



NUSATENGGERA ASSOCIATION INC. (NTA)

ANNUAL REPORT 2018/19

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AUSTRALIAN
COUNCIL
FOR
INTERNATIONAL
DEVELOPMENT



The NTA is committed to adhering to the ACFID Code of Conduct. If you suspect a breach of the Code of Conduct you may contact the ACFID Code Committee, or contact us directly via enquiries@nta.org.au.

2018/19 NTA BOARD

The NTA is governed by an elected board made up of volunteers, based in Canberra. Beneath this body operate the Finance Committee, Operations Committee, and Membership and Marketing Committee. These committees develop policies and undertake functions under the direction of the board.

RON THOMPSON – CHAIR AND TREASURER

Ron is the former Group General Manager of Electro Optic Systems Pty Limited and a Senior International Banker with the Commonwealth Bank of Australia. Ron is the principal of Ron S Thompson & Associates Pty Limited.

DR COLIN BARLOW – PRESIDENT AND CHIEF EXECUTIVE OFFICER

Colin is an academic specialising in the problems of small small-scale rubber and oil-palm producers in Malaysia, the Philippines, Sri Lanka, and Indonesia. He is a Visiting Fellow at the Department of Political and Social Change at the Australian National University. Colin first visited Nusa Tenggara Timur (NTT) in 1988, where he and other colleagues were taken aback by the poverty-stricken conditions. In 1992, Colin and Shirley Bowman founded the NTA. Colin holds a PhD from the University of Aberdeen.

DR XI WEN (CARYS) CHAN – SECRETARY

Carys is a Lecturer/Assistant Professor in the School of Management, College of Business, RMIT University. Her research interests are in the work–life interface, emotions, intimate partner aggression, patient mistreatment victimisation, and career adaptability. She holds a PhD in organisational behaviour and human resources from the Australian National University.

DR RIA GONDORWARSITO

Ria is a sociologist who specialises in rural community development. Ria is a former development consultant to the World Bank. She has been a member of the Board since its formation in 2007. Ria holds a PhD from Bielefeld University.

STEPHEN BARRY

Stephen has many years' experience in Indigenous economic development, corporate governance and risk management. Stephen holds a Bachelor of Arts (Policy Studies) from the Australian National University and has postgraduate accounting and management qualifications. He is a graduate member of the Australian Institute of Company Directors and of CPA Australia.

DR ROB CRAMB

Rob is Professor of Agricultural Development in the School of Agriculture and Food Sciences, Faculty of Science, The University of Queensland. His research interests centre on rural development, agrarian change, and natural resource management in Southeast Asia, focusing on the evolution of farming systems, land tenure arrangements, and community-based resource management in a variety of agro-ecological zones. Rob holds a PhD from Monash University.

DR IAN NUBERG

Ian is a Senior Lecturer in the School of Agriculture, Food and Wine, The University of Adelaide. He works across a range of disciplines within agriculture and natural resource management. His focus is primarily agroforestry and agricultural extension, particularly in the context of developing countries. Ian's work uses both biophysical and social science methods. He has also published in the areas of tree water use, horticultural plant pathology, bioenergy, tree genetics, and climate change. He holds a PhD from the University of Melbourne.

TRACEY MCMARTIN

Tracey is a director in the Office of Development Effectiveness, Department of Foreign Affairs and Trade. She has worked in international development for over 15 years, with a primary focus on aid effectiveness and evaluation. She holds a Masters of International Affairs from the Australian National University. Tracey became involved with the NTA after participating in a monitoring visit to NTT in 2016.

MING WEI CHEAH, CPA

Ming is tax accountant (supervisor) in Kinsella Chartered Accountants in Canberra, Australia. He previously worked for Tailored Accounts (Canberra) and Khazanah Nasional (Kuala Lumpur). He holds a Bachelor of Commerce degree from the Australian National University. Ming began volunteering for NTA's finance committee in 2013.

NTA VISION

An improved level of livelihoods and food security of rural households in selected parts of Nusa Tenggara Timur province in eastern Indonesia.

NTA MISSION

The mission of the NTA is to reduce poverty and vulnerability amongst communities in rural areas of the East Nusa Tenggara province of Indonesia. This is through facilitating and supporting sustainable income generating activities, subsistence farming activities, access to water and sanitation, and education.

CHAIR'S REPORT

I begin this report by firstly acknowledging the hard work and dedication of the NTA's Board and Committee Members but especially Stephen Barry who is standing down as a Director and not seeking re-election. Stephen has served in numerous roles including Deputy Chairman and Finance Committee Member over many years. Stephen played a pivotal role in the reorganisation of the NTA following the 2016 Strategic Review and has contributed enormously to the organisations Policies and Procedures that we operate under today. On behalf of all NTA members, I thank Stephen for his support and assistance.

The Nusatenggara Association Inc. continues to successfully provide socially and economically important support and aid assistance to the communities of Nusa Tenggara Timur (NTT). Our dedicated volunteers and staff perform above and beyond expectations providing a continuation of highest standard professional service delivery. Reports provided by CEO Dr Colin Barlow and Operations Manager Stephanie Heighes give insight into activities, successes and other achievements over the past year.

The efforts of the various committees and our volunteers continue to be amazing and have once again ensured the ongoing delivery of the various projects. Colin and Ria have continued their untiring efforts whilst Phil Domaschenz and Stephanie Heighes – the NTA's only paid employees – both contribute above and beyond expectations. Thank you.

Raising sufficient funds required to support the NTA's in-country aid projects continues to be hugely challenging and in this regard the Membership and Marketing Committee chaired by Phil Domaschenz is to be congratulated for the results achieved. This committee is very small at present and in need of assistance with more human resources to support them and is on the lookout for others with complementary skills to bolster its ranks.

