



NUSA TENGGARA ASSOCIATION ANNUAL REPORT 2019/20

CONTENTS

3	2019/20 NTA BOARD
4	NTA VISION
4	NTA MISSION
5	CHAIR'S REPORT
7	CEO'S REPORT
19	EXECUTIVE OFFICER'S REPORT
22	OPERATIONS COMMITTEE REPORT
24	FINANCE COMMITTEE REPORT
25	2019/20 FINANCIAL STATEMENTS



AUSTRALIAN
COUNCIL
FOR
INTERNATIONAL
DEVELOPMENT



Nusa Tenggara Association (NTA) is committed to adhering to the ACFID Code of Conduct. If you suspect a breach of the Code of Conduct you may contact the ACFID Code of Conduct Committee, or contact us directly via enquiries@nta.org.au.

2019/20 NTA BOARD

The NTA is governed by an elected board made up of volunteers, based in Canberra. Beneath this body operates the Finance Committee, Operations Committee, and Membership and Marketing Committee. These committees develop policies and undertake functions under the direction of the board.

RON THOMPSON
Chair and Treasurer

Ron is the former Group General Manager of Electro Optic Systems Pty Limited and a Senior International Banker with the Commonwealth Bank of Australia. Ron is the principal of Ron S Thompson & Associates Pty Limited.

DR COLIN BARLOW
*President and
Chief Executive Officer*

Colin is an academic specialising in the problems of small-scale rubber and oil-palm producers in Malaysia, the Philippines, Sri Lanka, and Indonesia. He is a Visiting Fellow at the Department of Political and Social Change at the Australian National University. Colin first visited Nusa Tenggara Timur (NTT) in 1988, where he and other colleagues were taken aback by the poverty-stricken conditions. In 1991, Colin and Shirley Bowman founded the NTA. Colin holds a PhD from the University of Aberdeen.

DR XI WEN (CARYS) CHAN
Secretary

Carys is a Lecturer in Organisational Psychology in the School of Applied Psychology, Griffith University. Her research interests are in the work-life interface, flexible/remote working, and work-related stress and burnout. She holds a PhD in organisational behaviour and human resources from the Australian National University.

DR RIA GONDORWARSITO

Ria is a sociologist who specialises in rural community development. Ria is a former development consultant to the World Bank. She has been a member of the Board since its formation in 2007. Ria holds a PhD from Bielefeld University.

MING WEI CHEAH, CPA

Ming is a client services manager with Kinsella Chartered Accountants, a Canberra-based firm offering specialised tax consulting and business advisory services. He has been a finance committee member with Nusa Tenggara Association since 2013. Ming graduated from the Australian National University with Bachelor of Commerce, and is a Certified Practising Accountant (CPA).

2019/20 NTA BOARD

DR ROB CRAMB

Rob is Professor of Agricultural Development in the School of Agriculture and Food Sciences, Faculty of Science, The University of Queensland. His research interests centre on rural development, agrarian change, and natural resource management in Southeast Asia, focusing on the evolution of farming systems, land tenure arrangements, and community-based resource management in a variety of agro-ecological zones. Rob holds a PhD from Monash University.

DR IAN NUBERG

Ian is a Senior Lecturer in the School of Agriculture, Food and Wine, The University of Adelaide. He works across a range of disciplines within agriculture and natural resource management. His focus is primarily agroforestry and agricultural extension, particularly in the context of developing countries. Ian's work uses both biophysical and social science methods. He has also published in the areas of tree water use, horticultural plant pathology, bioenergy, tree genetics, and climate change. He holds a PhD from the University of Melbourne.

TRACEY MCMARTIN

Tracey is a director in the Office of Development Effectiveness, Department of Foreign Affairs and Trade. She has worked in international development for over 15 years, with a primary focus on aid effectiveness and evaluation. She holds a Masters of International Affairs from the Australian National University. Tracey became involved with the NTA after participating in a monitoring visit to NTT in 2016.

NTA VISION

An improved level of livelihoods and food security of rural households in selected parts of Nusa Tenggara Timur province in eastern Indonesia.

NTA MISSION

The mission of the NTA is to reduce poverty and vulnerability amongst communities in rural areas of the East Nusa Tenggara province of Indonesia. This is through facilitating and supporting sustainable income generating activities, subsistence farming activities, access to water and sanitation, and education.

CHAIR'S REPORT

It is fair to say that the last year has been unlike anything that any one of us has experienced in our lifetimes. Drought, fire, hailstorms, and floods did nothing to prepare us for the health pandemic that beset the world at the beginning of this year. These events have all impacted the organisation's activities both in Australia and our Indonesian area of interest.

Notwithstanding the challenging circumstances the Nusa Tenggara Association continued to fulfill its destined role of providing socially and economically important support and aid assistance to the communities of Nusa Tenggara Timur (NTT). Our dedicated volunteers and staff continue to perform above and beyond expectations providing the highest standard professional service delivery possible in difficult circumstances.

Achieving DFAT re-accreditation early in the New Year has been the highlight of our year and is a true reflection on the level of policies and procedures we have in place to meet the strict criteria demanded. We owe a huge vote of thanks to the volunteers that work hard to ensure our compliance at the highest possible standard.

Fund raising activities have been severely impacted this year due to the COVID-19 restrictions on social movement etc impacting our usual fund raising events but we will be forever grateful for the Australian Government's promptly introduced support packages that enabled the NTA to continue to operate as a viable charity. The support provided has enabled us to plan our future with a greater degree of certainty than would have been possible otherwise. As a result, the funds distributed to our Indonesian partners have remained at a similar level to years past. The work of the Membership and Marketing committee continued under difficult circumstances and we thank Phil Domaschenz and his small team for their untiring efforts.

To our many benefactors, thank you for your ongoing support and generosity, without which the NTA would not continue to operate. To our colleagues of Nusa Tenggara Association – Indonesia thank you for your project delivery contribution over the past year, one full of challenges not previously experienced.

