

San Francisco Democratic County Central Committee

455 Golden Gate Avenue
San Francisco, California
Milton Marks Auditorium
Wednesday, May 27, 2015
7:00 p.m.

72-hour Notice and Regular Meeting Agenda

Note: Several members of the San Francisco Board of Supervisors (who may comprise a majority of one or more Board committees) currently also serve as members of the San Francisco Democratic County Central Committee (DCCC). The law is not clear as to whether the open meeting requirements of state and local law apply to DCCC meetings attended by these Board members. Out of abundance of caution, Board members and the DCCC have agreed to comply with these open meeting laws.

1. Call to Order and Roll Call

Chair: Mary Jung. Members: Kat Anderson, Joshua Arce, David Campos, Malia Cohen, Petra DeJesus, Matt Dorsey, Bevan Dufty, Zoe Dunning, Kelly Dwyer, Bill Fazio, Tom Hsieh, Hene Kelly, Meagan Levitan, Rafael Mandelman, Eric Mar, Trevor McNeil, Carole Migden, Leah Pimentel, Rebecca Prozan, Alix Rosenthal, Arlo Hale Smith, Francis Tsang, and Scott Wiener. Ex-Officio Members: U.S. Senator Dianne Feinstein; U.S. House Democratic Leader Nancy Pelosi; U.S. Rep. Jackie Speier; Attorney General Kamala Harris; Board of Equalization Member Fiona Ma; State Senator Mark Leno; Assemblymember Phil Ting; and Assemblymember David Chiu.

2. Approval of Meeting Agenda (Discussion and possible action)

Discussion and possible action regarding the approval of this agenda.

3. Approval of Meeting Minutes (Discussion and possible action)

Approval of the minutes of the DCCC's Regular Meetings of April 22, 2015 (minutes attached).

4. Reports (Discussion and possible action)

DCCC member reports, including discussion and possible action, to offer updates on work assignments and discuss ongoing objectives.

a) **Chair** (Jung). General update on activities of the San Francisco Democratic Party.

- b) **Voter Registration** (McNeil). Report on voter registration efforts for the 2015 election cycle.
- c) **Club Chartering** (Pimentel). (Discussion and possible action) Discussion and possible action on the approval of Democratic club charters.
- d) **Finance** (Dunning). Report on plans and activities for the S.F. Democratic Party's June 25 Breakfast Fundraiser with Lt. Gov. Gavin Newsom.
- e) **Treasurer** (Hsieh). Report on the current budget and finances of the party.
- f) **Executive Director** (Medina). Report on party administrative matters, including internship program and other issues.
- g) **CDP Region 6 Update** (Kelly). Report on activities of the California Democratic Party, including the recently concluded CDP Convention in Anaheim, Calif.

5. Early endorsement of City Attorney, District Attorney and Treasurer for the November 2015 election. (Mandelman) (Discussion and possible action) Discussion and possible action on early endorsements for San Francisco's City Attorney, District Attorney and Treasurer for re-election in the November 2015 election.

- a) **City Attorney Dennis Herrera.** Discussion and possible action to endorse City Attorney Dennis Herrera's re-election.
- b) **District Attorney George Gascón.** Discussion and possible action to endorse District Attorney George Gascón's re-election.
- c) **Treasurer José Cisneros.** Discussion and possible action to endorse Treasurer José Cisneros' re-election.

6. Presentation and Q&A with Sheriff Ross Mirkarimi. Learn about the Sheriff's role, his record, and his plans for the future. Question-and-answer period to follow.

7. General Public Comment

The DCCC will take public comment on all items on the agenda and, in addition, other matters germane to party business but not on the agenda.

- 8. Update on Resolution: Racial Justice Committee’s Plan for Police Reform.** (Dwyer) Report on the status of possible amendments to the Racial Justice Committee’s Plan for Police Reform, which includes training; annual reviews; assignment directives; independent investigations of police shootings; and new regulations for detaining youth and those with mental disabilities.
- 9. Resolution: Moratorium on Luxury Development in the Mission** (Campos) Discussion and possible action on resolution to support and urge passage at the Board of Supervisors the Interim Urgency Ordinance placing a temporary moratorium on luxury development in the Mission District while allowing the construction of 100 percent affordable housing.
- 10. Resolution: Getting to Zero on HIV/AIDS in San Francisco** (Dorsey) Discussion and possible action on resolution to support the Getting to Zero consortium’s strategy to make San Francisco the first jurisdiction to get to zero on HIV/AIDS—meaning zero new HIV infections, zero stigma, and zero deaths—and to add a Getting to Zero question to the S.F. Democratic Party’s candidate endorsement questionnaire.
- 11. New Business** (Discussion and possible action)
The DCCC is unable to discuss or take action on items not on this agenda when those discussions pertain to matters within the jurisdiction of the San Francisco Board of Supervisors. The limited exception is to discuss and take action in deciding whether to calendar such items for a future meeting.

12. Adjournment

Note: The Issues Committee will not meet on May 27, 2015.

Agenda Item Information

For more information concerning agendas, minutes, and meeting information, and materials relating to agenda items: visit the DCCC website at <http://www.sfdemocrats.org>; or email DCCC Correspondence Secretary Matt Dorsey at info@sfdemocrats.org; or write to the San Francisco Democratic County Central Committee at 645 Harrison St., No. 200; San Francisco, CA 94107. Other related materials received by the DCCC after the posting of the agenda are available for public inspection at the meeting time and location listed at the beginning of this agenda.

