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## Council Spending Uncovered **No.5: The Ten Per Cent Challenge**

The previous papers in the *Council Spending Uncovered* series – which, for the first time, investigated wasteful and frivolous town hall spending – revealed just how much local authorities are spending on publicity, middle and senior managers and employer pension contributions.

Ahead of the local government elections, this fifth Council Spending Uncovered paper brings the previous findings together, compares the total spent on these three areas with council tax collected (net of council tax benefit) and issues councils of all parties across the country with a simple challenge:

***If councils cut publicity, management and pension costs by just 10 per cent, they can cut council tax by an average of 3.5 per cent, or around £40 off an average Band D bill.***

This is the TaxPayers' Alliance "Ten Per Cent Challenge". Calculations for each local authority are presented in Table A1 at the end of this document. Table A2 presents the calculations for people living in the Shire counties, who pay council tax on behalf of both a district and a county council.

**Matthew Elliott**, Chief Executive of the TaxPayers' Alliance, said:

*"Council tax has doubled in the last decade and is now so high that it tips many families and pensioners over the edge. But it doesn't have to be that way. Local authorities of all parties could make meaningful council tax reductions if they saved a modest 10 per cent in these three non-priority areas."*

**Andrew Allum**, Chairman of the TaxPayers' Alliance, said:

*"These 10 per cent savings could easily be achieved if local authorities focused resources on the real priorities. We hear repeatedly that councils are cash-strapped, but there is a lot they can do to reduce costs, cut council tax and better serve their local residents."*

## Further details

This paper lists the amount spent on publicity, middle and senior managers and employer pension contributions for each local authority in England and Scotland (councils in Wales have not been included as the council tax revenue data is not so readily available, while councils in Northern Ireland use a rates, rather than a council tax, system). We then take 10 per cent of the total spent on these three areas for each council and compare it to that council's revenue from council tax. We can then calculate the saving on a Band D council tax bill for each local authority. The stages of the overall calculation, which is repeated for each local authority, are as follows:

- Firstly, council spending:
  - In 2006-07, councils in England and Scotland spent over **£400 million on publicity**.
  - In 2006-07, councils in England and Scotland spent **£1.9 billion on employing staff over £50,000 a year**.
  - In the same year, over **£4.3 billion** was spent on **employer pension contributions**.
  - **In total**, therefore, **£6.6 billion** was spent on publicity, middle and senior managers and employer pension contributions in 2006-07.
  - A **10 per cent saving** of this total is therefore **£660 million**.
- Secondly, council tax collected:
  - In 2006-07, we estimate that **£18.6 billion** was collected in **council tax** by the English and Scottish local authorities. In England (where applicable) this is net of the precepts collected by councils on behalf of the police and fire authorities.
  - The £660 million generated through the 10 per cent saving in publicity, management and pension costs therefore represents **3.5 per cent** of the **council tax** collected in 2006-07.
- Thirdly, the Band D council tax bill:
  - The **average Band D council tax** bill in England and Scotland (including both the district and county council where relevant but excluding the GLA and fire and police authority precepts) in 2006-07 was around **£1,100**.
  - A **3.5 per cent** saving represents around **£40** off the average Band D bill.

## Why it is possible and desirable to make these savings

Councils are continually saying that they are under-funded by central government. We would have some sympathy with their position were it not for the evidence of local government's continued profligacy with taxpayers' money. It should not be beyond the wit of the highly-paid council executives identified in our recent "Town Hall Rich List" to deliver 10 per cent savings in publicity, management and pension costs.

### **Publicity**

The argument for making a 10 per cent saving in publicity costs essentially makes itself. Councils should not feel the need to promote themselves to the public and should issue fewer glossy leaflets that nobody reads, put up fewer annoying adverts on billboards and employ fewer press officers. It would be very straightforward to cut publicity costs by 10 per cent and still convey needed information about local services to residents. Local authorities should also follow the lead of Hammersmith and Fulham and recoup printing costs by allowing advertising by local businesses in council publications.<sup>1</sup>

### **Management**

We expect wages in both the public and private sectors to increase in a growing economy, but the number of local authority employees being paid more than £50,000 has increased nine-fold in the last decade, compared with a three-fold increase in the economy as a whole. Looking at the quality of local services, there is no justification for this difference. Councils need to streamline management structures and reduce the number of middle managers, perhaps by not rehiring replacements for the third of council staff due to retire over the next decade.<sup>2</sup>