My personal thanks go to Ming Cheah for his contribution to the Finance Committee this past year and our wonderful Secretary, the ever hard working Carys Chan. To our Auditor Paul Clark CPA of Prosperity Accounting Solutions, a sincere "thank you" as well.

In closing, I am pleased to be able to work with a very able, dedicated and committed group of Directors and Staff and thank all for time and effort you contribute to this essential cause. A special thank you to Tracey McMartin who is moving on after many years of dedication and wonderful guidance.

Ron Thompson
Chair and Treasurer
Nusa Tenggara Association

COVID-19 APPEAL



With strong donor support NTA responded quickly to COVID-19. NTA established networks through electronic media such as Whatsapp to share messages across communities. Forty one communities and 61 schools received support including posters, banners, hygiene training, handwash stations and soap. Two schools had no water storage and were provided with water tanks.

Photos by NTA Indonesia



CEO'S REPORT

The year 2019-2020 and times since have raised special problems for the NTA. First, because of COVID, the NTA team from Australia cannot visit West Timor and Flores, although it went there in early 2020. Again, and owing largely to COVID, there are questions of funding in the accompanying economic crisis. Finally, we had in March 2020 to let go our long-term NGO partner in Flores, the Yayasan Pengembangan Masyarakat Flores (YPMF) which commenced levying charges as conditions of participation in NTA Water and Sanitation and Education activities. The YPMF's departure raised new staffing opportunities enabling NTA projects in Flores to proceed.

Yet as we near end-2020, the outlook has improved. While NTA visits from Australia remain uncertain, financial and staffing questions appear less threatening. An NTA team led by Wendy Emerton worked long and hard in late 2019 to secure re-accreditation by the Department of Foreign Affairs and Trade (DFAT), with this culminating in a 2-day visit in October by the Department's accreditation team. We were formally told in July 2020 that we'd been successful, subject to a 'progress' check in mid-2021. This good news assures us a grant of \$150,000 a year for 5 years, subject to acceptable reporting. Wendy and her team have already made substantial preparations for next year's progress check.

Again in the financial sphere, most private donors seem likely to continue their contributions, albeit at a reduced level. Rotary Clubs and other community organizations in Australia helping the NTA have so far been able to largely continue their support. Despite this, big efforts are required to maintain connections with these groups, and indeed to expand our private donor base. We're also intending to access more help from corporate, government and international bodies. Effecting this expansion is crucial, and we must re-organize to deal with it.

Regarding staffing after the YPMF exit, this too has worked better than anticipated. The NTA-Indonesia agricultural team in Flores, led by Ir. Mohd. Taher, competently facilitated Water and Sanitation and Education activities directly after the exit. Then Ir. Don Bosco Meke, the NTA-Indonesia Director, and Drs Frans Wayan, the NTA-I Financial Controller, increased their visits to Sikka, appointing a Water and Sanitation officer who has been most successful. Pak Don and Pak Frans will soon appoint an officer to work on Education. We have as well secured more assistance from groups receiving Water and Sanitation and Education facilities in arranging their own materials deliveries. If this continues successfully, two new staff will have replaced eight YPMF staff engaged in Water and Sanitation and Education, gaining a big advance in efficiency.

The Table below details results from NTA activities in 2019-20, showing we are still operating very successfully. Most agreed activities have been completed, although COVID restrictions have caused a deferral of teacher and library training in Education and technical training in Agriculture. Indeed, the absence of Australian visitors has stimulated further effective devolution.

It is finally important to note that despite challenges from COVID the main goal of the NTA remains as ending rural poverty through improvements in Agriculture, Water and Sanitation, and Education. The NTA has, in response to COVID in 2019-20, distributed information and handwashing facilities and undertaken fundraising to support this. But the main goal and component activities are still very strongly driven by local communities, and will certainly be maintained. Most future COVID-related activity will likely entail providing water tanks and household toilets in the regular Water and Sanitation program. This will also help prevent other disease and illnesses and promote improved health.

Agriculture

Current Agricultural activities involve cocoa, cashew nut, irrigated vegetables, pigs and maize, all key routes to lifting incomes and bettering conditions. We chiefly operate through demonstration plots (demplots), small farms brought to an improved level by progressive families. These are surrounded by groups of other farm households who wish to enhance their practices and are given assistance in doing so. Major agricultural results are detailed in the Table.

Agricultural improvement is highly complex, requiring for success effective handling of variable and changing elements in situations where technical knowledge is vital. Improvements in Nusa Tenggara Timor (NTT), which includes West Timor and Flores, are also heavily constrained by having to start with pervasive low technologies and productivities. They are complicated further by predominant tiny farms, each operated by different families with varying personal agendas.

Cocoa and cashew nut are perennial crops, and main sources of income for many farmers. The NTA supports improvement of these crops through supplying high-yielding planting materials, and through helping with planting, mulching, composting, fertilizing, pruning, budgrafting and pest control. These approaches are applied in variable ways, following consultation and careful choices of applicable techniques. Results have been good, with doubled yields anticipated for over half participants and lesser improvements for the balance. Currently 262 farm households of 4-5 persons and 200 hectares of farmland are involved.

Irrigated vegetables are a dry season crop grown on level areas with access to reliable water. They are confined to the West Timor lowlands, and even there to limited areas. They depend on rainfall earlier in the year, and are often limited by dry conditions. They normally involve 3-4 vegetable crops in succession, where the NTA supplies improved seeds and other inputs plus extension over 3-4 months. The year 2019-20 had reasonable rainfall, with 150 households on 180 hectares participating in this activity, and with some households doubling annual incomes as a result. Household performances varied greatly, however.

Pig improvement in 2019-20 entailed providing better pens along with training and extension involving 15 farmer groups or kelompok almost exclusively comprising women. The incomes from animal sales usefully boosted household incomes. Lastly with maize, supplying improved composites to replace traditional varieties has doubled to trebled yields, greatly enhancing food security for the 51 households taking part.

All agricultural activities continue in 2020-21, and with irrigated vegetables and maize partly involve shifts to new farmer groups in situations where previous cooperators have fully adopted the new techniques. Increasing attention is also being paid by extension officers to those that are slower to adopt the new approaches. This is a key issue likely to require more attention in coming years.

