Avondale, Arizona is a community where people share a deep sense of pride in what has been accomplished and how far we have come. In Avondale, there is strong belief that the blending of a broad spectrum of cultures comes from a true sense of harmony throughout the community. Here, people and businesses are welcomed with open arms and supported in a way that exemplifies a dynamic, intelligent and driven city, ready to take on the future.

Avondale is **Aspiring. Achieving. Accelerating.**

This document serves as a statement of fulfillment of the City Council’s goals in 2015, highlighting many of the achievements and successes of the previous year. This report reflects the City of Avondale’s commitment to providing superior services to our constituents; residents, businesses, workers and visitors.
I am pleased to present the 2015 Annual Report to you. As you will see, it was another remarkable year for Avondale. Our city continued on its forward-looking path, bringing in new development, forging strong partnerships and building even stronger ties with our residents, businesses and stakeholders.

We hear so much about the importance of “striking a balance” — whether it’s in our personal relationships or professional careers. As a growing city, striking a balance is critical to the future success and prosperity of our community. That is why the City Council set forth strong goals and objectives to assure the financial stability of the city, foster sustainable community development, create exciting recreation and entertainment options for our families, and advocate for and support education and employment opportunities.

Overall, city revenues were 5.9% percent higher than the previous year. Our excise bond ratings were AA, demonstrating a strong balance sheet and sound financial management practices. Indeed, Avondale remains among the most stable government organizations in the Valley of the Sun.

In 2015, we started seeing numerous business developments come to fruition, resulting in several exciting projects scheduled for opening in 2016. Avondale is proud to be home to new businesses both large and small. Main Event opened its doors, providing 125 jobs and another entertainment option to West Valley residents. In the city’s Health-Tech Corridor, Copper Springs Hospital is set to open in Spring 2016, bringing 150 high-wage jobs to the area. Copper State Rubber will also add jobs to the area with the opening of its 150,000 sq. ft. development. In 2015, we approved two new Quick Trip locations, which will open in 2016. Small businesses are also thriving with the opening of Café Royale, We Olive and Wine Bar, Fired Pie, and others.

In June 2015, the City Council showed its commitment to development by approving a $2 million development fee incentive program. Our vision has paid off, with an increase of nearly 170% in residential permits and many new commercial investments throughout the City.

Resident engagement continues to be strong. Outstanding volunteers serving on the city’s 16 boards, commissions and committees continued work on behalf of the residents of Avondale. 80% percent of the more than 1,000 people who participated in the 2015 Resident Satisfaction Survey ranked Avondale as a good or excellent place to live.

If you move to Avondale, you can be sure that you will find a welcoming community waiting to support families. If you bring your business to Avondale, you will find an environment that will stimulate success and a community ready to be your first customers. If you invest in Avondale, you have chosen a financially stable, well-run city that has proven it is a solid investment for the future.

Sincerely,

Kenneth N. Weise
Mayor
1116 residents took part in the annual survey.

The results show that residents are satisfied with the many City services.

The highest rated services included Garbage/Recycling, followed by Water Services.

Streets and park improvements received the highest mentions from residents. The city already has implemented programs to address this in 2016.