The Local Government Association has pointed out that "many councils have bigger budgets than FTSE 100 companies".<sup>3</sup> Given that chief executives of FTSE 100 companies cut costs every day, it should be possible for the highly-paid chief executives of local authorities to reduce the costs of middle management.<sup>4</sup>

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<sup>1</sup> For further details, see 'Council Spending Uncovered No.1: Publicity'

[http://tpa.typepad.com/home/files/council\\_spending\\_uncovered\\_1\\_publicity.pdf](http://tpa.typepad.com/home/files/council_spending_uncovered_1_publicity.pdf)

<sup>2</sup> New Local Government Network, 'Leading Lights: Recruiting the next generation in local government', 21 April 2008. The TPA has also found that not rehiring replacements for retiring civil servants would painlessly reduce the size of the civil service by around 25 per cent over the next ten years: 'Budget 2008 Report' pp.11-12

[http://tpa.typepad.com/home/files/taxpayers\\_alliance\\_budget\\_2008\\_report.pdf](http://tpa.typepad.com/home/files/taxpayers_alliance_budget_2008_report.pdf)

<sup>3</sup> LGA response to 'Council Spending Uncovered No.4: Town Hall Rich List 2008', 28 March 2008

<http://www.lga.gov.uk/lga/core/page.do?pageId=390663>

<sup>4</sup> For further details, see 'Council Spending Uncovered No.2: Middle Management Pay'

[http://tpa.typepad.com/home/files/council\\_spending\\_uncovered\\_2\\_middle\\_management\\_pay.pdf](http://tpa.typepad.com/home/files/council_spending_uncovered_2_middle_management_pay.pdf)

## Pensions

In order to achieve a 10 per cent cut in pension costs it will probably be necessary to move from a final salary pension scheme to a money purchase scheme. As the population ages, companies are increasingly moving towards money purchase, rather than final salary, schemes in order to ensure that they remain financially viable. More than half of FTSE 100 companies have closed their final salary pension schemes – either entirely or to new members.<sup>5</sup>

Councils should be making similar efforts in order to avoid placing an excessive burden on council taxpayers. First, added years benefits paid by councils to certain staff who retire early should cease. This is something that each and every council could do tomorrow. Secondly, the LGPS should be closed to new members and replaced with a defined contribution scheme. A survey by the National Association of Pension Funds found that companies contribute, on average, 9 per cent of staff pay to final salary schemes but only 6 per cent to money purchase schemes, a 30 per cent cut in pension costs.<sup>6</sup> In that context a 10 per cent reduction in local authority pension costs should be quite achievable.

It should be emphasised that a genuine reduction in pension costs would require much more serious reform than the current changes to the Local Government Pension Scheme (employee contributions have decreased from 6 per cent to 5.5 per cent on earnings up to £12,000 and have increased from 6 per cent to 7.5 per cent on earnings above £12,000, while the early retirement age has been increased to 55).<sup>7</sup> According to the Minister for Local Government, the changed LGPS was planned on the basis of a future service cost of almost 20 per cent of payroll, with the bulk coming from the employer, or taxpayer.<sup>8</sup>

A final salary scheme based on 1/60<sup>th</sup> of salary for each year of pensionable employment is simply not sustainable without an intolerable burden being placed on council taxpayers. Already private sector workers are paying more in tax to keep public sector pension schemes afloat than they are paying into their own pensions.<sup>9</sup> Given that public sector employees are now paid more than their private sector counterparts, this unfairness must end.<sup>10</sup>

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<sup>5</sup> Pitcher, G. 'Final salary/defined benefit pension schemes set to return as top firms achieve pension fund surplus', Personnel Today, August 2007

<sup>6</sup> Inman, P. 'Heading for a poor old age', Guardian, December 2001

<sup>7</sup> For further details see:

<http://www.communities.gov.uk/localgovernment/personnelandworkforce/localgovernmentpensions/newlooklocal/thenewlookscheme/>

<sup>8</sup> House of Commons Hansard, 21 April 2008, Column 1408W

<sup>9</sup> 'Public sector pensions cost an extra £3 billion', Sunday Times, 6 April 2008

<http://business.timesonline.co.uk/tol/business/money/tax/article3690529.ece>

<sup>10</sup> For further details, see 'Council Spending Uncovered No.3: Pension Contributions'

[http://tpa.typepad.com/home/files/council\\_spending\\_uncovered\\_3\\_pension\\_contributions.pdf](http://tpa.typepad.com/home/files/council_spending_uncovered_3_pension_contributions.pdf)



The feasibility of reducing local authority pension costs by 10 per cent is confirmed by Terry Arthur, a Fellow of the Institute of Actuaries who has written widely on pensions matters and who is a leading expert in the field.