Meeting Procedures

Each member of the public will be allotted the same maximum number of minutes to speak as set by the Chair.

Disability Access

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Cell Phones, Pagers and Similar Sound-Producing Electronic Devices

The ringing of and use of cell phones, pagers and similar sound-producing electronic devices are prohibited at this meeting. Please be advised that the Chair may order the removal from the meeting room of any person(s) responsible for the ringing or use of a cell phone, pager, or other similar sound-producing electronic devices.

San Francisco Democratic County Central Committee

455 Golden Gate Avenue
San Francisco, California
Milton Marks Auditorium
Wednesday, April 22, 2015
7:00 p.m.

Regular Meeting Minutes

1. Call to Order and Roll Call at 7:10 pm

Chair: Mary Jung. Members: Kat Anderson, Joshua Arce, David Campos, Malia Cohen, Petra DeJesus, Matt Dorsey, Bevan Dufty, Zoe Dunning, Kelly Dwyer, Bill Fazio, Tom Hsieh, Hene Kelly, Rafael Mandelman, Trevor McNeil (8:28 pm), Leah Pimentel, Rebecca Prozan, Alix Rosenthal (7:20 pm), Arlo Hale Smith, Francis Tsang, and Scott Wiener (8:13 pm). Ex-Officio Members: U.S. Senator Dianne Feinstein (7:12 pm); U.S. House Democratic Leader Nancy Pelosi; U.S. Rep. Jackie Speier; Attorney General Kamala Harris; Board of Equalization Member Fiona Ma; State Senator Mark Leno; Assemblymember Phil Ting; and Assemblymember David Chiu.

Late arrival with Proxy: Trevor McNeil (proxy Pimentel) and Scott Wiener (proxy Dorsey).

Absent with proxy: Carole Migden (proxy Mandelman).

Excused: Meagan Levitan

Absent: Eric Mar.

2. Approval of Meeting Agenda

(Kelly/Dwyer) M/S to add items 8, 9, 10, and 11.

(Hsieh/Anderson) M/S to separate the four items.

Item 8 Hansen resolution (Kelly/Dorsey) M/S/C to add to agenda. Approved by acclamation.

Item 9 Medicare 50 resolution (Kelly/Mandelman) M/S/C to add to agenda. Approved by acclamation.

Item 10 Racial Justice resolution (Dwyer/De Jesus) M/S to add to agenda. Member Hsieh commented that the 72-hour notice was added to the by-laws to give members a chance to put something very important before the members in less than 10 days, allowing members to hear from all sides of an

issue and to make thoughtful choices based on what is presented to them. The Police Officers Association had only 48 hours to respond to this resolution, which did not give the members time to prepare a presentation. He would support adding this to next month's agenda. Member Dwyer made the counterpoint that this Committee always hears late resolutions, and she believes this is a pressing issue, particularly since she wants it to be discussed at the CDP convention.

The motion failed on a roll call vote:

15 voted "No": Anderson, Arce, Cohen, Dorsey, Dunning, Fazio, Hsieh, Jung, McNeil, Pimentel, Smith, Tsang, Wiener, Harris, Ma.

8 voted "Yes": Campos, DeJesus, Dufty, Dwyer, Kelly, Mandelman, Migden, Prozan.

6 abstained: Feinstein, Pelosi, Speier, Leno, Ting, Chiu.

Item 10 Ellis Act resolution (Kelly/Dunning) M/S/C to add to agenda.
Approved by acclamation.

3. Approval of Meeting Minutes

(Kelly/Cohen) DCCC's Regular Meetings of February 25 and March 25, 2015 were approved by acclamation.

4. Early endorsement for Mayor Lee for the November 2015 election

Member Hsieh introduced Mayor Ed Lee, who started his career as a civil rights attorney. Mayor Lee commented that he felt privileged to serve San Francisco. He stated that unemployment is now below 3.6%. He honored veterans and opportunities for all at City College. He discussed housing, transportation, pension reform and the revitalization of mid-Market. He has an aggressive agenda for building 30,000 units of new housing. There are new developments at Lennar, Visitation Valley and Mission Bay. He is working with Senator Leno on reform of the Ellis Act. He strives to work with everyone in the City and to provide unity. He continues his open door policy. He is a regional mayor that understands we are an international city. He will continue to be forward-thinking, innovative and compassionate. He is humbled by the effort to consider an early endorsement.

(Hsieh/Anderson) M/S/C to early endorse Edwin M. Lee for Mayor.

Member Campos commented on process. There is a date by which candidates can file for the office of Mayor and he believes the process should have the

opportunity to run its course. Therefore, he will vote no on the early endorsement.

Member Mandelman stated 2 problems with the early endorsement: 1) he cannot remember one in ten years other than for Mayor Brown; and 2) If we go down this path of endorsing people before the filing deadline, the Democratic Party should support Democrats that are doing a good job. He is in a conundrum and he may abstain.

Member Kelly stated a problem with the timing - not with the person. She was pleased that the Mayor came to her union about an early endorsement. Her union will vote on an early endorsement in late May. We should allow that open time for people to put their names in.

Member Dorsey stated that he will support the Mayor and vote for his early endorsement. We do have questionnaires and that is an important public document. We ask that the Mayor fill out the questionnaire.