<table>
<thead>
<tr>
<th>DEPARTMENTS</th>
<th>VERY SATISFIED</th>
<th>SATISFIED</th>
<th>NEITHER SATISFIED NOR DISSATISFIED</th>
<th>DISSATISFIED</th>
<th>VERY DISSATISFIED</th>
<th>N/A</th>
</tr>
</thead>
<tbody>
<tr>
<td>Garbage/Recycling</td>
<td>57%</td>
<td>34%</td>
<td>4%</td>
<td>2%</td>
<td>2%</td>
<td>1%</td>
</tr>
<tr>
<td>Water Services</td>
<td>48%</td>
<td>37%</td>
<td>8%</td>
<td>3%</td>
<td>3%</td>
<td>1%</td>
</tr>
<tr>
<td>Police Services</td>
<td>43%</td>
<td>33%</td>
<td>10%</td>
<td>5%</td>
<td>2%</td>
<td>7%</td>
</tr>
<tr>
<td>Fire &amp; Emergency Medical Services</td>
<td>47%</td>
<td>26%</td>
<td>8%</td>
<td>1%</td>
<td>1%</td>
<td>17%</td>
</tr>
<tr>
<td>Customer Service</td>
<td>37%</td>
<td>33%</td>
<td>14%</td>
<td>3%</td>
<td>2%</td>
<td>11%</td>
</tr>
<tr>
<td>Park Facilities</td>
<td>28%</td>
<td>40%</td>
<td>15%</td>
<td>7%</td>
<td>3%</td>
<td>7%</td>
</tr>
<tr>
<td>Street Maintenance/Management</td>
<td>31%</td>
<td>36%</td>
<td>15%</td>
<td>11%</td>
<td>5%</td>
<td>2%</td>
</tr>
<tr>
<td>Keeping Residents Informed</td>
<td>30%</td>
<td>36%</td>
<td>21%</td>
<td>7%</td>
<td>3%</td>
<td>3%</td>
</tr>
<tr>
<td>Graffiti and Code Enforcement</td>
<td>32%</td>
<td>35%</td>
<td>18%</td>
<td>4%</td>
<td>3%</td>
<td>8%</td>
</tr>
<tr>
<td>Library Services</td>
<td>35%</td>
<td>29%</td>
<td>14%</td>
<td>3%</td>
<td>1%</td>
<td>18%</td>
</tr>
<tr>
<td>Special Events</td>
<td>21%</td>
<td>25%</td>
<td>25%</td>
<td>6%</td>
<td>4%</td>
<td>19%</td>
</tr>
<tr>
<td>Sports &amp; Recreation Classes</td>
<td>22%</td>
<td>23%</td>
<td>23%</td>
<td>5%</td>
<td>2%</td>
<td>25%</td>
</tr>
<tr>
<td>Social Services</td>
<td>19%</td>
<td>21%</td>
<td>24%</td>
<td>3%</td>
<td>2%</td>
<td>31%</td>
</tr>
<tr>
<td>Transit Services (Bus, ZOOM Circular)</td>
<td>17%</td>
<td>20%</td>
<td>22%</td>
<td>4%</td>
<td>3%</td>
<td>34%</td>
</tr>
<tr>
<td>Youth Development Services</td>
<td>17%</td>
<td>19%</td>
<td>25%</td>
<td>4%</td>
<td>2%</td>
<td>33%</td>
</tr>
<tr>
<td>Building Permit Services</td>
<td>16%</td>
<td>16%</td>
<td>28%</td>
<td>1%</td>
<td>2%</td>
<td>37%</td>
</tr>
</tbody>
</table>
The City of Avondale’s annual budget for fiscal year 2015 - 2016 totals $176,731,990 which is a 1.26% decrease from prior year.

The budget continues to balance stable, recurring revenue sources with ongoing operations. Avondale has continued to remain conservative in budgets while still providing the citizens the level of services they expect.
Avondale, Arizona is an integral part of the Phoenix metropolitan area. The community boasts a young population with the median age of 32 years, homes in virtually every price range and a local government that actively stays in contact with its residents while strongly supporting and encouraging business.
### AVONDALE GIVES BACK

<table>
<thead>
<tr>
<th>Amount</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>$88,426</strong></td>
<td>RAISED BY EMPLOYEES FOR VALLEY OF THE SUN UNITED WAY</td>
</tr>
<tr>
<td><strong>$23,733</strong></td>
<td>RAISED BY HOSTING THE ANNUAL MAYORS’ GOLF CHALLENGE TO BENEFIT THE TRI-CITY BOYS AND GIRLS CLUB</td>
</tr>
</tbody>
</table>

### Key Stats

<table>
<thead>
<tr>
<th>Statistic</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Individuals Served</td>
<td>1,932</td>
</tr>
<tr>
<td>Meals Served at Senior Center</td>
<td>30,060</td>
</tr>
<tr>
<td>Volunteers Participated in Tres Rios Clean Up Event</td>
<td>180</td>
</tr>
<tr>
<td>Old Computers Donated to Schools</td>
<td>189</td>
</tr>
<tr>
<td>Tax Returns Completed</td>
<td>282</td>
</tr>
<tr>
<td>Truckloads of Toys</td>
<td>3</td>
</tr>
<tr>
<td>Family Resource Workshops Offered</td>
<td>104</td>
</tr>
<tr>
<td>People Fed at Annual Police Department Cashion Christmas Event</td>
<td>775</td>
</tr>
<tr>
<td>Taxes Refunds to Residents</td>
<td>444,852</td>
</tr>
<tr>
<td>Kids Received Holiday Gifts and $5,000 Collected by Avondale Fire-Medical for Annual Holiday Toy Drive</td>
<td>443, 5,000</td>
</tr>
<tr>
<td>Kids Who Took Part in Shop with a Cop Holiday Program</td>
<td>16</td>
</tr>
</tbody>
</table>
200,000+ RACE FANS WELCOMED TO AVONDALE DURING 2 NASCAR WEEKENDS AT PIR.