Education

Despite challenges due to the pandemic, the Education project in Flores and West Timor has continued with great success. Schools were provided with essential equipment such as furniture for students and books were distributed to the schools in most need. Some small infrastructural improvements have been implemented including fencing, floor-repairs, and improved sanitation facilities. The general teacher and library management trainings took place in late 2019 and very motivated teachers have attended both trainings.

Thanks to the generous and ongoing support of the Rotary Club of North Sydney Sunrise, NTA was once again able to run the popular annual Dance and Music festival in Maumere. This event is a peak activity for education and builds enthusiasm and team building amongst the children, many from very poor rural schools. In November 2019 a donor team from various Rotary Clubs experienced first hand the excitement of the participants.

As all schools in Indonesia closed due to Covid-19 in April 2020 and gatherings of more than 10 people are still not possible, larger training sessions have been postponed. Schools are still visited individually in order to check on progress or deliver goods.

Water and Sanitation

In times of Covid-19, access to clean water has become even more critical. The rainwater tanks built with support of NTA provide the farmer families with access to clean water next to their home. This provides family members with improved hygiene and frees time for other tasks, such as attending to their fields and provides for greater attendance at school. The building of rainwater tanks and toilet-wash units has been an important part of the NTA program from its early days and is still in very high demand among the rural population in NTAs target area. Besides the 15'000 litre Rainwater catchment tanks, farmer families also build open water tanks in their fields to water their gardens throughout the year. It has been great to observe over the past 12 month how the cooperation in certain areas between NTA and the local authorities has become stronger. The heads of these particular villages have agreed to support the poorest families within the NTA Farmer groups through their village-fund, in order to avoid any delays. This is a very positive development and it might be possible to get other local leaders to follow this great example.

Covid-19 Response

Covid-19 has hit Indonesia hard. Most cases have been reported in Jakarta and other large cities in Java, which might be linked to the much higher testing rate in Java compared with more remote areas. The number of new daily cases is still rising and therefore schools are not operating in their usual manner, larger gatherings are still not possible and certain travel restrictions remain in place.

Our immediate priority was to ensure our local partners were aware of how and where to access reliable information on the Pandemic and to set up a functioning channel of information between the team in Australia, Indonesian officials and experts, the local partners and the members of the communities NTA works with. By making use of virtual oversight and communication mechanisms such as what's-app groups and zoom meetings we shared essential information and managed to keep operations going in an adapted and safe manner. Community education and awareness rising was implemented through the installation of informative banners and posters in strategic locations including schools, markets and cross roads. In a second phase hand-washing stations, soap and information regarding effective hygiene practice was distributed. This has only been possible thanks to the excellent coordination between our local partner and the Indonesian authorities and the generous donations we received for our COVID appeal.

Pilot Project: Tenun Ikat “Traditional Weaving”

Improved production and marketing of traditional ikat cloth is currently NTA’s flagship program for women’s empowerment. The NTA actively encourages greater participation by women and already we are finding that women make up the majority of members of the NTA farmer groups. A pilot project for “Weaving” was completed during the year. Within this pilot project the “Bida Mitran”, a womens group including 27 women, received the following support:

- Production and distribution of a promotion-brochure
- Promoting the group among potential buyers via social media and presentations in Bali
- 2-day on site training in natural dye
- Comparative-study by visiting other weaving groups
- 3 day training in social media / online marketing
- 2 day training in product diversification

The pilot project was a great success and received considerable praise from the participants. NTA will now build on this success and roll out this approach to new villages. All the beneficiaries of this pilot project are women between the age of 21 and 65 years. The project has already shown an increase of income for these women. Their motivation to produce traditional cloth using natural instead of chemical dyes has increased and first contacts with Tour-Guides from Maumere and Shop-owners from Bali resulted in some good sales. The product diversification training has been especially popular, as the women were taught to produce practical items such as face-cloth-masks, bags and purses which can be sold on the local market in times where no tourists arrive due to the pandemic but are expected to be popular among national and international visitors as well.

Devolution

Devolution is vital in an organization like ours. One key function is to enhance the effectiveness of Indonesian project operations scattered over distant locations. Another is to spread responsibilities more evenly amongst those involved in both Indonesia and Australia.

NTA Indonesia has since becoming independent in 2016 continued devolving responsibilities and developing staff expertise in an underlying process of capacity-building. But while progress has been good, much remains to be done, and purposeful devolution should continue. Capacity-building has focussed not only on administration and technology skills, but also on gender issues, child protection, disability and terrorism. These last four aspects are dealt with by Stephanie.

Devolution has also progressed in Australia, where the ‘core’ NTA team has been supplemented over the last three years by younger volunteers. These have taken responsibility for key areas of operation, effectively working with Ron Thompson, Colin Barlow, Stephanie and Phil Domaschensz. The impact of this change is illustrated in committee and other reports, markedly enhancing Australian efforts. We badly need more Australian volunteers, however, especially in fundraising, agriculture, accounting and other spheres, and will actively continue our search in 2020-21.

Fundraising and Thanks

Raising more funds is critically important to the NTA, and I've already noted the urgent need to broaden our efforts. This is a major priority for the coming year, and will again involve supplementing our voluntary team.

I want to particularly thank DFAT for its major financial help, now into its third decade. I also wish to thank various Rotary Clubs, Australia Indonesia Associations and other community organizations for their generous ongoing contributions. I congratulate Phil on organizing the visit to Flores in November 2019 of Rotarians from different clubs, who can now better appreciate what we are doing. I further express our appreciation to the Indonesian Research Institute for Agricultural Technologies (Balai Pengkajian Teknologi Pertanian or BPTP) for seconding two technical officers to us at minimal charges, and to the Indonesian Agricultural Advisory Service (Dinas Pertanian) for seconding four agricultural extension officers at similarly low costs.