The year ahead will again be one of challenge but with focus at present on securing re-accreditation by the Department of Foreign Affairs and Trade. Achieving re-accreditation will free up our resources to increase the level of funds raised thus continuing our efforts to improve the circumstances of our aid beneficiaries. I am pleased to acknowledge the valuable support of the NTA support groups in Melbourne, the Canberra Southern Cross Club, various Australia-Indonesia Associations and local and interstate Rotary Club branches that provide considerable funds for projects, also to Oxide Interactive for their IT expertise. Thanks also go out to our Brisbane, Adelaide and Sydney fund raising groups for their supporting contributions.

The continuing survival and future success of the NTA would not be possible without the support of the Department of Foreign Affairs and Trade and by the Australian Council for International Development. We are most thankful for their ongoing assistance.

My personal thanks go to Ming Wei Cheah for his support on the Finance Committee this past year and to Carys Chan, our Secretary who has grown wonderfully into the role. To our Auditor Paul Clark CPA of Prosperity Accounting Solutions, a sincere "thank you" as well.

Ron Thompson AICD, FINSIA
Chair and Treasurer
Nusatenggara Association Inc.

CEO'S REPORT

I'm happy to report another good year in efforts to relieve rural poverty in the regions to Australia's near North. Work has concentrated on six target areas populated by one million people on the islands of West Timor and Flores, province of Nusa Tenggara Timur. We've focussed on improving basic facilities, and on lifting incomes above levels of \$1.00 or less per person per day which make peoples' lives constant struggles against adversity. The positive results from our activities in Income Generation and Food Security, Water and Sanitation and Education are detailed in the Table accompanying this report. We have in 2018-19 mostly exceeded targets laid out to DFAT in our 'ADPlan' submitted at the start of the financial year.

We have in 29 years of operations consistently followed what development players in Southeast Asia call a 'Dispersal Strategy'. This promotes improvement through many small dispersed initiatives, each undertaken by household groups or *kelompok* agreeing to contribute substantial resources to what is being done. The NTA as outside improver supplies advice, limited cash and a few resources. The NTA judges this to be the best means of securing widespread and sustained participation, as well as encouraging 'spread' effects through adoption by others. The strategy has been shown to earn higher returns on aid investment than other approaches. It has also involved deep community consultation, including feedback on necessary adjustments.

Our chief difficulty, which is nothing new, has been to effectively help the poorest people in cooperating communities. This is especially evident in our target area of *Amanuban Selatan* in the mountains of Central Timor. It is part of a region of very low-income subsistence-oriented farm households facing big deficiencies in Water and Sanitation and Education. These households know little about markets, being locked into traditional culture stressing long-term sustainability within an inward-looking system. But even in this remote region, there are new cash-earning opportunities springing from better roads and the growth of urban centres. Taking advantage of these opportunities can be highly beneficial, and we've tried to encourage that.

We've made slow but positive progress in assisting such people since we entered *Amanuban Selatan* in 1996. They and we have adapted to one another, where we have realized the need for more personal interactions than with better-informed quicker-learning communities near big towns and the coast. The people have in turn started listening to us, and some have embarked on improvement. But we face a further problem in that most donors favour assisting coastal groups that achieve positive results in months rather than years. We've accordingly had to compromise, maintaining donor-unpopular poor individuals at about one fifth of total financial assistance, continuing to help them and waiting for them to move faster. We trust there will be further advances in 2019-20.

Agriculture

I now report briefly on our Agricultural activities, still my responsibility, while Stephanie Heighes, our Operations Manager, handles Water and Sanitation, Education and Traditional Weaving. The agricultural work of the NTA involves improving cocoa, cashew nut, irrigated vegetables, dryland crops, pigs and goats, all key routes to lifting incomes in our geographically diverse target areas. We always operate through 'demplots', small farms brought to an improved level by a progressive family and surrounded by groups of other farm households also wishing to better their practices.

We have in agricultural work benefited enormously from association with the BPTP, the Indonesian Institute for Research in Agricultural Technology with which we've had MOUs for seven years and fruitful contacts for longer. Our farming initiatives in Flores are led by Ir. Mohd Taher, previously a BPTP senior scientist. This year the BPTP has seconded to us two technical officers in West Timor, one for crops and one for livestock. Agricultural improvement is a highly complex task, demanding for success effective reactions to variable and changing elements in situations where technical knowledge is vital. But improvements in all six target areas are constrained by having to start with pervasive low technology and low productivity of crops and animals. That makes progress a long journey.

I cannot today review our agricultural activities in depth, but the broadly good results are shown in the Table. I want, however, to quote a pertinent outside view from the 2019 Evaluation of our cocoa project in Flores by two eminent BPTP scientists. *'Activities... by the NTA to assist cocoa farmers in Sikka district have gone quite well. Numerous farmers have shown tremendous results... but there are still groups and individual farmers yet to demonstrate satisfying outcomes.... These groups... need to be analysed and worked on to fathom the problems they face'*. We thus have excellent results from many participants, but even in the relatively better-informed cocoa communities of Flores significant difficulties paralleling those in Central Timor and requiring attention to less dynamic players.

We'll continue in the future to work with more dynamic farmers, aiming to substantially raise their incomes. But we'll also follow up the advice in the cocoa evaluation, which actually also applies to all our agricultural improvements. We need, if we are to make progress with the laggards, highly knowledgeable extension officers to spend more time with them. We already possess an excellent field staff, and will strive to make it better.

Devolution

Devolution is vital in an organization such as ours. One of its key functions is to enhance the effectiveness of Indonesian project operations scattered over many distant locations. Another is to spread the burden of responsibilities more equally amongst those involved.