Terry Arthur writes:

1. *"I have read the Section on Pensions in the paper "No.5: The Ten Per Cent Challenge" from the Taxpayers Alliance in its "Council Spending Uncovered" series.*
2. *"The section points out that since more than half of FTSE 100 companies have closed their final salary pension schemes, either entirely or to new members and reports that a survey by the NAPF found that company pension costs to revised schemes (mainly money purchase schemes) have fallen by a third as a result. Finally it points out that private sector workers are paying more in tax to keep public sector pension schemes afloat than they are paying into their own pensions.*
3. *"In my opinion there is no reason whatsoever why the overall remuneration packages of company employees should reduce relative to those of public sector employees as a result of the revised pensions benefits effectively forced upon them, let alone be forced at the same time to pay more tax to shield public sector workers from similar revisions. The proposal that Local Authority schemes should cut future pension costs by ten per cent is extremely modest."*

**Terry Arthur**

*Fellow of the Institute of Actuaries*

*Fellow of the Pensions Management Institute*

*Financial Services Fellow of the Institute of Economic Affairs*

*Visiting Fellow of Westminster Business School*

*Adjunct Scholar of the Ludwig von Mises Institute*

*Director, Allianz Dresdner Second Endowment Policy Trust Plc*

*Director, SVM Global Fund Plc*

## People living under both a district and a county council

Table A1 gives the potential savings for each of the 419 councils in England and Scotland. The council tax bills given do not include separate police and fire authority precepts, but do include parish precepts.

Around half of councils in England and all councils in Scotland are single-tier, which means that there is only one local authority covering that particular geographical area. Scottish councils, unitary authorities, metropolitan district councils and London borough councils all meet this description. The council tax bill in these areas will generally cover the council and, where applicable, the police and fire authorities. In London the council tax bill will cover the council and the Greater London Authority.

For people living in these areas, the calculation is simple: If their local authority can reduce publicity, management and pension costs, the local authority's part of their council tax bill will go down.

The other half of English councils is two-tier, which means that there are two local authorities covering that particular geographical area – a district council and a county council. In these areas, the council tax bill will cover the district council, the county council, and, where applicable, the police and fire authorities as well.

For people living in these areas, the potential council tax savings from a reduction in publicity, management and pension costs can be calculated by adding together the savings from the district council and the savings from the county council. These are shown in Table A2.

### About the Council Spending Uncovered series

- *Ten years ago the average Band D council tax bill in England was £646.*
- *Last year the average Band D bill was £1,268.*

Despite council tax doubling in the last decade, local authorities almost universally say that they are short of money and need to increase council tax still further or reduce frontline services. Many local authorities are raising council tax and cutting services, such as rubbish collection or care for the elderly, at the same time.

This is not good enough. Taxpayers have a right to expect that their money is spent carefully. Too often we hear stories of wasteful and frivolous town hall spending – money that could be used to improve frontline services or reduce council tax.

*Council Spending Uncovered* reviews spending by local authorities in all corners of the UK and identifies a number of budgets that could and should be reduced. Whilst we do not suggest that every penny of spending in these areas is wasteful, we do believe that there are significant savings to be made. *Council Spending Uncovered* enables taxpayers to judge for themselves whether their money is well spent.

By trimming the fat from their budgets, councils can reduce the burden on hard-pressed families and pensioners without cutting important services. A number of local authorities, most notably Hammersmith and Fulham, are showing that it is possible to get a grip on council finances, maintain services and reduce council tax. We hope that others can follow their lead.