Finally, I want to thank my closest NTA associates in Australia – Ron Thompson for so ably undertaking the duties of the Chair and Finance Manager, Stephanie Heighes for effectively managing operations in NTT, Phil Domaschensz for performing manifold tasks as Executive Officer, Carys Chan for her work as Secretary, Wendy Emerton for efficiently leading our reaccreditation group, and Ming Cheah for his work on Australian accounts. I thank all our volunteers in Canberra and in support groups around Australia.

I also wish to thank Ir. Debora Kana Hau for her leadership of NTA Indonesia, Ir. Don Bosco Meke for his tireless Directorship, Drs. Frans Wayan for his work as Financial Controller and Leader of NTA-Indonesias Education activities, Ibu Hubertina Niat for strong efforts as Administrative Secretary, and Ir. Mohd. Taher for heading agricultural activities in Flores. I'm grateful too for the continuing close cooperation of Drs. Pdt. Mes D. Beeh, Chair of our counterpart NGO on Semaui island, the YPMPS. I thank the extension staff of NTA-Indonesia and counterpart organizations and our numerous Indonesian volunteers, mostly field coordinators working with extension officers.

Ours is a difficult but exciting and productive Australian-Indonesian enterprise which positively impacts the lives of some 10,000 extremely poor persons at any one time, and has over the years greatly helped tens of thousands more. We look forward to further substantial progress in 2020-21.

Dr Colin Barlow
President and Chief Executive Officer
Nusa Tenggara Association

Covid-19 Support:

46 communities and 61 schools have been supported with hand-washing stations and source information (posters, banners, e-books and Whats-app groups)

Water and Sanitation:

- 115 Water tanks built
- 57 Toilet and washing units built
- Bores and wells constructed with pumps and piping provided

Education:

- 59 Schools and 15 kindergartens supported
- 7,080 School students in sponsored activities
- 194 Teachers trained in teaching and library management
- 810 Books distributed (text, reference and story)
- 26 School support 'packages' (tanks, toilets, furniture and other equipment)
- 1 School music and dance festival (255 participants, 17 schools and 1000 spectators)

Income Generation and Food Security:

- 2,520 Farmers supported with improvement measures
- 210 Cocoa or cashew nut holdings improved (yields and incomes doubled)
- 48 Peripheral fences built around new cropping areas
- 25 Households helped with new pig pens
- 20 Households trained in producing and marketing traditional woven cloth products (*tenun ikat*)
- 3 one-day community meetings arranged with total of 570 participants

INDICATORS FOR THE INCOME-GENERATION AND FOOD SECURITY PROJECT



Evaluation of NTA's cocoa improvement (by 2 Indonesian cocoa specialists in 2019-20).

The specialists reported very good results from around half the farm households involved, but pointed to the slowness of the remaining 50% in taking up the new technologies.

These very poor people were highly risk-averse and afraid to cut down old non-productive trees and lose the small yields still obtained from these old trees. Such households should be given special attention in the improvement work.

Yields of cocoa demonstration plots:

Measured yields of matured cocoa demonstration plots and surrounding improved holdings in 2019-20 ranged from 1.0 to 6.2 tonnes per hectare. This compares with yields before intervention of about 0.4 tonnes per ha. Taking the minimum increase of 1.0 tonnes, incomes were doubled.

Access to formal credit:

380 farm households participating in NTA-sponsored agricultural activities in 2019-20 were members of Credit Unions and benefited from being able to undertake bigger investments in improvement.

But there were big differences in repayment rates between areas, with central Timor having by far the lowest rate and Kupang the highest. Given that the NTA was dealing with 2,520 households, Credit Union members were still a small minority. This reflects both a lack of Credit Union penetration and an absence of household collateral.

Agricultural training and consequent higher expertise:

There were 21 cocoa, cashew nut, vegetable, pig and maize field training sessions in the financial year July 2019 to June 2020, where BPTP staff and specialists trained NTA and counterpart staff plus selected progressive farmers.

The training sessions are judged to have had major impacts in enhancing technical skills, and this has been reflected in greater expertise and higher yields of participating households.

INDICATORS FOR THE WATER AND SANITATION PROJECT

Effects of 15,000 litre Water Tanks received by families previously collecting water from often unsatisfactory sources, 2-3 kms away:

The tanks, filled by gutters from the roof, are reported to supply enough water for 4 months of drinking and cooking by a typical family.

This saves 12-15 hours per family per week on water collection, time which can then be devoted to both income-generating activities and enjoying some leisure.

The water in tanks is cleaner than that collected from local sources, making major contributions to health and COVID resistance. Families with higher incomes and close to the road also refill their tanks from water tanker lorries.



Health (1):

Families indicate that there have been big reductions in diarrhea/stomach problems, especially in the late dry season when water from previous sources often contains sediment and has to be left for a day before drinking to let sediment settle. These effects are confirmed by Indonesian studies.

Health (2):

Data over several years from NTA target areas indicate that the new household toilets drastically reduce previously endemic diarrhea. Diarrhea is still the main cause of death in some areas and a major target in continuing health improvement. Women commented on the greater privacy of the new toilets, and their satisfaction with that.



INDICATORS FOR THE EDUCATION PROGRAMS



Library use:

The numbers of students entering libraries and making active use of books have increased substantially, reaching some 60% of total students but indicating that more efforts to encourage usage are appropriate. Training of library staff was temporarily stopped after the onset of COVID in March 2020, but will be resumed as restrictions ease.

Teaching Expertise:

The courses sponsored by the NTA are heartily endorsed by teachers, who say they provide key guidance and stimulus. Drs. Pdt. Mes Beeh, the lead trainer, and his colleagues are concentrating on the 2013 Curriculum, which is expected to apply in all schools over the next few years.

They are also encouraging teachers to undertake small education research activities. Professional teacher training was temporarily stopped after the onset of COVID in March 2020, but will be resumed when COVID restrictions ease.

Effects on students and teachers of improved teaching springing from NTA Teacher Training:

These are hard to disentangle, given that the government is increasingly active in improving education in a range of ways. Grades at the annual national testing or ujian nasional have markedly improved, while ‘dropouts’ have declined. Teachers who have attended training seem far keener and very eager to enhance their performance further. the greater privacy of the new toilets, and their satisfaction with that.