5,500 ATTENDEES AT THE TRES RIOS NATURE FESTIVAL

250 ATTENDED STATE OF THE CITY EVENT 2015

79 ENTRIES IN THE 4TH ANNUAL TALE OF TWO CITIES PARADE

12 LARGE-SCALE FAMILY FRIENDLY COMMUNITY EVENTS, INCLUDING A PARADE AND MULTI-DAY NATURE FESTIVAL

6,000 ATTENDEES AT ANNUAL RESIDENT APPRECIATION NIGHT/GAIN EVENT

PROUDLY SERVING THE COMMUNITY

5 AMERICORP VISTA & 10 NCCC VOLUNTEERS RECRUITED TO PROVIDE PROGRAMS AND SERVICES

507 CITY EMPLOYEES WHO TAKE PRIDE IN SERVING THE PEOPLE OF AVONDALE; ONE OF THE LOWEST PER CAPITA EMPLOYEE-TO-CITIZEN RATIOS IN THE REGION AT 6.1 EMPLOYEES PER 1,000 RESIDENTS

35 VOLUNTEERS IN POLICE SERVICES (VIPS)

5,460 HOURS OF SERVICE BY VOLUNTEERS IN POLICE SERVICES (VIPS)

5 PETs IN POLICE SERVICE HANDLERS & 6 THERAPY DOGS

17 TEACHERS WERE TRAINED ON WATER RESOURCE RELATED STEM (SCIENCE, TECHNOLOGY, ENGINEERING, AND MATH) ACTIVITIES

17 EMPLOYEES GRADUATED FROM AGTS SUPERVISOR ACADEMY

800 STUDENTS, 40 VOLUNTEERS, AND 30 TEACHERS ATTENDED 2 PROJECT WET WATER FESTIVALS LEARNING ABOUT WATER CONSERVATION

4,800 STUDENTS AND 168 TEACHERS ATTENDED ONE OF 21 WATER CONSERVATION MAGIC PRESENTATIONS
5,813 Illegal signs moved from the right of way

45,757 Square feet of graffiti removed

414,000 Square feet of city space maintained

988.96 Tons of green waste composted/recycled

375 Gallons of used cooking oil collected & recycled

224,227 Riders rode the ZOOM

110 Pounds of plastic bags diverted from the waste stream through city recycling stations

300 People attended landscape water conservation classes

14,753 Recycle cans inspected

500,000 Visitors to the 200 acres of parks

10,074 Facebook likes

1,234 Twitter followers

689,776 Visits to city website

2,784 Hydrants

24,657 Water meters

7,135 Water valves maintained by public works staff

164,000 Square yards of roadway resurfaced, equivalent to 30 football fields

11,931 In attendance at Avondale Public Library events

507 Library programs offered

Avondale Library Staff
$2,223,942
IN TOTAL COURT REVENUE GENERATED AT THE AVONDALE CITY COURT

10,745
CASES FILED IN AVONDALE CITY COURT

7,275
PASSPORT APPLICATIONS PROCESSED

1,858
PHOTOS TAKEN

$206,029
TOTAL GENERATED FROM PASSPORTS

9,932
FIRE-MEDICAL RESPONSES FOR SERVICE

6,287
TRAFFIC CITATIONS

4,101
MISDEMEANOR ARRESTS

748
FELONY ARRESTS

Thank You Sponsors for supporting the vision and work of the City of Avondale

A to Z Rentals
Abrazo West Health Campus
APS
Arizona Lottery
AZ Game & Fish
Camping World
Chick-fil-A
Corall West
Cox Communications
Estrella Mountain Community

College - Culinary Institute
First Things First
Food City
Grand Canyon University
Ground Control
Hilton Garden Inn/Homewood Suites Avondale
Luke AFB, Thunderbolt Recycling
Next Care Urgent Care
Next Care Urgent Care

Phoenix Children’s Hospital
Republic Services
Sam’s Club
Stotz Equipment
Total Transit
United Way
West Valley Pediatric Dentistry & Orthodontics

Historic Avondale Event
Thank You

AVONDALE YOUTH ADVISORY COMMISSION
- Bradley Allen
- Perebotie Amughan
- Danesha Chambers
- Gloria Jozwicki
- Stephanie Lopez
- Monica Luna
- Vaithaya Pholthip
- Rosedawn Rada
- Hunter Secrest
- Roman Sierra
- Joseph Simeri
- Ashleigh Small
- Jesus Tapia
- Nikki Tran
- Javier Urcuyo
- Brooke Vega
- Scott Wheeler

BOARD OF ADJUSTMENT
- Thomas Forwith
- Arnold Knack
- Joe Mosca
- David Sours
- Melissa Valenzuela

CAPITAL IMPROVEMENT PLAN CITIZENS’ COMMITTEE
- Lisa Amos
- Richard Childress
- Yvette Long
- Betty Lynch
- Dan Rauscher
- Bradley Ruggles
- Sean Scibienski
- Edward A. Striffler
- Martina Torres