Senator Leno's proxy, Keith Baraka, stated that the senator wants to support the Democratic process and feels an early endorsement won't allow other candidates to be considered, so he will vote "no."

Member DeJesus would like to know all the players before making a decision. This feels somewhat un-Democratic. The Mission community was ground zero for evictions. The alarm was raised and ignored for a long time. By the time the Mayor reached out, it was too little too late.

Member Arce stated he worked with Avalos on mandatory local hire law and member Dufty was the critical vote to get that through. Mayor Lee has worked hard to support that law. Members of Local 261 are here to support. Lee wanted to work on it as if he implemented it and make sure it's a success. Now, five years later, we have the nation's strongest and most successful local hire law in the country. We look forward to expanding local hire into other sectors. Arce wants to vote for Mayor Lee tonight.

Senator Feinstein's proxy stated her support for an early endorsement.

Public comment on this item alone:

Patrick Conners noted that a large real estate lobby group was in Sacramento today.

Amy Farrah Weiss commented that she will run for Mayor. Born in Berkeley and has lived in the Bay Area all her life. She worked on Neighbors Developing Divisadero. She believes her city is in crisis and that solutions need to be co-created. She will not battle Mayor Lee and hopes he will not battle her. She urges us to support the Democratic process. She is a Democrat.

The motion passed 24-5. The Roll call vote is as follows:

24 voted “yes”: Anderson, Arce, Cohen, Dorsey, Dufty, Dunning, Fazio, Hsieh, Jung, McNeil, Migden, Pimentel, Prozan, Rosenthal, Smith, Tsang, Wiener, Feinstein, Pelosi, Speier, Harris, Ma, Ting, Chiu.

5 voted “no”: Campos, DeJesus, Dwyer, Kelly, Leno.

1 abstained: Mandelman.

5. Presentation and Q&A with Supervisor Julie Christensen (District 3)

Supervisor Christensen has worked with large companies with pressing metrics, and has done private sector community work for over 20 years. Worked on making Coit Tower ADA accessible, worked for 11 years to get the North Beach Library built, supported extension of Central Subway. She got involved because she thought she could help to make her neighborhood better. Housing is in crisis in D3 – losing housing and not a lot of places to put more. Looking at ways to change rules to fit more housing in. Trying to keep Chinatown accessible to the working class. Visitors to D3 neighborhoods increase the population by almost twice on a daily basis. Her goal is to be a really good district supervisor. She has no other political aspirations.

Member Dufty commented that he first saw Christensen at the Planning Commission. She spoke about the Central Subway. He noted that she has been supportive about homeless issues. She was quick to suggest ideas that work and to provide her support. He thanked her.

Proxy Rothschild asked if it can happen in our lifetime to move the Central Subway further. Christensen advised about “SF Next Stop.” The needle has been moved. If we added North Beach and Fisherman’s Wharf stops to the project, ridership would increase exponentially.

Member Arce stated that he is a member of Local 261 and they adopted the Sustainable Communities Pledge (which he described). He asked the Supervisor if she has signed the pledge. She responded in the affirmative.

Chairwoman Jung asked if she supports rent control. She said she did.

Member Mandelman asked what her position on 8 Washington was. She responded that as a citizen she initially supported the project because of housing, transportation and jobs provided. As the project progressed and got pummeled to what it became, she was not supportive and had some concerns. She also now has ideas on how to work on our waterfront planning better. She is now part of an initiative to analyze projects before an RFP goes out. Pier 70 is an example of a design process that worked.

Member DeJesus asked about the revisions to Planning that would prevent citizens from getting involved in the process more. She provided a nuanced answer about citizen involvement in the planning process.

6. Public Comment

Bruce Agid spoke in support of the chartering of several new clubs and spotlighted the South Beach District 6 Democratic Club, Latinos Unidos and Progress Democratic Club.

Jo Elias Jackson, president of the African American Democratic Club, thanked the body for supporting its chartering.

Susan Pfeifer – Covered California. Announced a special open enrollment period through April 30. 74,789 people have taken advantage of the extended enrollment.

Chris Hite – with SF Public Defenders office. Spoke about the Racial Justice Committee. The 3 goals are accountability, transparency and bringing training to the 21st century. This is a public safety issue. Member Dufty asked if they have met with the POA. They responded they welcomed the opportunity to meet with Chief Suhr and the Police Commission but hadn't done so yet. They agreed to set up a meeting before the DCCC next meets.

Joel Engardio shared that the Progress Democratic Club is about forward movement, continuous improvement. Members Anderson and McNeil are also founding members. We want to connect people that are not connected to government. You can't have hope without progress.

David Cruise, SF Tech Dems president, stated that he is proud to be here today. Our industry includes people of all backgrounds.

A group stood up in support of the Mission Democratic Club and Latinos Unidos Democratic Club: Nancy Rock, Jolisa Hernandez, Maritsa Cholmondeley, Jackie Omotalado and Jess Montejano.

Jonathan Lyens invited folks to check out the FDR Democratic Club.

Paulina Maldonado (plus 3 members) spoke in support of the Latino Young Democrats of SF.

Brian Webster, a local organizer with several different groups commented that the RFP is out for 1950 Mission Street – 150 units of affordable housing. Brownie Mary Democratic Club is hosting an event at the CDP Convention.

Brenda Barrios of SEIU 1021 commented that there is a cover-up going on regarding the police department's racism. The POA is only about protecting its members. Do what's right.