NTA Indonesia has since becoming independent in 2016 continued to devolve responsibilities, and also to build up staff expertise in an underlying process of capacity-building. But while progress has been good in the last three years, much remains to be done, and purposeful devolution will continue. Capacity-building has focussed not only on technology skills, but also more recently on child protection, disability and terrorism. The latter three aspects are dealt with by Stephanie Heighes.

Devolution has also progressed in NTA Australia, with the 'core' team being supplemented over the last two years by younger volunteers. These have taken responsibility for key areas of operation, effectively working with Ron Thompson, Colin Barlow, Stephanie Heighes and Phil Domaschenz. The impact of this change is illustrated in committee reports, and is markedly enhancing Australian efforts. We badly need more Australian volunteers, however, particularly in fundraising, agriculture, and accounting, and other spheres, and will actively continue our search in 2019-20.

Fundraising and Thanks

Raising more funds is critically important to the NTA. Indeed, we're presently undertaking a crucial fundraising venture in terms of our 5-yearly reaccreditation by DFAT, facing an 'Organization Review' by 3 consultants on November 11 -13. We're working hard, cautiously expecting success and looking forward to the generous annual DFAT grant of \$150,000. But we need to greatly supplement this sum, moving well above our current income from non-government private sponsors of some \$70,000 a year. Doing this will be a key activity in 2019-20.

I wish to thank DFAT for its major financial help. I also thank Rotary and other organizations for boosting our income very substantially. I congratulate Phil on organizing the visit to Flores in November 2019 of Rotarians from different clubs, who will then better appreciate what we are doing. I further express our appreciation to the BPTP for seconding two technical officers to us at minimal charges, and to the Indonesian Department of Agriculture for seconding, since 2014, four agricultural extension officers at similarly low costs. These are considerable Indonesian subsidies to our operations, and strengthen our relations with Indonesian colleagues.

Finally, I want to thank my closest NTA A associates - Ron for capably undertaking the duties of the Chair, Stephanie for effectively managing operations in NTT, Phil for performing manifold tasks as Executive Officer, Carys Chan for growing so well into the work of Secretary, and Wendy Emerton for efficiently leading our reaccreditation group. I thank all our volunteers in Canberra and in various support groups around Australia.

Referring to NTA Indonesia, I thank Ir. Debi Nulik for her leadership of that organization, Ir. Don Bosco Meke for his tireless Directorship, Drs. Frans Wayan for his work as Financial Controller, Ibu Hubertina Niat for her strong efforts as Administrative Secretary, and Ir. Mohd. Taher for heading agricultural activities in Flores. I'm grateful too for the continuing close cooperation of Drh. Falens Pogon, Chair of our counterpart, the YPMF, and of Drs. Pdt. Mes D. Beeh, Chair of the YPMPS. I thank as well the extension staff of NTA I and our counterpart organizations and our numerous Indonesian volunteers, mostly field coordinators working with the extension officers.

Ours is a difficult but exciting and productive Australian-Indonesian enterprise, which positively impacts the lives of some 10,000 persons at any one time and has over the years greatly helped tens of thousands more. We look forward to making further substantial progress in 2019-20.

Dr Colin Barlow
Chief Executive Officer
Nusatenggara Association Inc.

Outputs and Outcomes* for the Projects of NTA Australia & NTA Indonesia, in cooperation with the BTPP, YPMF, YPMPS, & other counterparts, West Timor and Flores, Indonesia, 2018-19

**Reported in reference to the Monitoring, Learning and Evaluation Framework of the Australian NGO Cooperation Program (ANCP) of the Department of Foreign Affairs and Trade in Canberra.*

Outputs for 'Income-generation and Food Security' and 'Water and Sanitation' Programs	Totals
<i>Kelompok/household cooperatives with sponsored activities^v</i>	207
<i>^v There was no training of this nature in Flores.</i>	
<i>Kelompok</i> members (one kelompok member/family) involved with sponsored activities	3,105
Cocoa demonstration farms, and cocoa-producing households receiving training, improved seedlings, modern inputs and tools ^v	15 Demplots and 180 Households
Cocoa area planted with new seedlings and supplied with modern inputs and training	39 hectares
Cashew nut demonstration farms, and cashew nut-producing households receiving training, fertilizers and tools	4 Demplots and 44 Households
Vegetable demonstration farms and vegetable-producing households supported with training, seeds, & other inputs.	15 Demplots and 198 Households
Vegetable area planted with new seed, and supplied with modern inputs and training	60 hectares
Households assisted with natural dyes in traditional cloths, and with marketing the product	20 Households
Bores, Wells and Pumps for irrigating dry season crops	5
Fences around cropping areas (1-3 kms per fence)	62 Fences
Supported activities <u>other than</u> cocoa, cashew nut and vegetables (packages comprising irrigation piping; chain saws; composite maize distribution; pigs and goat stalls and training; <i>tenun ikat</i> credit; and plastic chair [for hire])	19 Packages
Ferro-cement 15,000 litre water tanks	167
Household toilets	120
Number of <i>musyawarah</i> (annual community meetings and cashew nut field day), and total persons attending	4 with a total of 585 participants

Yields of cocoa demplots: Measured yields of matured cocoa demplots and surrounding improved holdings in 2018-19 ranged from 1.5 to 10.8 tonnes per hectare. This compares with yields before intervention of about 0.4 tonnes per ha per annum. Taking the minimum increase of 1.5 tonnes, incomes were more than trebled.

MELF indicators for Income-generation and Food Security Program (Cont'd)

Access to credit unions and credit: 380 farm households participating in NTA-sponsored activities in 2018-19 were members of Credit Unions, although not all availed themselves of loans. There were big differences in repayment rates between areas, with Amanuban Selatan in central Timor having by far the lowest rate and Kupang Barat near Kupang the highest..