INDICATORS FOR CROSS-CUTTING ISSUES



Gender equality (1):

Women are generally more prominent than men in Cooperative (kelompok) and community meetings in Flores, with the opposite being true in Timor. But these appearances can be misleading, in that in NTT culture wives and husbands are normally joint decision-makers and collaborate closely.

Usually one sex or the other dominates community meetings. The fact that women in NTT, and especially in Flores, control family finances, reinforces their position. The NTA tenun ikat and pig improvement activities almost exclusively involve women, while women also play major roles with irrigated vegetables.

Gender equality (2):

Most activities are shared between women and men, although some tasks are undertaken predominantly by one sex in a sensible division of labour. Thus women do most cooking and selling produce and men do most arduous work like cutting down trees and building terraces.

Gender equality (3):

NTA Indonesia has only 2 women in its 12 staff, one of whom is the Chairperson (Pendiri) and the other the administrative secretary. These are key positions. NTA Indonesia wishes to raise the proportion of its female staff members, and NTA will assist with that. The BPTP, the NTA-I's main counterpart, has about 40% of women in its total staffing.



INDICATORS FOR CROSS-CUTTING ISSUES



Sustainability:

Most community groups (kelompok) which have ‘graduated’ from cooperation with the NTA maintain improved activities well, although a small minority have broken down due to internal conflict or personal indolence.

The role of training in new techniques is seen to have been crucial, and after extended training and experience with new technologies people have the right skills to continue on their own.

Internal learning from project experiences

NTA and NTA-I try to ensure that ‘lessons learned’ are considered at large community meetings (Musyawarah) and then taken into account in implementation.

Lessons learned particularly entail elucidating how problems are overcome, how beneficial adjustments are made, and how advancing future incomes and welfare are successfully worked out.

Capacity of NTA-I Local Staff and Partner Organizations:

Ongoing technical, gender and other training sessions are arranged. They are bearing fruit, with the major consequence that responsibilities are becoming increasingly devolved, albeit with continuing strong control from Kupang.

There is already high capacity in social and community liaisons, where staff interact collegiately with participants and their families. The absence of the NTA Team due to COVID has acted to strengthen capacities, with greater independence and local decision-making in 2020.

NTA’s implementing partners in Indonesia include:

NTA Indonesia (NTA-I); BPTP = Balai Pengkajian Teknologi Pertanian (Government Institute for Research into Agricultural Technologies); Dinas Pertanian = Government Agricultural Advisory Service; YPMPS = Yayasan Pengebang Masyarakatan Pulau Semau (Civil society group for the development of communities on Semau Island).

WEAVING TRAINING IN FLORES – OCTOBER 2020



Traditional ikat weaving – empowering women is a critical part of lifting traditional communities from poverty. NTA has been working with women in Flores, Indonesia to improve the quality and marketing of traditional cloth to increase incomes.

Photos by NTA Indonesia

EXECUTIVE OFFICER'S REPORT

This year has certainly thrown a series of challenges to us. But it has also shown us the genuine commitment and the tenacity in the face of adversity of our people - our volunteers, supporters, partners, and staff. Due to their initiative and continued commitment we have been able to maintain much of the momentum of the NTA's efforts to reduce poverty in the poor farming communities of eastern Indonesia. We have also stepped up to deliver a comprehensive COVID-19 program.

The success of the NTA this year has depended on a variety of people stepping up to meet the challenges and to the organisation working as a team. The role of the Executive Officer has been to support this dynamic team including the CEO and Board, the Operations Manager, our Indonesian partners, our supporters, and our amazing group of volunteers. I look forward to continuing to work with these wonderful people during the year in front.

DFAT and ACFID Recognition

NTA is pleased to advise that it has been reaccredited for another 5 years by the Department of Foreign Affairs and Trade (DFAT). This follows a comprehensive 5 yearly review of NTAs activities in Australia and Indonesia.

NTA is proud to be accredited by DFAT and to be a member of the Australian Council for International Development (ACFID), the peak body for overseas aid organisations. This ensures that NTA meets Australian expectations for overseas aid including meeting standards for the protection against child abuse, sexual exploitation, abuse and harassment, fraud and terrorism.

NTA took significant steps during the year to further strengthen arrangements for child protection and to prevent sexual exploitation, abuse and harassment. NTA adopted a new comprehensive policy and procedures and commenced rolling this out into our field locations.

Membership and Marketing Committee

The Membership and Marketing Committee faced an interesting year with many of its usual activities having to be cancelled due to fires and COVID-19. This meant cancellations to meetings, presentations to supporters and to our annual fundraising dinner. But the Committee seized the opportunity to refocus and progress what it could and develop new approaches and activities for funding.

Major achievements in 2019-20 included:

- Over \$10 000 raised for the COVID-19 appeal. This provided for a comprehensive roll out across all of our field locations and schools and helped to protect thousands of people.
- Our trivia quiz masters, Therese and Andrew, ran our best ever Trivia Night on 23 October 2019 - 103 participants and \$3,400 raised.
- Four fund raising activities were developed and posted on the Givenow crowdfunding platform – COVID-19, 100 tanks, ikat weaving and the NTA Overseas Relief Fund.
- Major revamp of the webpage. Thanks to Iona Main, Carys Chan and Oxide Interactive. The new page focusses on promoting NTA activities.
- NTA Victoria, our Melbourne based support group, held their first ever film day on 15 February. Forty one supporters participated and they raised nearly \$700. Unfortunately their main annual event, the Tea Party, had to be cancelled due to COVID-19 restrictions.
- Progress was made in developing NTA South Australia and NTA NSW support groups. However, COVID-19 has hampered progress.
- Rotary continued as our biggest non government donor and one of our most valued supporters. Quite a number of Clubs are now making contributions towards the substantial total.
- Six Rotarians from 4 Rotary Clubs participated in the first every dedicated donor trip during November 2019. This allowed for a focussed program to donors to see a cross section of NTA activities, develop their own stories, take photos, and ask questions all with the support of key NTA and NTA-Indonesia staff.
- Continuation of efforts to improve our stories, ensure that our donors are recognised and that we provide information on the positive impacts from donations. There were regular newsletters and Facebook posts.
- Renewal of the partnership between NTA and the Canberra Southern Cross Club via its Community Rewards Program. This provides a modest but steady revenue stream and free use of rooms for functions

Challenges:

- Recommencing and reshaping our marketing and meetings in the wake of COVID-19
- Maintaining our current supporters and attracting new supporters
- Continually improving information systems and disseminating information about our activities and successes.