Laura Clark from Grow SF commented about the housing crisis. This non-profit is part of a coalition to work on increasing housing stock for all income levels.

Laura Thompson, Eric Menard and Eric Lopez of the Homesharers of SF Democratic Club commented about the struggle many face to keep their homes.

Lynn Friedman is an AirBnB host. This helps because she lost her job. What keeps her going is that she takes in people in her guest room.

Katherine Hans Von Rotes Schiltzettel spoke in support of Mission Democratic Club.

Judge Daniel Flores thanked the body for endorsing his candidacy last year. He invited people to come see him in Dept 9 at 850 Harrison.

Public comment closed at 8:46 pm.

7. Reports

a) Chair (Jung). None.

b) Voter Registration (McNeil). Young Dems did a great job at Cesar Chavez parade.

- c) Club Chartering** (Pimentel). 8 clubs are renewing and 6 new clubs are chartering. College Democrats sent in their paperwork first.

Club renewals: African American Democratic Club, Asian Pacific Democratic Club, College Democrats of SF, New Avenues Democratic Club, Richmond District Democratic Club, Harvey Milk LGBT Democratic Club, Filipino American Democratic Club, and Potrero Hill Democratic Club.

New club charters: SF Tech Democratic Club, Latinos Unidos Democratic Club, Young Latinos Democratic Club, Progress Democratic Club, Homesharers Democratic Club, Mission Democratic Club.

(Pimentel/Dorsey) M/S/C to approve all clubs by acclamation. Senator Feinstein abstained.

- d) Finance** (Dunning). June 2 fundraiser breakfast. Gavin Newsom guest of honor.

- e) Treasurer** (Hsieh). Finance reports are in the packet.

- f) Executive Director** (Medina). There is a preconvention delegate mixer on April 30.

- g) CDP Region 6 Update** (Kelly). Shared info about being delegates for the 2016 election.

8. **Resolution: Honoring Shirley and Richard Hansen** (McNeil/Kelly/Dorsey) To honor these volunteers for their efforts. Kelly commented that she was going to award them with the Democrat of Year award at the CDP Convention for Region 6. Dorsey commented that they were honored by Speaker Pelosi. M/S/C by acclamation.

9. **Resolution: Medicare turns 50.** (Kelly/Arce) M/S/C by acclamation.

10. **Resolution:** Racial Justice – removed.

11. **Resolution: SB 364 amending the Ellis Act** (Kelly/Prozan/Chiu/Dunning/Arce)

(Dunning/Pimentel) Member Dunning offered a friendly amendment to acknowledge Board Member Julie Christensen for sponsoring a resolution at

the BOS supporting SB364. It was noted that this passed unanimously at the Board.

Member Wiener moved to add Mark Leno as the author.

M/S/C Friendly amendments accepted by acclamation and resolution approved by all, with the exception that Senator Feinstein abstained.

12. New Business

Member Dwyer wants to insure that Item 10 will be added to next month's agenda.

Member Mandelman asked that the body early endorse City Attorney Dennis Herrera, Treasurer Jose Cisneros and District Attorney George Gascon.

Proxy Rothschild remembered Jack Brooks, a great Democrat, who passed away this week. He was a great, generous man. Asked to adjourn in honor of Jack Brooks.

13. Adjournment at 9:02 pm in honor of Jack Brooks.

*Minutes respectfully submitted,
Kat Anderson
Recording Secretary*

**Resolution Supporting Interim Urgency Ordinance Placing a Temporary Moratorium on Luxury
Development in the Mission District**

Sponsors: David Campos, Kelly Dwyer, Hene Kelly, Rafael Mandelman, Eric Mar, Petra De Jesus

Whereas, Despite the passage of Proposition K last year, where the voters of San Francisco made clear that they want 50% of all new housing in San Francisco to be affordable to low, moderate, and middle income households, currently only 7% of the housing units in the pipeline for development in the Mission are set to be Below Market Rate (BMR) units, and only one affordable housing development has been completed in the Mission in the past decade; and

Whereas, The Mission District is losing its diversity as 230 families earning less than 100% of the Area Median Income are leaving the neighborhood a year and over 8,000 Latino residents have been displaced from the Mission since 2000 and, no school teacher, janitor, bus driver, firefighter, non-profit, hotel, construction, restaurant, or minimum wage worker can afford to rent an apartment or buy a home in the Mission today; and

Whereas, The Mission has limited land left upon which to develop housing and the Mission Economic Development Agency estimates that 2400 units of affordable housing must be built in the Mission by 2020 in order to preserve the economic and ethnic diversity of that exists today; now therefore be it

Resolved, The San Francisco Democratic County Central Committee supports and urges passage of the Interim Urgency Ordinance introduced by Supervisor Campos on May 12, 2015 and supported by a broad cross section of neighborhood leaders and residents, which institutes a temporary moratorium on luxury housing in the Mission while allowing the construction of 100% affordable housing.