Number of agricultural training sessions and demplots: There were 38 cocoa and vegetable field training sessions in the financial year July 2018 to June 2019,, including 2 TOT (Training of Trainers) sessions where BPTP staff trained NTA and counterpart staff plus selected progressive farmers. The training sessions are judged to have major impacts in enhancing technical skills There were 15 cocoa, 15 vegetable, and 4 casshew nut demplots.

MELF Indicators for Water and Sanitation Program

Surveys of 30 of the 128 families who received 15,000 litre tanks after previously collecting water from often unsatisfactory sources, 2-3 kms away: The tanks filled by gutters from the roof were reported to have enough water for drinking and cooking by a typical family for about 4 months. This saved 12-15 hours per family per week on water collection, time which can then be devoted to income-generating activities and enjoying some leisure. Families with higher incomes and close to the road also refilled their tanks from water tanker lorries when they were almost empty.

Instances of diarrhea/stomach upset from surveyed families): Families indicated there had been big reductions in stomach problems, especially in the late dry season when water from previous sources often contained sediment and had to be left for a day before drinking to let the sediment settle. These effects were confirmed by Indonesian studies.

Survey of 10 families receiving household toilets. The new toilets had again drastically reduced previously endemic diarrhea. Women also commented on the far greater privacy of the new toilets, and their satisfaction with that.

Outputs for <u>Education</u> Program	Totals
Schools (primary, secondary and advanced secondary) with sponsored activities	59
School students in sponsored activities	7,080
Kindergartens with sponsored activities	15
Kindergarten children in sponsored activities	390
Teachers professionally trained in Curriculum teaching, Classroom research and Accreditation (in Kupang and on Semau) ^v	114
Teachers trained in library management	92
School and kindergarten buildings improved or erected, & school facilities provided (packages comprising new roofs, walls; floors; furniture; volley ball courts; play equipment; fences; and teachers' quarters)	88 Packages
Festival of Dancing and Singing, Nangarasong Primary School, Flores	14 schools and 196 competitors with an audience of 1,550

MELF Indicators for <u>Education Program</u>
<i>Students making active use of libraries assisted through library training and (earlier) the provision of books (verbal opinions secured from some of the teachers involved):</i> The numbers of students entering libraries and making active use of books have increased substantially, reaching around 60 per cent and indicating that more efforts to encourage usage are appropriate.
<i>Ability of teachers to handle teaching as a result of professional training (verbal opinions secured from a sample of honorary teachers – guru honor - involved):</i> The courses sponsored by the NTA are heartily endorsed by teachers, who say they provide key guidance. Bapak Pdt. Mes, the lead trainer, and his colleagues are concentrating on the 2013 Curriculum, which is expected to apply in all schools over the next few years. They are also encouraging teachers to undertake small education research activities.
<i>Effects on students and teachers of improved teaching springing from NTA Teacher Training:</i> These effects are hard to uncover, given that the government is increasingly active in improving education. Grades at the annual national testing or <i>ujian</i> have markedly improved, while ‘dropouts’ have declined. Teachers who have attended training seem much keener and eager to enhance their performance.

MELF Indicators for <u>Cross-Cutting Issues</u>
<i>Gender equality observations:</i> Women are generally more prominent than men in <i>kelompok</i> and community meetings in Flores, with the opposite being true in Timor. But these appearances can be misleading, in that husbands and wives are normally joint decision-makers and collaborate closely. The fact that women in NTT, and especially in Flores, control family finances, reinforces their position.
Most activities are shared between men and women, although some tasks are undertaken predominantly by one sex in a sensible division of labour. Thus women do most cooking and selling of produce and men do most arduous work like cutting down trees and building terraces. Water collection is a joint activity for the whole family, and there is little sign that women and girls are predominant.
The YPMF has only one woman in its 8 staff, and the YPMPS has no women in its 4 staff. NTA Indonesia has 2 women in its 14 staff, one of whom is the Pendiri or Chairperson and the other the administrative secretary. NTA Indonesia wishes to raise the share of its female staff members.
<i>Community Participation:</i> There is high community participation, with many <i>kelompok</i> members engaging in discussions with yayasan staff and at <i>musyawarah(s)</i> , Cocoa Field Days and during NTA A – NTA I field visits. These discussions entail feedback about past activities, questions about technical matters and proposals for future initiatives. <i>Kelompok</i> members also actively work together in sponsored activities like constructing water tanks, building terraces and cutting down old trees.
<i>Sustainability of Activities:</i> Most ‘graduated’ <i>kelompok</i> maintain activities well, although a small minority have broken up due to internal conflict or personal indolence. The role of training in new techniques has been crucial, and after extended training and experience with new technologies people have the right skills to continue on their own.

MELF Indicators for <u>Cross-Cutting Issues (Cont’d)</u>
<i>Internal learning:</i> The Team observed that ‘lessons learned’ are considered at <i>musyawarah</i> and other community meetings. This is particularly in elucidating how problems are overcome, how beneficial adjustments are made, and how advancing future incomes and welfare can be worked out.
<i>Capacity of NTA I Local Staff and Partner Organizations:</i> Efforts to enhance local capacity are bearing fruit, with ongoing technical and other training sessions and with responsibilities being increasingly devolved. There is already high capacity in liaison over social and community matters, with staff having excellent ability to interact collegiately with participants and their families.

NTA LIBRARY TRAINING SESSION, SEMAU ISLAND



Libraries are the heart of schools. Books are the key to improved learning. To promote libraries, NTA provides library books, furniture such as bookshelves, and training for schools to manage libraries and facilitate learning, teaching, and reading. The photo above shows participants at a course ran on Semaui Island in March 2019. Library training is an ongoing activity for NTA and is supported by the Australian Indonesian Association of Victoria.