## Sources and method of calculation

1. The publicity, management (staff being paid over £50,000) and employer pensions costs for each council in 2006-07 are taken from the previous Council Spending Uncovered reports: [http://tpa.typepad.com/home/files/council\\_spending\\_uncovered\\_1\\_publicity.pdf](http://tpa.typepad.com/home/files/council_spending_uncovered_1_publicity.pdf); [http://tpa.typepad.com/home/files/council\\_spending\\_uncovered\\_2\\_middle\\_management\\_pay.pdf](http://tpa.typepad.com/home/files/council_spending_uncovered_2_middle_management_pay.pdf); [http://tpa.typepad.com/home/files/council\\_spending\\_uncovered\\_3\\_pension\\_contributions.pdf](http://tpa.typepad.com/home/files/council_spending_uncovered_3_pension_contributions.pdf). The total spent on publicity, management and pensions by each council in 2006-07 is a sum of the previous three figures.
2. Council tax collected for each council in Scotland in 2006-07 is sourced from the Scottish government. For the English councils, the data for 2006-07 was given in a Parliamentary answer (Hansard 5 March 2008 Col. 2498W). For both England and Scotland, these raw figures are net of council tax benefit.
3. For the English unitary authorities and metropolitan district councils with police and/or fire authorities for which additional precepts are levied, it was necessary to strip out, from the council tax collected data, the portion of council tax going to those authorities. This was done by calculating the police/fire authority's precept as a percentage of the total Band D council tax bill and reducing the total council tax collected in that particular authority by the same percentage. This is an estimate, but a very safe one, since the council tax bill for each property band levied by an individual council will have the same proportions. For example:

Band D bill, 2006-07						
Council	Police Authority	Fire Authority	Total	Council share of total bill, per cent	Total council tax collected	Total for the council
£900	£50	£50	£1,000	90%	£100m	£90m

4. For the London boroughs, it was necessary to strip out the GLA precept from the council tax collected for each individual borough. This was done in the same way as described above. For example:

Band D bill, 2006-07					
London council	GLA	Total	Council share of total bill, per cent	Total council tax collected	Total for the council
£1,000	£289	£1,289	77.6%	£100m	£77.6m

5. Council tax for each Shire county council is collected by the district councils in that particular county. For the tax collected by each district council, it was first necessary to strip out the amount going to police and/or fire authorities (where applicable), which was done in the same way as described above. The remainder was then divided between the district and the county council according to the different Band D bills charged. The total for each county council is a sum of the amount collected by each district council on behalf of the county council. For example:

Band D bill, 2006-07										
	District council	County council	Police Authority	Fire Authority	Total	District council share of total bill, per cent	County council share of total bill, per cent	Total council tax collected	Total for the district council	Total for the county council
District council A	£200	£1,000	£50	£50	£1,300	15.4%	76.9%	£100m	£15.4m	£76.9m
District council B	£150	£1,000	£50	£50	£1,250	12.0%	80.0%	£100m	£12.0m	£80.0m
District council C	£250	£1,000	£50	£50	£1,350	18.5%	74.1%	£100m	£18.5m	£74.1m
<b>County council</b>	-	-	-	-	-	-	-	-	-	<b>£231m</b>

6. The 10 per cent saving of total publicity, management and pension costs is then calculated as a percentage of the council tax collected for each council. This percentage is then applied to the Band D bill (including parish precepts but not including police and/or fire authority precepts, and not including the GLA precept for the London boroughs) for that particular council to calculate the council tax reduction. For example:

Council	10 per cent saving	Council tax collected	10 per cent saving as percentage of council tax revenue	Band D council tax bill	Band D council tax bill saving if 10 per cent challenge achieved
Unitary Authority	£5.0m	£100m	5%	£1,200	£60

7. For people living in Shire counties, the savings from the district council and the county council must be added together. For example:

Council	10 per cent saving	Council tax collected	10 per cent saving as percentage of council tax revenue	Band D council tax bill	Band D council tax bill saving if 10 per cent challenge achieved
District council	£0.5m	£10m	5.0%	£200	£10
County council	£10.0m	£400m	2.5%	£1,000	£25
				<b>Total:</b>	<b>£35</b>

8. Table A1 also contains data on the current political control of each council, as well as the percentage increase in council tax (including parish precepts but excluding the GLA, police and fire authority precepts) from 2007-08 to 2008-09. These columns are included for interest and comparison. The sources for this data are:  
 the Local Government Association  
 (<http://www.lga.gov.uk/lga/aio/167681>),  
 the Scottish Government  
 (<http://www.scotland.gov.uk/Resource/Doc/933/0058204.xls>),  
 and the Department for Communities and Local Government  
 (<http://www.local.communities.gov.uk/finance/ctax/data/ctax089t6.xls>)