Resolution supporting the ‘Getting to Zero’ Consortium’s strategic plan on HIV/AIDS in San Francisco

WHEREAS, San Francisco has long been a global epicenter on HIV/AIDS—not simply in terms of infections and deaths, but in groundbreaking public health and social services strategies that have effectively slowed the rate of HIV transmission and helped generations of San Franciscans living with HIV/AIDS meet the myriad challenges they face; and

WHEREAS, San Francisco’s Getting to Zero Consortium unveiled on December 1, 2014, World AIDS Day of last year, a strategic plan to make San Francisco the first jurisdiction to succeed in “Getting to Zero” on HIV—meaning zero new HIV infections, zero stigma, and zero deaths—and that achieving this goal, now within our city’s reach, would be among the most hopeful and significant milestones in the history of the HIV/AIDS pandemic; and

WHEREAS, Getting to Zero’s inaugural three-part strategy seeks: (1) to expand access to pre-exposure prophylaxis, or PrEP, which the U.S. Centers for Disease Control recommends as “a powerful HIV prevention tool” for at-risk populations; (2) to increase the reach of San Francisco’s pioneering RAPID program, an internationally-embraced model to test and immediately treat HIV-positive individuals; and (3) to ensure retention in care those living with HIV/AIDS as well as those at risk for it, to suppress viral loads among HIV-positive San Franciscans and significantly reduce the risk of HIV transmission, and to maximize the availability and long-term effective use of all recommended prevention strategies for HIV-negative San Franciscans at risk for infection.

THEREFORE BE IT RESOLVED, that the San Francisco Democratic County Central Committee praises the leadership of three of its members—Supervisors David Campos and Scott Wiener, and Director of HOPE Bevan Dufty—for serving as Getting to Zero consortium members; expresses thanks to Mayor Ed Lee, the San Francisco Board of Supervisors, and S.F. Department of Public Health Director Barbara Garcia for their support for Getting to Zero and for their commitment to maintain existing efforts (the foundation of the Getting to Zero initiative) by back-filling federal and state cuts to HIV/AIDS programs; and additionally expresses gratitude to U.S. House Democratic Leader Nancy Pelosi for her long-time leadership on Ryan White CARE Act and other funding for HIV/AIDS programs and services; and

BE IT FURTHER RESOLVED, that the San Francisco Democratic County Central Committee commits to include a question about support for Getting to Zero on its questionnaire for local candidates seeking the Democratic Party’s endorsement; and supports the Getting to Zero Coalition’s aspirational strategy as one worthy of our City’s decades-long leadership in the fight against HIV/AIDS, and one whose success would appropriately honor the more than 20,000 San Franciscans lost to HIV/AIDS since the advent of the pandemic nearly 35 years ago.

Submitted by: Matt Dorsey. Co-sponsors: Attorney General Kamala Harris; Senator Mark Leno; Assemblymember David Chiu; Supervisors Scott Wiener and David Campos; Kat Anderson; Joshua Arce; Petra DeJesus; Bevan Dufty; Zoe Dunning; Kelly Dwyer; Bill Fazio; Mary Jung; Hene Kelly; Rafael Mandelman; Leah Pimentel; Rebecca Prozan; Alix Rosenthal; Arlo Hale Smith; Francis Tsang.

Organizational co-sponsors: African American Democratic Club; Alice B. Toklas LGBT Democratic Club; Harvey Milk LGBT Democratic Club; San Francisco Young Democrats; South Beach District 6 Democratic Club.

SAN FRANCISCO GETTING TO ZERO CONSORTIUM STRATEGIC PLAN

EXECUTIVE SUMMARY

San Francisco is on the path to become the first municipal jurisdiction in the United States to achieve the UNAIDS vision of “*Getting to Zero*”: *Zero new HIV infections, Zero HIV deaths and Zero HIV stigma*. From the very beginning and throughout the HIV epidemic, the City has led the way in responding to the enormous challenge of HIV and setting standards for prevention, care and treatment recognized around the world. In 2014, we established the San Francisco Getting to Zero Consortium—a multi-sector independent consortium operating under the principles of collective impact. Our short term goal is to reduce both HIV infections and HIV deaths by 90% from their current levels by 2020. Our strategic plan describes a comprehensive approach that continues funding for successful efforts and calls for 3 signature initiatives to start – PrEP expansion, RAPID ART (antiretroviral therapy) and ART Retention -- that focus on eliminating new HIV infections, preventing HIV-related disease complications and reducing the health disparities for HIV infected and affected populations in San Francisco. Our approach calls for investment and participation by public health, university, private foundation, health system, pharmaceutical industry, and business sector partners to achieve our goal. We will coordinate efforts around the city and leverage existing resources to maximize return on investment, working under the umbrella of the City of San Francisco.

BACKGROUND AND OBJECTIVES

The San Francisco Department of Public Health reports that there were 15,901 persons living with HIV in the City at the end of 2013: 92% are male: and 55% are 50 years of age or older. There were 359 new HIV diagnoses in 2013, fewer than half the number in 2002. In 2013, 182 people died of AIDS, and HIV-infected younger people (under 40) and those who were homeless were least likely to be fully virally suppressed.

What is working: The City has a robust HIV surveillance system, widespread HIV testing services, syringe access programs, comprehensive HIV care in the public and private sector, and strong linkages between internationally renowned community organizations and scientists. The City’s San Francisco General Hospital was the first in the country to recommend treatment for all persons living with HIV, a policy which has since been adapted nationwide. The City was among the first to conduct implementation programs for PrEP. As a result of all these activities, HIV prevention and treatment become more successful each year – now, 94% of HIV infected San Franciscans are aware of their infections, 89% are linked to medical care within 90 days of their diagnosis, and approximately 85% of all HIV infected San Franciscans are receiving antiretroviral treatment. Support for these programs must continue.