Photo by Stephanie Heighes

EXECUTIVE OFFICER'S REPORT

Well 2018-19 has proven to be another exciting and challenging year. The role of the Executive Officer is to support the CEO and Board in a range of activities including administration, grant application and reporting, promotion including making presentations and distributing newsletters and fund raising.

One of the best things about being Executive Officer with NTA is that we are supported by an enthusiastic and capable group of volunteers. They bring a wealth of knowledge and experience to the organisation. As a result, our administration costs are kept very low and we are able to channel the vast majority of our funds to our activities in Indonesia. For almost 30 years we have continually developed and honed our approaches so that we can deliver quality outcomes at a low cost. NTA's work truly makes a big difference to the lives of those we support.

DFAT and ACFID Recognition

NTA prides itself on being a member of the Australian Council for International Development (ACFID), the peak body for overseas aid organisations, and accredited by the Department of Foreign Affairs and Trade (DFAT). This means that NTA meets Australian expectations for overseas aid including meeting standards for the protection against child abuse, sexual exploitation, abuse and harassment, fraud and terrorism. Over recent years there has been a dramatic evolution in requirements and to keep up with these, NTA has had to significantly review its policies and practices. This has been a substantial body of work but one which the NTA believes is very important to protect our recipients and meet industry expectations.

NTA has been found compliant with the ACFID Code of Conduct and is now preparing for reaccreditation by DFAT next year. Many thanks to Stephen Barry and Wendy Emerton who have both made very significant contributions to this work.

Major fundraising events held in 2018-19 included:

- Our trivia quiz masters, Therese and Andrew, ran yet another fantastic Trivia Night on 23 October 2018. It was a fabulous evening which challenged 92 participants and raised \$3,200.
- The Australia Indonesia Business Council (AIBC) featured the NTA as one of the chosen charities at its national conference in November 2018. Board member Rob Cramb represented NTA at the conference and accepted a cheque for \$2,000 on our behalf. Thank you AIBC.
- Tony Reid launched his new book "Mataram: A Novel of Love, Faith and Power In Early Java" at The Asia Bookroom in November 2018. Proceeds from the book launch were donated to the NTA.
- The Friends of NTA ran another annual Tea Party in Camberwell, Melbourne on 17 February 2019. The Tea Party raises much needed funds and also provides NTA with the opportunity to report to its long-term Melbourne based supporters on our recent achievements in Indonesia.
- The Fund-Raising Dinner in March held at the Woden Southern Cross Club attracted 93 guests and raised over \$5,000. The Indonesian Ambassador H.E Bapak Kristiarto Legowo welcomed guests and Professor Rudy Resosudarmo spoke about how traditional institutions impact on development outcomes. IIs Dunbar and Chandra Uri entertained us with unique Indonesian music.

Key achievements in 2018-19 included:

- Rotary has grown to become our biggest donor and one of our most valued supporters. Quite a number of Clubs are now making contributions towards the substantial total. Rotary members are joining our field visits to see our activities first-hand and take the opportunity to report back to their Clubs and to pass the message onto other Clubs.
- Two feature videos were posted on the internet of NTA activities – NTA's work is outlined in the Code of Conduct series and in a video on Ikat Weaving (available at http://www.nta.org.au/video_gallery)
- Efforts have continued to increase our online profile. Iona Main has revitalised our webpage, Carys Chan continues to host our Facebook page. And we have a number of people assisting us to come up with new and interesting items.

- Continuation of efforts to improve our stories, ensure that our donors are recognised and that we provide information on the positive impacts from donations.
- Renewal of the partnership between NTA and the Canberra Southern Cross Club via its Community Rewards Program. This provides a modest but steady revenue stream and free use of rooms for functions.
- The distribution of regular newsletters to supporters outlining NTA's achievements and future plans.

Challenges

- Ensuring that NTA's policies and practices conform with evolving community expectations and the requirements of ACFID and DFAT.
- Maintaining our current support base.
- Ensure that we maintain contact with our supporters and provide news on our achievements.
- Maintain our relationship with organisations including that we meet their expectations provide feedback on achievement with their donations. Rotary, for example, has recommended that NTA runs a visit targeted specifically at donors to see firsthand the activities and outcomes from NTA's efforts.
- Attracting new supporters. The immediate priorities are to continue to enhance our communication via electronic media, to further enhance our stories to demonstrate our successes and to scope out a range of projects for funding.

Acknowledging our supporters

We are especially grateful to our regular donors and supporters.

- Rotary Clubs, particularly in Canberra and Sydney, have been especially generous and have spread the word of our activities to other Clubs. Particular mention goes to Chris Curtis, John Mercer, Peter Stanton, Stephen Miller, Ian Burnet, Moira de Vos, Stephen McMillan, Juris Jakovics, Keith Gray and Bill Andrews
- Special recognition goes to the Interact Club at Narrabundah College. Interact is part of Rotary but this school group has made a substantial commitment that warrants individual mention.
- The support of the Australia Indonesia Association branches in the ACT and Victoria, and the Canberra Southern Cross Club is greatly appreciated.
- The Indonesian Ambassador and the Embassy of the Republic of Indonesia have provided strong support for our fund-raising dinner over a number of years.
- Oxide Interactive, an innovative IT company in Canberra, has continued to host our website. Prohibition: The Bottle Shop has generously donated prizes for NTA events. Dixon Advisory, an award winning Self-Managed Superannuation Fund manager has donated regular prizes for fund raising events. The Telstra Shop in Tuggeranong donated tablets for our field surveys. Other businesses and NTA members have donated a range of items for fund raising and this is greatly appreciated.
- A number of volunteers have been very active in supporting the membership and marketing activities of NTA. Carys Chan and Bernard Morris have continued to provide strong support. Iona Main revitalised the Webpage, Josh Greet, Iven Manning and Max Moon helped develop and publish effective news items. Omar Gannash and Venan Openg also deserve mention.