To arrange broadcast interviews, please contact:

**Mark Wallace**  
 Campaign Director, The TaxPayers' Alliance  
[mark.wallace@taxpayersalliance.com](mailto:mark.wallace@taxpayersalliance.com); 07736 009 548

To discuss the research, please contact:

**Matthew Sinclair**  
 Policy Analyst, The TaxPayers' Alliance  
[matthew.sinclair@taxpayersalliance.com](mailto:matthew.sinclair@taxpayersalliance.com); 07771 990 174



## APPENDIX: FULL TABLES

Table A1: The Ten Per Cent Challenge – all councils

Council	Current party control	Council tax rise, 2007-08 to 2008-09, per cent	Spending 2006-07				10 per cent saving	Council tax revenue, 2006-07	10 per cent saving as percentage of council tax revenue	Band D council tax bill, 2006-07	Band D council tax bill saving if 10 per cent challenge achieved
			Publicity	Middle managers	Pensions	Total					
Aberdeen City	NOC	0.0	£1,898,427	£4,855,000	£23,260,000	£30,013,427	£3,001,343	£102,638,000	2.9%	£1,196	£35
Aberdeenshire	NOC	0.0	£1,655,000	£6,010,000	£20,579,000	£28,244,000	£2,824,400	£106,769,000	2.6%	£1,113	£29
Adur	CON	4.6	£74,007	£455,000	£1,860,000	£2,389,007	£238,901	£4,736,576	5.0%	£246	£12
Allerdale	NOC	5.8	£281,765	£270,000	£1,233,000	£1,784,765	£178,477	£4,243,784	4.2%	£154	£6
Alnwick	NOC	0.6	£83,275	£205,000	£820,000	£1,108,275	£110,828	£2,016,613	5.5%	£181	£10
Amber Valley	CON	4.0	£141,000	£345,000	£1,703,000	£2,189,000	£218,900	£5,775,911	3.8%	£165	£6
Angus	NOC	0.0	£852,000	£3,915,000	£12,068,000	£16,835,000	£1,683,500	£43,702,000	3.9%	£1,072	£41
Argyll and Bute	NOC	0.0	£617,000	£1,950,000	£9,465,000	£12,032,000	£1,203,200	£44,353,000	2.7%	£1,156	£31
Arun	CON	4.4	£725,000	£1,050,000	£2,514,000	£4,289,000	£428,900	£10,259,414	4.2%	£193	£8
Ashfield	NOC	2.0	£231,544	£475,000	£1,965,000	£2,671,544	£267,154	£4,485,324	6.0%	£157	£9
Ashford	CON	5.1	£536,000	£1,650,000	£1,903,000	£4,089,000	£408,900	£5,163,120	7.9%	£131	£10
Aylesbury Vale	CON	6.1	£259,836	£1,225,000	£3,134,000	£4,618,836	£461,884	£10,365,489	4.5%	£172	£8
Babergh	NOC	4.4	£456,000	£940,000	£1,919,000	£3,315,000	£331,500	£5,090,445	6.5%	£174	£11
Barking and Dagenham	LAB	4.3	£2,316,000	£11,745,000	£15,750,000	£29,811,000	£2,981,100	£32,867,702	9.1%	£930	£84
Barnet	CON	3.5	£1,118,000	£19,510,000	£21,998,000	£42,626,000	£4,262,600	£114,826,625	3.7%	£1,011	£38
Barnsley	LAB	3.9	£1,942,000	£5,530,000	£21,611,000	£29,083,000	£2,908,300	£58,569,078	5.0%	£1,055	£52
Barrow-in-Furness	NOC	2.1	£132,860	£160,000	£1,221,779	£1,514,639	£151,464	£3,349,338	4.5%	£193	£9
Basildon	CON	4.4	£395,000	£2,135,000	£5,480,000	£8,010,000	£801,000	£11,856,637	6.8%	£228	£15
Basingstoke and Deane	CON	3.4	£824,000	£1,595,000	£2,820,000	£5,239,000	£523,900	£6,010,517	8.7%	£108	£9