Where San Francisco needs to go: To reach our goals—we need to ensure that all San Franciscans, including youth, are knowledgeable about HIV, know how to protect themselves, and have skills to support HIV-infected friends. All San Franciscans need easy access to medical, mental health, and substance use services. We need efforts to mitigate and measure

stigma, because even today, persons living with HIV still face stigma from family, friends, and community that hampers access to prevention and care. It will take a broad coalition of community members, schools, businesses, government agencies, and HIV providers to work together to achieve this vision. Only by increasing knowledge and access to prevention strategies, increasing services for HIV-infected people not in care, and providing support and services for substance use, housing instability, and mental health promotion, can we get all the way to zero.

This calls for a 3-pronged, comprehensive program that includes advocacy for unfettered access to quality, affordable health care for all:

A. Stigma

1. Community strengthening, health literacy, and mobilization to combat stigma for persons accessing PrEP and persons living with HIV
2. Cultural humility training for all types of HIV prevention and treatment providers
3. Comprehensive measurement and tracking of HIV-associated stigma, including HIV positive and negative persons

B. HIV prevention programming

1. Continue existing effective HIV prevention programs
2. HIV testing with particular outreach to heavily impacted populations based on age, race/ethnicity, geography, and potential for HIV exposure
3. STI screening, treatment, and prevention
4. Post-exposure prophylaxis (PEP) education (potential users and providers) with implementation of mechanisms for rapid initiation after potential HIV exposures
5. Pre-exposure prophylaxis (PrEP) (as described in initiative below)
6. Condom promotion and access for persons able and willing to use them
7. Syringe exchange access
8. Support services to address barriers to preventive strategies; including substance use, mental health, unstable housing, affordability, access, violence/trauma prevention and treatment, and food insecurity

C. HIV treatment programming

1. Continue existing effective HIV care programs
2. Rapid linkage to care and services through navigators (as described in initiative below)
3. Retention program to maintain HIV positive persons in care, re-connect persons who have fallen out of care
4. Address barriers to access and retention for comprehensive HIV care and viral load suppression, including substance use, mental health, unstable housing, affordability, access, violence and trauma prevention and treatment, food insecurity
5. Address needs of aging HIV infected population
6. Comprehensive city-wide navigator program

How we will get there: Our strategic plan builds upon and leverages existing successful programs. **In addition to ongoing funding for existing successful programs, we begin with**

3 signature initiatives—1) PrEP expansion, 2) RAPID ART initiation, and 3) Retention in care. Our plan calls to launch these initiatives in the coming year and to coordinate and respond to other needs with similar initiatives over time. We will hold ourselves accountable through progress reports at annual Town Hall meetings on World AIDS Day.

Objectives

We aim to reduce the number of new HIV infections, reduce HIV transmission and preserve health through early treatment and supporting retention in care through the 3 initiatives below:

1. PrEP expansion- Pre-exposure prophylaxis (PrEP),-- taking a daily anti-HIV medication (Truvada[®]) --reduces the risk of HIV infection, potentially by more than 90%, in men who have sex with men, heterosexual men and women, and people who inject drugs. Truvada[®] is FDA approved for PrEP and recommended by the US Centers for Disease Control and Prevention for people at risk of HIV infection. We propose to expand PrEP access in San Francisco through: a) training of primary care providers to screen and provide PrEP to their patients at risk for HIV infection, b) creating systems to link at-risk persons to prevention services, c) supporting HIV prevention clinics throughout the city that can assist patients with obtaining PrEP cost coverage, d) providing easy access to information for clients interested in or using PrEP, and e) monitoring uptake and impact of PrEP, including emerging concerns regarding stigma associated with PrEP use.

2. RAPID ART- Early HIV diagnosis and treatment prevents further transmission during the highest-risk period, when a newly infected person is most contagious but unaware of their infection. Treatment of HIV infection protects the health of the infected individual and reduces the HIV ‘reservoir’ in blood lymphocytes. The Consortium will support expansion of the UCSF-based RAPID program which aims to facilitate same day ART initiation and counseling for newly diagnosed persons and facilitate transition to sustainable long-term care available to the client. This program addresses two goals of Getting to Zero—reduction in new HIV infections, and reduction in HIV-associated deaths. These services will link existing testing facilities to care facilities for RAPID ART initiation inclusive of patients who have fallen out of HIV care or with advanced HIV disease.