I would like to express sincere thanks to all the organisations and individuals who have supported these efforts over the year.

Phil Domaschenz
Executive Officer
Nusatenggara Association Inc.

OPERATIONS REPORT

This Committee provided critical ongoing advice to the NTA Board, as well as to the CEO, Colin Barlow, and the Operations Manager, Stephanie Heighes, both of whom attended all meetings. This advice was frequently taken into account in field activities of NTA A and NTA I. The work of the Committee was recorded in minutes of each meeting, which were recorded by George Miller and passed to Board and Operations Committee members. The minutes are in electronic files, and available to all.

The Committee, which was chaired by Colin Barlow, met 6 times in 2018-19 and performed the following key functions:

- Review and approval, following any comments and agreed modifications, of the Proposed Disbursements on NTA-financed activities submitted to it by Colin at intervals throughout the year. These Disbursements, which were always within the budget approved by the Board, were often checked out-of-session and handled by email.
- Review of annual NTA ADPlans and Performance Reports submitted in June 2019 to the Australian NGO Cooperation Program of DFAT
- Review and discussion of issues raised in successive Operations Updates presented to meetings by Stephanie Heighes, NTA A Operations Manager, and Colin. Helpful and critical comments were frequently made, and greatly assisted in subsequent project implementation.
- Similar review and discussion of issues raised in the reports of Ir Don Bosco Meke, NTA I Director, and other staff of NTA I and its counterparts.
- Scrutiny of the triennial wage and allowance rises proposed in June 2019 and taking effect after Board approval in August 2019.
- Helpful proposals on key issues facing NTA A, such as the ongoing search for an agricultural specialist to accompany Colin in crop and animal projects.
- Membership of special sub-committees formed to review particular issues. In 2018-19, this included a sub-committee comprising Wendy Emerton, Stephanie and Colin, set up to advise on the ANCP visit to Semau island on June 20, 2019.
- Undertaking special tasks for NTA A related to the 'operations' side of its business. This comprised the assumption of leadership by Wendy of the group established to secure re-accreditation from DFAT. It also included the provision of specialist advice by Kate Sollis on the formulation of electronic questionnaires for gathering data in NTT, and the representation of the NTA by Heidi Zajac at the ANCP Roundtable at the Australian Embassy in Jakarta in late June. It further entailed the constant and vigilant monitoring of child protection, disability and terrorism issues, especially by Stephanie and Phil.

The contributions in 2018-19 of the following members of the Operations Committee are gratefully acknowledged: George Miller, Phil Domaschitz (Executive Officer), Stephanie Heighes, Colin Barlow, Ria Gondowarsito, Mark Hunter, Kate Sollis, Wendy Emerton, Sally Goodspeed, Lesley Potter, Heidi Zajac, Keith Gray, Juris Jakovics and Peter Walton.

The Operations Committee looks forward to a further useful year in 2019-20, and hopes that further members can be encouraged to join us during that time.

Dr Colin Barlow
Chief Executive Officer
Nusatenggara Association Inc.

REGIONAL MEETING IN KUPANG



In 2018-19, NTA visited 110 community groups and staff from 40 schools in eastern Indonesia. The visits ended with a regional meeting in Kupang with 139 participants from schools and communities. Participants talked about their achievements and issues and set priorities for the year ahead. Overall, a very rewarding trip but there is still a lot of work to do.

Photo by Phil Domaschenz

FINANCE REPORT

Ending the year in a sound financial position with approximately \$80,000 held in bank accounts, the finance committee again remains optimistic that NTA will continue to maintain its healthy and sustainable financial situation in this challenging environment.

FY19 was a challenging yet rewarding year. The result was highlighted by an operating surplus of \$25,501 – highest ever since FY15. This was mainly due to \$16,166 from the \$20,000 DAP grant and the \$7,000 from Peter Walton for a separately dedicated project for Bangkono Kindergarten refurbishment pending release in FY20.

The underlying total revenue in FY19 was \$284,307 (19% higher than \$238,340 in FY17 and 6% higher than the projected revenue of \$267,500). FY19 was the first year that government grants made up of less than 60% of the total revenue, even though NTA managed to secure an additional \$20,000 DAP grant (a government grant). This is mainly due to the 29% boost in other monetary contribution, thanks to our amazing individual donors (29% increment) and corporate donors (52% increment), without whom we would not be able to do what we do.

Financial Year	Individual Donations	Corporate Donations	Government Grants	Fundraising Income	Other Income
2019	18.31%	17.05%	59.79%	4.17%	0.67%
2018	16.89%	13.37%	62.94%	5.67%	1.15%
2017	15.38%	12.83%	64.40%	4.66%	2.74%
2016	18.00%	13.14%	63.03%	3.93%	1.89%
2015	23.67%	10.41%	61.11%	4.67%	0.13%

In line with the 19% increase in total revenue, there was 10% increment in total expenses to \$258,806 (FY17: \$233,381). The increment mainly stemmed from the disbursements for international programs which increased from \$177,840 to \$191,972 (8% increment) as well as fundraising, accountability and administrative expenses which increased from \$55,541 to \$66,834 (20% increment).

To avoid confusion, both total revenue and total expenses analysed above exclude the in-kind non-monetary value from volunteer project administration and monitoring visits of \$172,729, which is reported in the financial report as revenue and fully offset as expense according to ACFID guidelines.