CITIZEN CORPS COUNCIL
- Randy Clawson
- Ron Deadman (S)
- Jennifer Metcalf
- Yvonne Hopper
- Arnold Knack
- James Lewis
- Brandon Newman
- Debbie Ray (S)
- Jeffrey Stachmus
- Robert Wooten (S)

CORRECTION OFFICERS RETIREMENT PENSION BOARD
- Lisa Amos
- Jason Armstrong (S)
- Alvin Ramirez (S)
- Gloria Solorio
- Abbe Yacoben (S)

ENERGY ENVIRONMENT AND NATURAL RESOURCES
- Lisa Amos
- Josie Arredondo
- Jonathan Beretta
- Arnaud Irokoze
- Robert McElfresh
- Joe Mosca
- Edward A. Striffler
- Pearletta Ramos
- Dan Rauscher
- Russell VanLeuven

FIRE PUBLIC SAFETY PERSONNEL RETIREMENT PENSION BOARD
- Lisa Amos
- Nate Franco (S)
- Kathy Reyes (S)
- Josh Wilson (S)
- Abbe Yacoben (S)

INDUSTRIAL DEVELOPMENT AUTHORITY
- Betty Lynch

JUDICIAL ADVISORY BOARD
- Hon. Elizabeth Finn
- Hon Joseph Kreamer
- Betty Lynch
- Edward Maldonado
- Kathryn McKinney
- Nonnie Shivers
- Allan Switalski
- Andi Welsh

MUNICIPAL ART COMMITTEE
- Angela Cardone
- Richard Childress
- Pat Dennis
- Thomas Forwith
- Bonnie Lewis
- Robert McElfresh
- Bernadette Mills
- Lesa Schuur
- Shannon Smith
- Melissa Valenzuela
- Carin Vierhout

MUNICIPAL DEVELOPMENT CORPORATION
- Raymond W. Bedoya
- Betty Lynch

NEIGHBORHOOD AND FAMILY SERVICES COMMISSION
- Louise Battaglia
- Glenn Coleman
- Yvonne Hopper
- Joshua Levario
- Guadalupe Olague
- Olivia Pineda
- Ametrice Robinson
- Delores Robinson
- Bradley Ruggles
- Sean Scibienski
- Shannon Smith
- Martina Torres
- Melissa Valenzuela

PARKS, RECREATION AND LIBRARIES ADVISORY BOARD
- Josie Arredondo
- Angela Cardone
- Glenn Coleman
- Pat Dennis
- Joshua Levario
- Yvette Long
- Pearletta Ramos
- Delores Robinson

PLANNING COMMISSION
- Grace Carrillo
- Kevin Kugler
- Michael Long
- Olivia Pineda
- Sean Scibienski
- Gary Smith
- Gloria Solorio
- Russell Van Leuven

POLICE PUBLIC SAFETY PERSONNEL RETIREMENT BOARD
- Lisa Amos
- Jonathon Martin (S)
- Matthew O’Halloran (S)
- Betty Lynch
- Kathy Reyes (S)
- Abbe Yacoben (S)

RISK MANAGEMENT TRUST FUND BOARD
- Caroline Assmann
- Richard Childress
- Betty Lynch
- Jim McDonald (C)
Avondale is...

★ #1 Digital City in the Nation
  Center for Digital Government

★ 2015 Playful City USA
  KaBOOM and The Human Foundation

★ Citizen Engagement Award
  Governing Institute and Accela

★ Award of Merit, Environmental Excellence
  Valley Forward

★ Corporate Sustainability, “Clean Air Award” for
  Avondale Sustainability Plan — Valley Metro

★ Designated Arizona Veteran Supportive Employer
  Arizona Department of Veterans’ Services

★ Distinguished Budget Presentation Award
  Government Finance Officers Association

★ Gold Medal Community, “Let’s Move!”
  National League of Cities

★ Outstanding Event of the Year, Tale of Two Cities
  Parade and Festival — AZ Talent in Event Concepts

★ National Savvy Award for “Go Green
  Communications,” The Avongers — 3CMA

★ National Savvy Award for Marketing Tools,
  Branding — 3CMA

Our Employees are...

★ #1 City in the Valley for Employee
  Charitable Contribution Participation
  Valley of the Sun United Way

★ Rob Lloyd – Top 25 Doers, Dreamers and Drivers — Government Technology Magazine

★ Kristen Taylor – Outstanding Transit
  Individual of the Year — AZ Transit
  Administration

★ Abril Ortiz - ICM Fellows Designee
  National Center for State Courts

★ Morgan Ayers – Police Officer of the Year
  Raceway Elks Club