Date: 12/15/21 Tme: 6:30 pm

Location: Hybrid (Remote and Blue Door Consulting)

Minutes Recorded by: Molly

Board Member Attendance	
Brenda Haines x	Warren Bergman x
Molly Smiltneek x	Susan Vette
Melissa Weyland x	Jay Stoflet x
Vacant	Heidi Supple x
	Heather Seraphine (Adjunct)
Vacant	x

Member, Staff & Guest Attendance
Staff: Ryan Rasmussen
Members:
Guests: Kaye Hirsch, Firebrand, Nicole Waltemath

Topic	Facilitate d by	Discussion	Actions
Call Meeting To Order	Brenda	Brenda called the meeting to order at 6:36	
Member Comments	All	Member Comments Note: Due to the risks associated with in-person gatherings, we are meeting virtually. If you would like to submit member comments, please do so in writing and email to oshkoshfoodcoop@gmail.com Kathy Propp: "I found organic milk that literally tastes better than the usual at big stores, as well as locally sourced Miesfeld bacon that is excellent. Confession: I am not an organic shopper, so the non-perishable products and brands on the shelves are completely unfamiliar, I will make a point to try some."	
	All	Consent Agenda ■ Board Meeting Minutes – December 1, 2021	
		board McCting Millutes – December 1, 2021	

THE FUTURE IS The Oshkosh Food Co-op's mission is to promote the health and vitality of our community through collectively owning a grocery store to meet our diverse needs. Our co-op emphasizes local and organic suppliers to grow a place of holistic well-being.

LOCAL.

Date:12/15/21 Tme: 6:30 pm

Location: Hybrid (Remote and Blue Door Consulting)

Minutes Recorded by: Molly

			·
		 Grants Team Meeting Minutes – December 2, 2021 	
		 Food Justice Team Meeting Minutes – December 8, 2021 	
		 Finance Team Meeting Minutes – December 9, 2021 	
		 Weekly Store Report – December 6, 2021 	
		Weekly Store Report – December 13, 2021	
		Molly moves, Heidi seconds approval. Motion passes. Jay abstains.	
Governance	Molly	Discussion n/a	
		Recommendations	
GM Reporting	Ryan	GM Reporting Discussion	
		The Board may meet in closed session for the purposes of discussing strategy, competitive position, personnel and/or confidential negotiations.	

THE FUTURE IS<sup>The Oshkosh Food Co-op's mission is to promote the health and vitality of our community through collectively owning a grocery store to meet our diverse needs. Our co-op emphasizes local and organic suppliers to grow a place of holistic well-being.

LOCAL.</sup>

Date: 12/15/21 Tme: 6:30 pm

Location: Hybrid (Remote and Blue Door Consulting)

Minutes Recorded by: Molly

	Jay moves, Nicole seconds to go into closed session. Motion Passes. Discussion Acting General Manager Operations Report (Verbal) Product Mix/Pricing Updates
Executive Committee	The Board may meet in closed session for the purposes of discussing strategy, competitive position, personnel and/or confidential negotiations. Recommendations
	 Proposal to form Strategy Team to Guide Product/Pricing updates – Kaye Kirsch, Firebrand Discussion Jay moves to move out of closed session, Nicole seconds. Motion Passes Molly moved to approve the contract with Firebrand, Nicole seconds. Motion passes. Action Item List/Top Priorities Much on this plan will need to be shifting from Operational Team, items on this list will need to have different priority or resourced differently

THE FUTURE IS The Oshkosh Food Co-op's mission is to promote the health and vitality of our community through collectively owning a grocery store to meet our diverse needs. Our co-op emphasizes local and organic suppliers to grow a place of holistic well-being.

LOCAL.