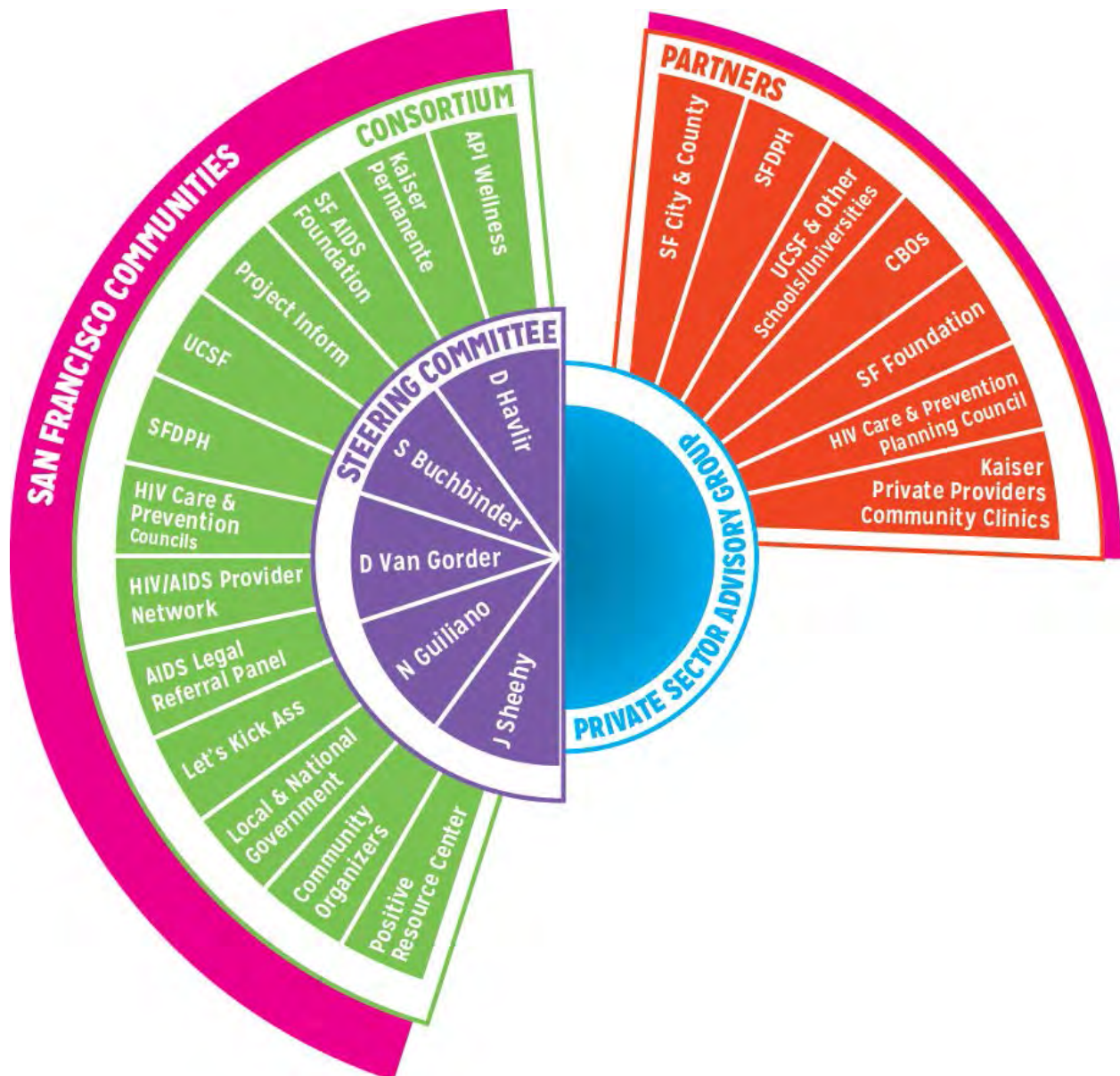
3. Retention in HIV Care. Ensuring uninterrupted participation in medical care is critical to Getting to Zero. Vulnerable populations, those with mental and substance abuse and unstable housing, face the greatest challenges in retention in care; however, the rapidly evolving and complex health insurance landscape can produce disruptions in care for many others. The consortium will convene HIV providers, service organizations, community advocates and government to identify gaps and coordinate new outreach efforts to maximize efficiency and effectiveness in order to maintain HIV-infected persons in primary medical care.

OPERATION AND PLANNED SERVICES

Our strategic plan for 2015-2016 aims to augment existing services where needed while leveraging currently funded, ongoing programs.

Central Operations of Getting to Zero Consortium

The Getting to Zero Consortium is comprised of representatives from the SF Department of Public Health, UCSF, many San Francisco-based CBOs, activists, government representatives, and other interested members. Under the direction of a Steering Committee and with broad partnerships with community organizations and a private sector advisory group, the Consortium is working with the broad San Francisco community to achieve the Getting to Zero goals.



PrEP

The PrEP initiative has 3 core components focused on providers, users, and measuring impact. A PrEP steering committee will oversee efforts in these 3 areas:

a. Improved user knowledge and access

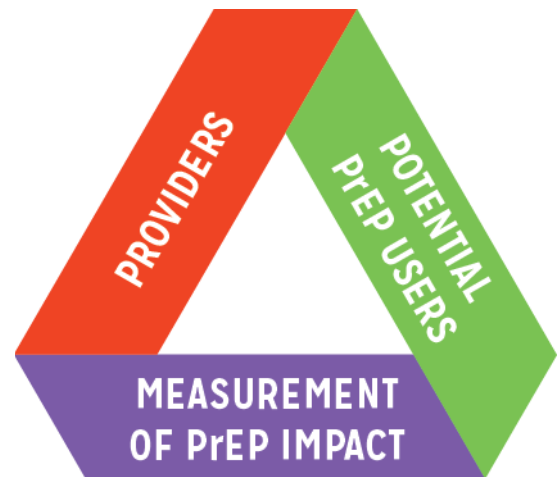
- Broad-based education campaign to reach into heavily impacted communities
- User hotline for information, resources
- Website as “one-stop shop” of local and national resources and information
- Affordability program including navigators to assist potential users with insurance and provider choice, access to co-pay/deductible/payment assistance
- Speakers bureau of PrEP users
- Programs to support PrEP adherence

b. Increased provider capacity

- Support for public-access PrEP clinics
- Training, resources for providers in diverse fields (primary care, Ob/Gyn, pediatrics, psychiatry)
- Warm line for providers
- Online tools
- Cultural humility training for providers