Category	2019	2018	2017	2016	2015
Total Income	284,307	238,340	232,931	237,987	245,456
Total Expense	258,806	233,381	232,356	242,403	211,766
Total Disbursements	191,972	177,840	193,071	214,104	183,743
% of Disbursements on Expense	74%*	75%	83%	90%	75%
% of Disbursements on Income	68%*	76%	83%	88%	87%

**Both increased to 76% if we include \$23,166 pending release in FY20.*

NTA will only continue to thrive with strong support from our wonderful donors, partners, members, board of directors, and most importantly, our fellow committee members. Thank you for your vision, dedication, trust, governance, and ongoing commitment. A big round of applause to everyone. Last but not least, the finance committee would also like to take this opportunity to acknowledge our honorary auditor, Paul Clark CPA from Prosperity Accounting Solutions, for providing ongoing support and audit of the 2019 financial statements. We look forward to working with all of you in the exciting year ahead!

Ron Thompson AICD, FINSIA
Chair and Treasurer
Nusatenggara Association Inc.

2018/19 FINANCIAL STATEMENTS

Income Statement for the year ended 30 June 2019

	Note	2019	2018
REVENUE			
Donations and gifts	2a		
Monetary		100,545	72,104
Non-monetary		172,729	159,011
Grants			
AusAID		150,000	150,000
Other Australian		-	-
Other Overseas		20,000	-
Investment income	2b	437	402
Other income	2c	13,325	15,833
TOTAL REVENUE		457,036	397,351
EXPENSES			
International Aid and Development Programs Expenditure			
Overseas projects			
Funds to international programs	3a	191,972	177,840
Program support costs		-	-
Fundraising costs			
Public	3b	5,518	6,927
Government, multilateral and private sector		-	-
Accountability and administration	3c	61,317	48,614
Non-monetary expenses	3d	172,729	159,011
TOTAL EXPENSES		431,535	392,392
NET SURPLUS/(DEFICIT)		25,501	4,959

Balance Sheet as at 30 June 2019

	Note	2019 \$	2018 \$
ASSETS			
Current Assets			
Cash and cash equivalents	4a	79,565	55,603
Trade and other receivables	4b	249	249
Inventories		-	-
Assets held for sale		-	-
Other financial assets		-	-
Other current assets		-	-
Total Current Assets		<u>79,814</u>	<u>55,852</u>
Non-Current Assets			
Trade and other receivables		-	-
Other financial assets		-	-
Property, plant and equipment		-	-
Investment property		-	-
Intangibles		-	-
Other non-current assets		-	-
Total Non-Current Assets		<u>-</u>	<u>-</u>
TOTAL ASSETS		<u>79,814</u>	<u>55,852</u>
LIABILITIES			
Current liabilities			
Trade and other payables	4c	312	-
Borrowings		-	-
Current GST liabilities	4c	2,854	2,564
Provisions		-	-
Other	4c	-	2,140
Total Current Liabilities		<u>3,166</u>	<u>4,704</u>
Non-current liabilities			
Borrowings		-	-
Provisions		-	-
Other		-	-
Total Non-Current Liabilities		<u>-</u>	<u>-</u>
TOTAL LIABILITIES		<u>3,166</u>	<u>4,704</u>
NET ASSETS		<u>76,648</u>	<u>51,148</u>
EQUITY			
Reserves		-	-

Retained Earnings	76,648	51,148
TOTAL EQUITY	76,648	51,148

NOTES TO THE FINANCIAL STATEMENTS

Note 1. Significant accounting policies

Basis of accounting

In the Officers' opinion, the Nusa Tenggara Association is not a reporting entity because there are no users dependent on general purpose financial reports.

This is a special purpose financial report that has been prepared for the purposes of complying with the ACT *Associations Incorporation Act 1991* and the ACFID *Code of Conduct*. The Officers have determined that the accounting policies adopted are appropriate to meet the needs of the users.

The financial report is prepared in accordance with the historical cost convention and do not take into account changing monetary values. The accrual and going concern basis has been adopted. Comparative information is reclassified where appropriate to enhance compatibility.

The following is a summary of the significant accounting policies adopted in the preparation of these financial statements. Unless otherwise stated, these accounting policies are consistent with those of the previous year.

Accounting Policies

(a) Cash and cash equivalent

Cash and short-term deposits in the balance sheet comprise cash at bank and in hand and short-term deposits with an original maturity of three months or less plus bank overdrafts. Bank overdrafts are shown on the balance sheet as current liabilities within short-term borrowings.

(b) Income tax

As the Nusa Tenggara Association is a charitable institution in terms of subsection 50-5 of the *Income Tax Assessment Act 1997*, as amended, it is exempt from paying income tax.

(c) Revenue recognition

Donations are recognised at the time the pledge is received.

Other revenue is recognised when it is received or when the right to receive payment is established.

Grants and subsidies are recognised as income over the period to which they relate.

(d) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the Australian Taxation Office (ATO). In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

(e) Rounding of amounts

Amounts in the financial report have been rounded off to the nearest dollar.