Date: 12/15/21 Tme: 6:30 pm

Location: Hybrid (Remote and Blue Door Consulting)

Minutes Recorded by: Molly

		Look at and review this reprioritization before next meeting.
Finance	Heidi	Progress Report on Financials: November Financial Statements Pre-open Expenses Asset Log/Depreciation Process Development/Training Financial Status Budget Strategy Peter will be greatly missed on Finance Committee; additional committee members are a terrific asset. Will be starting with 6 week average weekly sales for 2022 budget, currently using the same margins but may be modifying those. Finance is looking at making appropriate modifications to the budget based on actual sales. Will also address different scenarios based on Firebrand partnership. Recommendations n/a
Site	Brenda	Discussion n/a

THE FUTURE IS The Oshkosh Food Co-op's mission is to promote the health and vitality of our community through collectively owning a grocery store to meet our diverse needs. Our co-op emphasizes local and organic suppliers to grow a place of holistic well-being.

LOCAL.

Date: 12/15/21 Tme: 6:30 pm

Location: Hybrid (Remote and Blue Door Consulting)

Minutes Recorded by: Molly

		Recommendations
		Tenant lease agreement Asking for any objections to forward this on? It will be forwarded on to subtenant for review.
Membership Recruitment and	All	Discussion
Communication		■ Member-owner Days debrief
S		 Ryan has debriefed with staff. Was a little surprised that there wasn't an even bigger sales jump.
		Would like more local suppliers/vendors sampling, have them closer to their product
		 Recognize the need to do a better job ordering up on some supplies.
		 There was a lot for front end cashiers to try to remember and they did a great job
		Need better department manager presence on weekends and special events; will work to schedule these out in advance
		Maybe try to come up with more creative member-owner sales.
		Transitioning to more proactive than reactive planning.

THE FUTURE IS<sup>The Oshkosh Food Co-op's mission is to promote the health and vitality of our community through collectively owning a grocery store to meet our diverse needs. Our co-op emphasizes local and organic suppliers to grow a place of holistic well-being.

LOCAL.</sup>

Date: 12/15/21 Tme: 6:30 pm

Location: Hybrid (Remote and Blue Door Consulting)

Minutes Recorded by: Molly

0	Honoring requests for staff time off on bigger weekends needs
	to be limited.
0	Would like specific goals out of promotions. Ex: increase in
	sales of XX, increases in membership, have targeted specials
	by department.
0	Help to see what can be learned by these events to make
	them better each time.
0	Duration will it always be 4 days?
0	Seem to want more of a variety in marketing
0	Heather: not very busy, tried to get to know staff, fun
	experience
0	Jay: feels like there was an acceptance, appreciation of
	having the board interacting. It was beneficial to observe
	people do their shopping. Was trying not to be in the way.
	Didn't feel like it was a big event or big deal, more like a
	slightly better than average day.
•	Molly: really enjoyed working with front end staff. interesting to
	observe what people bought and didn't buy. Everything is too
	subtle in the Kitchen, should have menu and availability front
	and center. Make it easier to get samples, people love them.

Date: 12/15/21 Tme: 6:30 pm

Location: Hybrid (Remote and Blue Door Consulting)

Minutes Recorded by: Molly

Adjourn	Meeting adjourned at 9:06
	Recommendations n/a
	Ryan and Jay will address this offline. Set up January - March
	■ Promotional plan for 2022
	that they'll be there. People were very covid respectful during sampling.
	face). Need to do more grassroots promotion as the board
	more low-key sampling (Ex: limequats, show us your limequat
	Kitchen could be good, would be a fun role to play. Encourage
	doorbuster each day. Giving the pint glasses away in the
	the fruit. (Make this into a newsletter). Love the idea of
	participate in Co-op Explorers. Take the coloring book, take
	Brenda: 10 year old child was encouraged to take fruit and
	shopping patterns. Surprised to see how many people were not members. Every child that she saw go by was eating fruit
	Heidi: Bagged on Friday. Was steady. Interesting to see Surprised to see how many people were
	owners and non-owners.
	outstanding and not flustered. Had good conversations with
	Warren: A lot of time spent bagging, the cashiers were