Council	Current party control	Council tax rise, 2007-08 to 2008-09, per cent	Spending 2006-07				10 per cent saving	Council tax revenue, 2006-07	10 per cent saving as percentage of council tax revenue	Band D council tax bill, 2006-07	Band D council tax bill saving if 10 per cent challenge achieved
			Publicity	Middle managers	Pensions	Total					
Bassetlaw	CON	3.3	£417,000	£510,000	£1,984,000	£2,911,000	£291,100	£4,726,787	6.2%	£157	£10
Bath and North East Somerset	NOC	4.0	£1,989,000	£4,520,000	£10,919,000	£17,428,000	£1,742,800	£61,797,151	2.8%	£1,065	£30
Bedford	NOC	4.3	£818,000	£1,830,000	£3,679,000	£6,327,000	£632,700	£7,422,571	8.5%	£156	£13
Bedfordshire	CON	3.8	£2,440,000	£14,690,000	£18,400,000	£35,530,000	£3,553,000	£135,543,982	2.6%	£1,037	£27
Berwick-upon-Tweed	NOC	3.1	£93,623	£130,000	-	-	-	£1,528,936	-	£176	-
Bexley	CON	3.0	£684,000	£13,890,000	£9,255,000	£23,829,000	£2,382,900	£73,631,031	3.2%	£1,027	£33
Birmingham	NOC	1.9	£10,300,000	£50,515,000	£81,836,000	£142,651,000	£14,265,100	£213,932,457	6.7%	£1,033	£69
Blaby	CON	6.6	£162,693	£355,000	£1,066,000	£1,583,693	£158,369	£5,076,232	3.1%	£177	£6
Blackburn with Darwen	NOC	1.9	£2,076,000	£6,040,000	£10,500,000	£18,616,000	£1,861,600	£35,146,946	5.3%	£1,153	£61
Blackpool	CON	3.9	£3,687,000	£6,800,000	£11,674,000	£22,161,000	£2,216,100	£38,551,183	5.7%	£1,127	£65
Blyth Valley	LAB	0.0	£439,732	£280,000	£1,860,000	£2,579,732	£257,973	£2,979,627	8.7%	£152	£13
Bolsover	LAB	4.7	£164,000	£240,000	£2,072,000	£2,476,000	£247,600	£4,063,812	6.1%	£224	£14
Bolton	NOC	0.0	£2,669,000	£3,915,000	£17,400,000	£23,984,000	£2,398,400	£73,885,427	3.2%	£1,118	£36
Boston	IND	3.1	£153,000	£270,000	£1,254,000	£1,677,000	£167,700	£2,604,012	6.4%	£167	£11
Bournemouth	CON	4.9	£2,073,727	£3,475,000	£13,807,666	£19,356,393	£1,935,639	£57,538,011	3.4%	£1,085	£37
Bracknell Forest	CON	5.0	£841,000	£4,385,000	£5,454,000	£10,680,000	£1,068,000	£37,408,423	2.9%	£973	£28
Bradford	NOC	2.2	£5,532,000	£19,275,000	£32,192,000	£56,999,000	£5,699,900	£109,322,397	5.2%	£992	£52
Braintree	CON	4.5	£277,000	£930,000	£4,759,000	£5,966,000	£596,600	£7,930,896	7.5%	£171	£13
Breckland	CON	4.2	£574,381	£530,000	£1,050,000	£2,154,381	£215,438	£3,767,237	5.7%	£106	£6
Brent	CON/ID	3.8	£1,297,000	£21,290,000	£26,960,000	£49,547,000	£4,954,700	£67,111,359	7.4%	£950	£70
Brentwood	CON	4.7	£111,000	£990,000	£2,234,000	£3,335,000	£333,500	£4,737,141	7.0%	£158	£11
Bridgnorth	NOC	3.1	£31,103	£270,000	£556,000	£857,103	£85,710	£2,921,266	2.9%	£160	£5
Brighton and Hove	NOC	3.9	£1,793,135	£10,540,000	£19,624,000	£31,957,135	£3,195,714	£83,882,434	3.8%	£1,092	£42



