Command will commence their review of Martin Place this week, and this is expected to take approximately 6 weeks. This review will make recommendations on a range of options to prevent hostile vehicle attacks, including bollards, garden beds, street furniture
- NSW Police CT Command also advised their review of Pitt Street Mall is nearing completion and should be available in the next few weeks
- Preferred alignment of barricades is in line with the building line, rather than curb side. This will prevent pedestrian crowding on roads and assist with emergency vehicle access (turning circles).
- Where possible we will use existing street furniture, street poles, and landscaping features to minimise the number of bollards
- A prettier option is preferred, the current barricades are very ugly

#### Next Steps

- We have located approximately 100 concrete blocks owned by NYE in storage at Epsom Road Depot. NYE will not use them this year, so we can use these instead of the barricades. These are much nicer looking – similar to what we saw used in Melbourne.
- Greg Martin is drawing up the proposed layout in Visio and will distribute for feedback
- Realistically, we are looking at the end of next week before we commence installation in the remaining stages, and it is likely to be 12-18 months to implement the permanent solution.
- I have a list of key contacts for Martin Place and will let them know what is happening prior to the next installation
- It is possible that we will need to use security contractors to open and close sections as required, this will likely be through the use of a pallet jack, which will be stored on site (perhaps more than one)
- Kim Woodbury, Bridget Smyth, Laurie Johnson, and I met yesterday to consider longer term options. These options will be based on the advice police will provide on Pitt Street Mall and Martin Place.

Is there anything I've missed that you are particularly interested in?

Regards

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XXXX XXXX  
 Mgr Security & Emergency Mgt  
 Security & Emergency Management