(f) ACFID Code of Conduct

The Summary Financial Reports have been prepared in accordance with the requirements set out in the ACFID *Code of Conduct*. For further information on the Code please refer to the ACFID *Code of Conduct* Guidance Document available at: www.acfid.asn.au

(g) Donations and gifts - non-monetary

As required by the ACFID *Code of Conduct*, the value of material volunteer services received in-kind is disclosed in the Income Statement. Material voluntary services are valued using the job descriptions and relative rates of pay published in the Recognised Development Expenditure (RDE) Guidelines published by AusAID at:

<http://www.ausaid.gov.au/ngos/rde.cfm>

	2019	2018
Note 2a. Revenue from ordinary activities		
Operating revenue		
Monetary donations		
Individual	52,068	40,250
Corporate	48,477	31,855
	<u>100,545</u>	<u>72,104</u>
Rendering services - non-monetary	172,729	159,011
Grants	170,000	150,000
Note 2b. Investment income		
Interest received - Overseas Relief Fund	437	402
Note 2c. Other income		
Fundraising events	11,857	13,506
Membership subscriptions	523	818
Sponsorship	-	-
Other income	945	1,509
	<u>13,325</u>	<u>15,833</u>
Note 3a. Overseas project expenses		
Funds to international programs	191,972	177,840
Program support costs	-	-
	<u>191,972</u>	<u>177,840</u>
Note 3b. Fundraising costs		
Public		
Marketing, printing and stationery	350	-
Bank fees and charges	1,541	2,125
Catering and room hire	3,627	4,802
	<u>5,518</u>	<u>6,927</u>
Government	-	-

	<u>5,518</u>	<u>6,927</u>
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Note 3c. Accountability and administration

Insurance	3,832	3,506
ACFID fee	1,979	2,768
Salary and administrative expenses	54,903	41,716
Website expense	484	469
Other	118	155
	<u>61,317</u>	<u>48,614</u>

Note 3d. Non-monetary expenses

Project administration	98,285	93,679
Monitoring visits	74,444	65,332
In-kind donations	-	-
	<u>172,729</u>	<u>159,011</u>

Note 4a. Current assets - cash and cash equivalents

Overseas Relief Fund	9,562	5,122
St George current accounts	68,665	50,201
Paypal	1,337	280
	<u>79,565</u>	<u>55,603</u>

Note 4b. Other current assets

Other receivables	249	249
Sponsorship receivables	-	-
	<u>249</u>	<u>249</u>

Note 4c. Current liabilities

GST and other payables	3,166	2,564
Salary payable	-	2,140
	<u>3,166</u>	<u>4,704</u>

NUSATENGGARA ASSOCIATION INCORPORATED
Independent Audit Report
to the Members of
NUSATENGGARA ASSOCIATION INCORPORATED

Report on the Financial Report

We have audited the Code of Conduct financial summaries, being a special purpose financial report, of NUSATENGGARA ASSOCIATION INCORPORATED (the association), for the year ended 30 June 2019.

Committee's Responsibility for the Financial Report

The committee of the association is responsible for the preparation and fair presentation of the financial report and have determined that the accounting policies described in Note 1 to the financial statements, which form part of the financial report, are consistent with the financial reporting requirements of the Associations Incorporation Act and are appropriate to meet the needs of the members. The committee's responsibilities also include establishing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. No opinion is expressed as to whether accounting policies used, as described in Note 1, are appropriate to meet the needs of the members. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the committee, as well as evaluating the overall presentation of the financial report. The financial report has been prepared for distribution to members for the purpose of fulfilling the committee's financial reporting under the Associations Incorporation Act. We disclaim any assumption of responsibility for any reliance on this report or on the financial report to which it relates to any person other than the members, or for any purpose other than that for which it was prepared.

PO Box 7022, YARRALUMLA ACT 2600 Unit 2B, 18 Bentham Street, YARRALUMLA ACT 2600 T: (02) 6281 5843 ABN: 78 910 595 080
E: admin@prosperityaccountingsolutions.com.au W: www.prosperityaccountingsolutions.com.au

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Standard Legislation

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

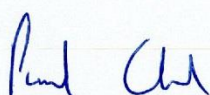
Independence

In conducting our audit, we have complied with the independence requirements of Australian professional ethical pronouncements. We have conducted the audit in accordance with the Australian Council for International Development Code of Conduct Financial Standards.

Auditor's Opinion

In our opinion, the Code of Conduct financial summaries of NUSATENGGARA ASSOCIATION INCORPORATED presents fairly, in all material respects, the financial position of NUSATENGGARA ASSOCIATION INCORPORATED as of 30 June 2019 and of its financial performance for the year then ended in accordance with the accounting policies described in Note 1 to the financial statements and Australian Auditing Standards as required.

Prosperity Accounting Solutions
Certified Practicing Accountants



Signature

Paul Clark CPA
Unit 2B, 18 Bentham Street
YARRALUMLA ACT

Phone 02 6281 5843

Dated this 2nd day of October 2019



Nusa Tenggara Association Incorporated
Board declaration

The Board of the Nusa Tenggara Association declare that:

(a) the financial statements and notes as set out on pages 2 to 7, are in accordance with the A.C.T. *Associations Incorporation Act 1991* and:

- i. comply with Australian Accounting Standards; and
- ii. give a true and fair view of the financial position as at 30 June 2019 and of its performance for the year ended on that date of the Association;

(b) in the Board's opinion there are reasonable grounds to believe that the Association will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of the Nusa Tenggara Association.

A handwritten signature in black ink, appearing to read 'Colin Barlow', written over a horizontal line.

Dr Colin Barlow
Chief Executive

A handwritten signature in black ink, appearing to read 'Ron Thompson', written over a horizontal line.

Ron Thompson
Treasurer

Dated at Canberra this 31st day of October 2019

2019 NTA TRIVIA NIGHT, CANBERRA



NTA held another successful trivia night fundraising event on 29 October 2019 at the RUC at Turner. Our hosts – Therese and Andrew – delighted the crowd with some very tricky questions. There were a total of 103 members and friends who attended the event. Prizes were generously donated by George Miller, Prohibition: The Bottle Shop, Ronin Films, Kristen Stokes, Helloworld Travel and Cafe D'Lish - Sandwich & Espresso Bar. Together, NTA raised above \$3,400 from this event.

Photo by Ming Wei Cheah