Acknowledging our supporters

We are especially grateful to our regular donors and supporters.

- Rotary Clubs, particularly in Canberra and Sydney, have been especially generous and have spread the word of our activities to other Clubs. Particular mention goes to Chris Curtis, John Mercer, Peter Stanton, Stephen Miller, David Stagg, Ian Burnet, Moira de Vos, Stephen McMillan, Juris Jakovics, Keith Gray and Bill Andrews.
 - Rotary Club of Belconnen
 - Canberra Rotaract
 - Rotary Club of Canberra Sunrise
 - Rotary Club of Tuggeranong
 - Rotary Club of Woden
 - Rotary Club of Canberra
 - Rotary Club of Goulburn Argyle
 - Rotary Club of Lane Cove
 - Rotary Club of Pennant Hills and Cherrybrook
 - Rotary Club of North Sydney Sunrise
 - Rotary Club of Northbridge
 - Private donations from Rotary members and friends
- The support of the Australia Indonesia Associations in the ACT and Victoria, and the Canberra Southern Cross Club is greatly appreciated.
- The Indonesian Ambassador and the Embassy of the Republic of Indonesia have provided strong support for our fund-raising activities over a number of years.
- Oxide Interactive, an innovative IT company in Canberra, has continued to host our website.
- Prohibition: The Bottle Shop has generously donated prizes for NTA events.
- The Telstra Shop in Tuggeranong donated tablets for our field surveys.
- Other businesses and NTA members have donated a range of items for fundraising and this is greatly appreciated.

A number of volunteers have been very active in supporting the membership and marketing activities of NTA. Carys Chan, Iven Manning and Bernard Morris have continued to provide strong support. Iona Main revitalised the Webpage, Bill Arthur and Josh Greet helped develop and publish effective news items.

I would like to express sincere thanks to all the organisations and individuals who have supported these efforts over the year.

Phil Domaschenz
Executive Officer
Nusa Tenggara Association

OPERATIONS COMMITTEE REPORT

The Committee supplied critical ongoing advice on operational matters to the NTA Board, as well as to the CEO, Colin Barlow, and Operations Manager, Stephanie Heighes, both of whom attended all committee meetings. Its advice was frequently taken into account in field activities and future plans of NTA-Australia and NTA-Indonesia. All its discussions were minuted, initially by George Miller, and then from March 2020 by Kate Sollis. The minutes of each meeting were passed to Board and Operations Committee members, and are available in electronic files.

The Committee was chaired by Colin Barlow and met 5 times in 2019-20. The following key functions were performed:

- A review of Proposed Disbursements on NTA-financed activities submitted by Colin, Pak Don and Stephanie at intervals through the year. These Disbursements were approved after comments and relevant modifications had been made. They were sometimes checked out of session, being handled by email. Total disbursements were always within the budget approved by the Board.
- Review and discussion of issues raised in successive Operations Updates presented by Stephanie and Colin. These issues concerned projects being undertaken in NTA target areas. Helpful and critical comments were frequently made, and greatly assisted subsequent project implementation.
- Similar review and discussion of issues raised in the reports of Ir Don Bosco Meke, NTA-Indonesia Director, and other NTA-Indonesia and counterpart staff.
- Scrutiny of wage and allowance levels and rises later presented to the Board.
- Detailed help with particular activities by individual committee members or groups of members. Four instances of such help in 2019-20 are now listed.
- Wendy Emerton helped by leading the successful late 2019 NTA reaccreditation team, which also included Stephanie Heighes, Phil Domaschenz, Ria Gondowarsito and Colin Barlow. Wendy currently leads the accreditation 'progress check' team further including Jade Thinault.
- Kate Sollis helped by leading a group including Stephanie and Carol Blake in developing a system of analysis for field data collected through tablets during monitoring visits.
- Ria Gondowarsito helped by translating a range of Indonesian-language reports into English, and also translated English-language reports and some website entries into Indonesian.
- Juris Jakovics helped by monitoring successive Proposed Disbursements, checking them for numerical accuracy.

The contributions in 2019-20 of the following members of the Operations Committee are very gratefully acknowledged: George Miller, Phil Domaschenz (Executive Officer), Stephanie Heighes (Operations Manager), Jade Thinault, Kate Sollis, Wendy Emerton, Carol Blake, Lesley Potter, Keith Gray, Juris Jakovics, Peter Walton, Ria Gondowarsito, Mark Hunter and Colin Barlow, members of the Operations Committee look forward to a further useful year in 2020-21, hoping that further members can be encouraged to join in the work.

Dr Colin Barlow
President and Chief Executive Officer
Nusa Tenggara Association



Oelnaineno Village (District: Kupang, Sub-district: Takari)

Oelnaineno village was added to the NTA program in January 2020. The eight community groups have already received support for 10 household tanks and 18 toilets. Funding is now sought for a further 20 household water tanks and 20 toilets.

Photos by NTA Indonesia

FINANCE COMMITTEE REPORT

FY20 was a year that none of us will ever forget, we experienced a series of extreme events in Australia. Starting with the drought, severe bushfires, then cyclones and hailstorms, and now the COVID-19 pandemic outbreak.

Fortunately, thanks to the on-going support of our donors, partners, members and the Australian government's timely economic support package, NTA ended the year in an incredible financial position with approximately \$95,000 net assets and \$88,000 in the bank account. The operating surplus for the year was \$18,263 – slightly lower than \$25,501 last year, but still second highest in the past five years.