Council	Current party control	Council tax rise, 2007-08 to 2008-09, per cent	Spending 2006-07				10 per cent saving	Council tax revenue, 2006-07	10 per cent saving as percentage of council tax revenue	Band D council tax bill, 2006-07	Band D council tax bill saving if 10 per cent challenge achieved
			Publicity	Middle managers	Pensions	Total					
Bristol, City of	NOC	4.0	£3,961,000	£6,770,000	£33,279,000	£44,010,000	£4,401,000	£123,736,912	3.6%	£1,171	£42
Broadland	CON	4.2	£292,476	£565,000	£850,000	£1,707,476	£170,748	£6,036,013	2.8%	£150	£4
Bromley	CON	4.3	£907,000	£14,575,000	£18,775,000	£34,257,000	£3,425,700	£103,909,543	3.3%	£872	£29
Bromsgrove	CON	4.9	£186,000	£650,000	£1,335,000	£2,171,000	£217,100	£5,922,311	3.7%	£178	£7
Broxbourne	CON	4.5	£263,000	£510,000	-	-	-	£3,159,844	-	£100	-
Broxtowe	NOC	4.3	£119,384	£410,000	£2,145,000	£2,674,384	£267,438	£4,864,660	5.5%	£158	£9
Buckinghamshire	CON	4.5	£2,511,000	£16,205,000	£21,609,000	£40,325,000	£4,032,500	£177,877,431	2.3%	£933	£21
Burnley	NOC	4.0	£318,802	£400,000	£2,471,000	£3,189,802	£318,980	£4,634,667	6.9%	£225	£15
Bury	NOC	3.4	£825,000	£6,320,000	£9,721,000	£16,866,000	£1,686,600	£54,249,556	3.1%	£1,071	£33
Calderdale	NOC	2.6	£809,000	£2,840,000	£11,828,000	£15,477,000	£1,547,700	£60,896,519	2.5%	£1,139	£29
Cambridge	LD	4.5	£731,109	£1,095,000	£3,507,000	£5,333,109	£533,311	£4,797,928	11.1%	£142	£16
Cambridgeshire	CON	5.0	£2,402,000	£9,145,000	£15,096,000	£26,643,000	£2,664,300	£167,003,060	1.6%	£888	£14
Camden	CON/LD	2.5	£3,505,913	£12,365,000	£34,593,000	£50,463,913	£5,046,391	£73,134,076	6.9%	£997	£69
Cannock Chase	NOC	3.1	£460,000	£740,000	£1,724,000	£2,924,000	£292,400	£4,709,458	6.2%	£187	£12
Canterbury	CON	5.4	£304,000	£1,180,000	£3,790,000	£5,274,000	£527,400	£7,261,099	7.3%	£164	£12
Caradon	LD	3.5	£101,000	£195,000	£1,684,000	£1,980,000	£198,000	£5,470,231	3.6%	£202	£7
Carlisle	NOC	3.4	£603,000	£525,000	£2,477,000	£3,605,000	£360,500	£5,334,619	6.8%	£181	£12
Carrick	NOC	3.3	£199,000	£495,000	£2,246,000	£2,940,000	£294,000	£6,121,770	4.8%	£203	£10
Castle Morpeth	NOC	2.2	£89,971	£260,000	£1,040,000	£1,389,971	£138,997	£3,797,252	3.7%	£216	£8
Castle Point	CON	3.8	£100,443	£565,000	£1,808,000	£2,473,443	£247,344	£5,539,775	4.5%	£199	£9
Charnwood	CON	4.9	£340,000	£740,000	£2,496,370	£3,576,370	£357,637	£6,964,549	5.1%	£150	£8
Chelmsford	CON	4.3	£353,000	£1,215,000	£2,699,000	£4,267,000	£426,700	£9,517,867	4.5%	£165	£7
Cheltenham	CON (minority)	3.5	£446,000	£780,000	£3,084,000	£4,310,000	£431,000	£6,260,852	6.9%	£170	£12