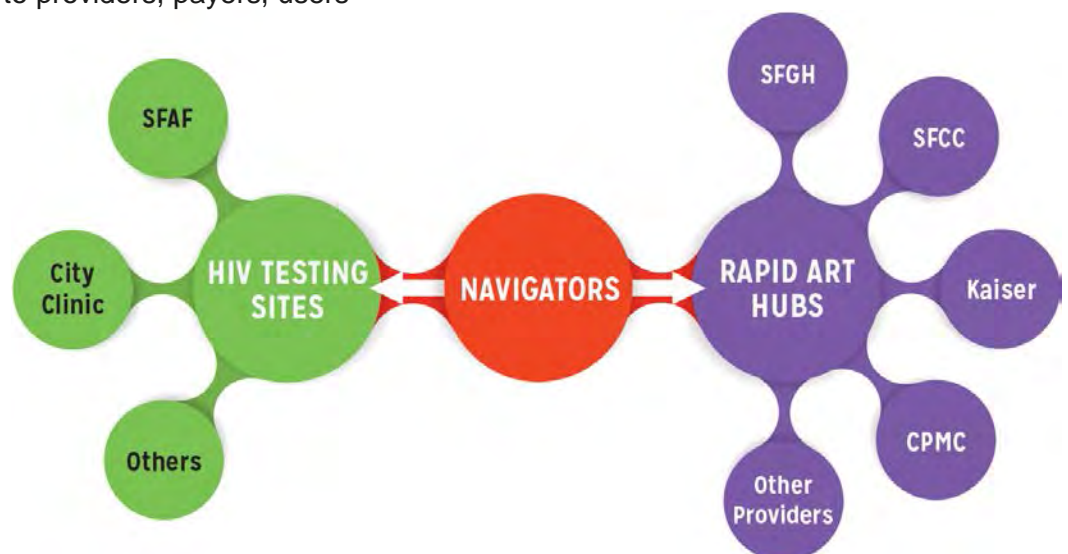
c. Tracking PrEP uptake and impact

- Measure PrEP use city-wide (including demographics and behavior of PrEP users, duration of use, type of PrEP)
- Track potential negative consequences (e.g., breakthrough infections, resistance, social harms, STIs, difficulty with accessing PrEP)
- Track potential benefit (e.g., impact on HIV incidence, access to comprehensive health services for PrEP users)
- Track sexual and injection behaviors over time
- Track PrEP- and HIV-associated stigma
- Measure cost to providers, payers, users



RAPID

The overall goal of the RAPID program will be to create a set of “hubs” around the city where persons newly diagnosed with HIV (or out of care) can rapidly access ART



and have a smooth transition to their continuity care clinic. In order to accomplish this goal, a RAPID steering committee will oversee 1) establish hub locations, 2) SOP for ART start, and 3) SOP for transition to continuity care. The committee would work with SFDPH surveillance (now “ARCHES”) to track the uptake and outcomes of persons participating in the program over the first year. We propose building on the existing LINC programs at SFDPH to create hubs for rapid initiation of ART to individuals:

Within 48 hours:

- with acute/early infection (recent negative Ab test, RNA+/Ab- or recent symptoms of acute retroviral syndrome) OR
- with evidence of advanced infection (opportunistic infection or a CD4 count of less than 200)

Within 5 days:

- all other newly HIV diagnosed

The program would provide ART for up to 5 days for these cases until they are transitioned into their continuity clinic.

RETENTION

The goal of this initiative is to develop systems and programs to increase retention and re-engagement in care, and viral suppression among HIV positive people in San Francisco. Given our local HIV epidemic, we believe that the following individuals should be a focus of RRS efforts:

- Individuals with co-occurring conditions such as homelessness, mental health and substance use issues that may challenge their ability to consistently engage in HIV care and treatment
- Youth, African American and Latino men and women, transgendered persons and the uninsured
- Individuals with a pattern of missed appointments or who begin to miss appointments
- Individuals who are not virally suppressed, with a priority on people with low CD4s and other co-morbidities



Under the leadership and coordination of a steering group, this work will be achieved by:

1. Implementing standards of care for effective retention by providers: (e.g., routine update of patient contact information, appointment reminder phone calls, follow-up for missed appointments, check-in call for high-risk patients, communication with SFDPH surveillance to identify if patients have transferred care or left jurisdiction)
2. Assuring that Case Managers are playing an active role in assuring medical appointment attendance of their clients, and assuring access by Case Managers to appointment databases.
3. Creating a comprehensive, city-wide linkage program to identify patients falling out of care as early as possible and conduct early follow-up
4. Developing a system for better provider-to-provider communication as patients transfer care between clinics and systems of care (public and private)
5. Creating a care navigation hotline to provide assistance to out-of-care clients
6. Coordinating surveillance data and medical records systems to better support providers and clinics to accurately identify and outreach to out of care patients
7. Expanding housing, mental health and substance abuse treatment to support linkage, retention and re-engagement of patients. Conducting program evaluation research to identify successful strategies for retention.

SAN FRANCISCO GETTING TO ZERO CONSORTIUM MEMBERS

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