The underlying total revenue in FY20 was \$298,069 (5% higher than \$284,307 in FY19 and 14% higher than the projected revenue of \$260,770). This increment was mainly due to the \$33,000 government support in the form of Cash Flow Boosts and JobKeeper Payment Scheme. We observed an 8% increment in individual donors thanks to the successful online appeals after various fundraising events were cancelled due to social distancing rules. The 19% drop in corporate donations was not unreasonable after recording 52% increment in previous year and considering the unstable economic environment that we were facing during the year.

Financial Year	Individual Donations	Corporate Donations	Government Grants/ Support	Fundraising Income	Other Income
2020	18.91%	13.19%	61.39%	1.78%	4.73%
2019	18.31%	17.05%	59.79%	4.17%	0.67%
2018	16.89%	13.37%	62.94%	5.67%	1.15%
2017	15.38%	12.83%	64.40%	4.66%	2.74%
2016	18.00%	13.14%	63.03%	3.93%	1.89%

**includes 11.07% of COVID economic support package*

There was an 8% increment in total expenses to \$279,806 (FY19: \$258,806). The increment mainly stemmed from the 30% increment in salary and administrative expenses, which was driven by the increment of the salary to pass through the JobKeeper payments to participating employees. The disbursements for international programs also increased from \$191,972 to \$200,465 (4% increment).

To avoid confusion, both total revenue and total expenses analysed above exclude the in-kind non-monetary value from volunteer project administration and monitoring visits of \$151,648, which is reported in the financial report as revenue and fully offset as expense according to ACFID guidelines.

Category	2020	2019	2018	2017	2016
Total Income	298,069	284,307	238,340	232,931	237,987
Total Expense	279,806	258,806	233,381	232,356	242,403
Total Disbursement	200,465	191,972	177,840	193,071	214,104
% of Disbursements on Expense	72%	74%	76%	83%	88%
% of Disbursements on Income	67%	68%	75%	83%	90%

The finance team would like to thank the many people who have been supporting and lifting our organisation during this unprecedented challenging year. A big round applause to our wonderful donors, partners, members, board of directors, and most importantly, our AMAZING fellow committee members. Last but not least, the finance committee would also like to take this opportunity to acknowledge our honorary auditor, Paul Clark CPA from Prosperity Accounting Solutions, for providing ongoing support and audit of the 2020 financial statements. We look forward to another successful year working with you all!

Ron Thompson
Chair and Treasurer
Nusa Tenggara Association

2019/20 FINANCIAL STATEMENTS

Income Statement for the year ended 30 June 2020

	Note	2020	2019
REVENUE			
Donations and gifts	2a		
Monetary		95,690	100,545
Non-monetary		151,648	172,729
Grants			
AusAID		150,000	150,000
Other Australian		-	-
Other Overseas		-	20,000
Investment income	2b	140	437
Other income	2c	52,239	13,325
TOTAL REVENUE		449,717	457,036
EXPENSES			
International Aid and Development Programs Expenditure			
Overseas projects			
Funds to international programs	3a	200,465	191,972
Program support cost		-	-
Fundraising cost			
Public	3b	2,349	5,518
Government, multilateral and private sector			-
Accountability and administration	3c	76,992	61,317
Non-monetary expenses	3d	151,648	172,729
TOTAL EXPENSES		431,454	431,535
NET SURPLUS/ (DEFICIT)		18,263	25,501

Balance Sheet as at 30 June 2020

	Note	2020 \$	2019 \$
ASSETS			
Current Assets			
Cash and cash equivalents	4a	88,326	79,814
Trade and other receivables	4b	6,585	-
Inventories		-	-
Assets held for sale		-	-
Other financial assets		-	-
Other current assets		-	-
Total Current Assets		94,911	79,814
Non-Current Assets			
Trade and other receivables		-	-
Other financial assets		-	-
Property, plant and equipment		-	-
Investment property		-	-
Intangibles		-	-
Other non-current assets		-	-
Total Non-Current Assets		-	-
TOTAL ASSETS		94,911	79,814
LIABILITIES			
Current Liabilities			
Trade and other payables	4c	-	312
Borrowings		-	-
Current GST liabilities	4c	-	2,854
Provisions		-	-
Other	4c	-	-
Total Current Liabilities		-	3,166
Non-Current Liabilities			
Borrowings		-	-
Provisions		-	-
Other		-	-
Total Non-Current Liabilities		-	-
TOTAL LIABILITIES		-	3,166
NET ASSETS		94,911	76,648
EQUITY			
Reserves		-	-
Retained Earnings		94,911	76,648
TOTAL EQUITY		94,911	76,648

NOTES TO THE FINANCIAL STATEMENTS

Note 1. Significant accounting policies

Basis of accounting

In the Officers' opinion, the Nusa Tenggara Association is not a reporting entity because there are no users dependent on general purpose financial reports.

This is a special purpose financial report that has been prepared for the purposes of complying with the ACT Associations Incorporation Act 1991 and the ACFID Code of Conduct. The Officers have determined that the accounting policies adopted are appropriate to meet the needs of the users.

The financial report is prepared in accordance with the historical cost convention and do not take into account changing monetary values. The accrual and going concern basis has been adopted. Comparative information is reclassified where appropriate to enhance compatibility.

The following is a summary of the significant accounting policies adopted in the preparation of these financial statements. Unless otherwise stated, these accounting policies are consistent with those of the previous year.

Accounting Policies

(a) Cash and cash equivalent

Cash and short-term deposits in the balance sheet comprise cash at bank and in hand and short-term deposits with an original maturity of three months or less plus bank overdrafts. Bank overdrafts are shown on the balance sheet as current liabilities within short-term borrowings.

(b) Income tax

As the Nusa Tenggara Association is a charitable institution in terms of subsection 50-5 of the Income Tax Assessment Act 1997, as amended, it is exempt from paying income tax.

(c) Revenue recognition

Donations are recognised at the time the pledge is received.

Other revenue is recognised when it is received or when the right to receive payment is established.

Grants and subsidies are recognised as income over the period to which they relate.

(d) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the Australian Taxation Office (ATO). In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

(e) Rounding of amounts

Amounts in the financial report have been rounded off to the nearest dollar.

(f) ACFID Code of Conduct

The Summary Financial Reports have been prepared in accordance with the requirements set out in the ACFID Code of Conduct. For further information on the Code please refer to the ACFID Code of Conduct Guidance Document available at: www.acfid.asn.au

(g) Donations and gifts - non-monetary

As required by the ACFID Code of Conduct, the value of material volunteer services received in-kind is disclosed in the Income Statement. Material voluntary services are valued using the job descriptions and relative rates of pay published in the Recognised Development Expenditure (RDE) Guidelines published by AusAID at: <http://www.ausaid.gov.au/ngos/rde.cfm>

	2020	2019
Note 2a. Revenue from ordinary activities		
Operating revenue		
Monetary donations		
Individual	56,376	52,068
Corporate	39,313	48,477
	95,690	100,545
Rendering services - non-monetary	151,648	172,729
Grants	150,000	170,000
Note 2b. Investment income		
Interest received - Overseas Relief Fund	140	437
Note 2c. Other income		
Fundraising events	5,300	11,857
Membership subscriptions	636	523
Sponsorship	-	-
ATO Cash Flow Boost	15,000	-
ATO Jobkeeper Payment	18,000	-
Other income	13,303	945
	52,239	13,325
Note 3a. Overseas project expenses		
Funds to international programs	200,465	191,972
Program support costs	-	-
	200,465	191,972
Note 3b. Fundraising costs		
Public		
Marketing, printing and stationery	-	350
Bank fees and charges	1,484	1,541
Catering and room hire	300	3,627
Other	565	-
	2,349	5,518
Government	-	-
	2,349	5,518

	2020	2019
Note 3c. Accountability and administration		
Insurance	3,107	3,832
ACFID fee	1,750	1,979
Salary and administrative expenses	71,183	54,903
Website expenses	565	484
Other	386	118
	76,992	61,317
Note 3d. Non-monetary expenses		
Project administration	87,277	98,285
Monitoring visits	64,372	74,444
In-kind donations	-	-
	151,648	172,729
Note 4a. Current assets - cash and cash equivalents		
Overseas Relief Fund	4,426	9,562
St George current accounts	71,854	68,665
Paypal	7,061	1,337
Givenow	4,985	249
	88,326	79,814
Note 4b. Other current assets		
Accrued income	6,000	-
Other receivables	585	-
Sponsorship receivables	-	-
	6,585	-
Note 4c. Current liabilities		
GTS and other payables	-	3,166
Salary payable	-	-
	-	3,166



Rotary through a number of Clubs from the Canberra and Sydney districts has supported many NTA activities including COVID prevention, agriculture, tanks and toilets, improved education and the annual school music and dance festival. In November 2019 six Rotarians joined NTA to see first hand how Rotary donations were used to improve lives in poor farming communities and to report back to their Clubs on the achievements. Rotary District 9710 presented the 2019/20 International Service Project Award to the Rotary Small Grants (East Indonesia) project which supports NTA's work.

Photos by NTA Indonesia



Nusa Tenggara Association Incorporated
Board declaration

The Board of the Nusa Tenggara Association declare that:

(a) the financial statements and notes as set out on pages 2 to 7, are in accordance with the A.C.T. *Associations Incorporation Act 1991* and:

- i. comply with Australian Accounting Standards; and
- ii. give a true and fair view of the financial position as at 30 June 2020 and of its performance for the year ended on that date of the Association;

(b) in the Board's opinion there are reasonable grounds to believe that the Association will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of the Nusa Tenggara Association.

Dr Colin Barlow
Chief Executive

Ron Thompson
Treasurer

Dated at Canberra this 31st day of October 2020

NUSATENGGARA ASSOCIATION INCORPORATED
Independent Audit Report
to the Members of
NUSATENGGARA ASSOCIATION INCORPORATED

Report on the Financial Report

We have audited the Code of Conduct financial summaries, being a special purpose financial report, of NUSATENGGARA ASSOCIATION INCORPORATED (the association), for the year ended 30 June 2020.

Committee's Responsibility for the Financial Report

The committee of the association is responsible for the preparation and fair presentation of the financial report and have determined that the accounting policies described in Note 1 to the financial statements, which form part of the financial report, are consistent with the financial reporting requirements of the Associations Incorporation Act and are appropriate to meet the needs of the members. The committee's responsibilities also include establishing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. No opinion is expressed as to whether the accounting policies used, as described in Note 1, are appropriate to meet the needs of the members. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the committee, as well as evaluating the overall presentation of the financial report. The financial report has been prepared for distribution to members for the purpose of fulfilling the committee's financial reporting under the Associations Incorporation Act. We disclaim any assumption of responsibility for any reliance on this report or on the financial report to which it relates to any person other than the members, or for any purpose other than that for which it was prepared.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

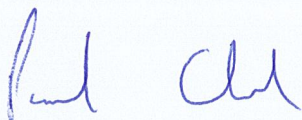
Independence

In conducting our audit, we have complied with the independence requirements of Australian professional ethical pronouncements. We have conducted the audit in accordance with the Australian Council for International Development Code of Conduct Financial Standards.

Auditor's Opinion

In our opinion, the Code of Conduct financial summaries of NUSATENGGARA ASSOCIATION INCORPORATED presents fairly, in all material respects, the financial position of NUSATENGGARA ASSOCIATION INCORPORATED as of 30 June 2020 and of its financial performance for the year then ended in accordance with the accounting policies described in Note 1 to the financial statements and Australian Auditing Standards as required.

Prosperity Accounting Solutions
Certified Practicing Accountants



Signature

Paul Clark CPA
Unit 2B, 18 Bentham Street
YARRALUMLA ACT

Phone 02 6281 5843

Dated this 8th day of October 2020