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			Publicity	Middle managers	Pensions	Total					
Cherwell	CON	2.8	£416,509	£1,225,000	£2,620,000	£4,261,509	£426,151	£8,457,516	5.0%	£184	£9
Cheshire	CON	3.5	£2,745,000	£10,275,000	£44,200,000	£57,220,000	£5,722,000	£225,886,729	2.5%	£957	£24
Chester	CON	2.7	£516,000	£990,000	-	-	-	£7,105,599	-	£174	-
Chesterfield	LD	4.9	£459,000	£665,000	£3,397,000	£4,521,000	£452,100	£3,404,490	13.3%	£130	£17
Chester-le-Street	LAB	3.6	£155,000	£570,000	£1,970,000	£2,695,000	£269,500	£2,570,607	10.5%	£179	£19
Chichester	CON	4.0	£124,071	£1,255,000	£1,326,662	£2,705,733	£270,573	£7,042,365	3.8%	£152	£6
Chiltern	CON	4.5	£197,063	£685,000	£1,205,370	£2,087,433	£208,743	£7,604,114	2.7%	£185	£5
Chorley	CON	2.1	£184,000	£555,000	-	-	-	£5,859,830	-	£187	-
Christchurch	CON	4.5	£62,000	£435,000	£1,247,000	£1,744,000	£174,400	£2,711,825	6.4%	£149	£10
Clackmannanshire	NOC	0.0	£245,000	£1,210,000	£5,130,000	£6,585,000	£658,500	£19,940,000	3.3%	£1,127	£37
Colchester	NOC	3.1	£657,000	£800,000	£3,882,000	£5,339,000	£533,900	£8,586,881	6.2%	£167	£10
Congleton	CON	9.2	£161,000	£435,000	£1,610,000	£2,206,000	£220,600	£5,768,301	3.8%	£180	£7
Copeland	LAB	3.9	£104,446	£370,000	£1,102,000	£1,576,446	£157,645	£3,227,348	4.9%	£174	£8
Corby	LAB	3.8	£170,000	£610,000	£1,929,000	£2,709,000	£270,900	£2,165,476	12.5%	£157	£20
Cornwall	LD	4.9	£2,105,000	£12,450,000	£31,020,000	£45,575,000	£4,557,500	£150,254,962	3.0%	£924	£28
Cotswold	CON	4.0	£145,027	£575,000	£1,130,000	£1,850,027	£185,003	£5,872,328	3.2%	£173	£5
Coventry	CON	2.7	£3,913,000	£4,870,000	£21,800,000	£30,583,000	£3,058,300	£80,663,154	3.8%	£1,173	£44
Craven	NOC	0.4	£154,000	£240,000	£1,209,000	£1,603,000	£160,300	£3,521,780	4.6%	£176	£8
Crawley	CON	2.0	£723,000	£1,025,000	£2,440,000	£4,188,000	£418,800	£5,271,809	7.9%	£175	£14
Crewe and Nantwich	NOC	2.8	£257,000	£375,000	£2,674,000	£3,306,000	£330,600	£5,417,936	6.1%	£152	£9
Croydon	CON	4.0	£952,000	£20,460,000	£20,455,000	£41,867,000	£4,186,700	£109,720,210	3.8%	£1,013	£39
Cumbria	NOC	3.9	£2,662,000	£3,685,000	-	-	-	£157,119,318	-	£1,019	-
Dacorum	CON	4.5	£497,000	£845,000	£3,737,000	£5,079,000	£507,900	£7,741,009	6.6%	£154	£10
Darlington	LAB	4.9	£929,000	£3,190,000	£9,620,000	£13,739,000	£1,373,900	£28,307,479	4.9%	£1,022	£50



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			Publicity	Middle managers	Pensions	Total					
Dartford	CON	5.3	£147,000	£1,495,000	£2,269,000	£3,911,000	£391,100	£4,640,177	8.4%	£157	£13
Daventry	CON	3.7	£201,000	£605,000	£1,458,000	£2,264,000	£226,400	£4,322,271	5.2%	£165	£9
Derby	NOC	5.0	£1,005,000	£8,610,000	£19,969,000	£29,584,000	£2,958,400	£55,188,286	5.4%	£967	£52
Derbyshire	LAB	3.5	£3,156,000	£11,085,000	£41,909,000	£56,150,000	£5,615,000	£209,139,520	2.7%	£958	£26
Derbyshire Dales	CON	5.1	£157,000	£505,000	£1,141,000	£1,803,000	£180,300	£5,202,338	3.5%	£196	£7
Derwentside	LAB	0.1	£429,627	£355,000	£2,900,000	£3,684,627	£368,463	£5,304,426	6.9%	£250	£17
Devon	LD	3.9	£2,368,000	£4,460,000	£42,062,000	£48,890,000	£4,889,000	£245,052,344	2.0%	£977	£20
Doncaster	NOC	4.0	£1,887,000	£12,255,000	£24,784,000	£38,926,000	£3,892,600	£68,460,664	5.7%	£971	£55
Dorset	CON	4.5	£1,911,000	£2,580,000	£20,433,000	£24,924,000	£2,492,400	£152,374,258	1.6%	£1,000	£16
Dover	CON	6.4	£429,000	£820,000	£3,180,000	£4,429,000	£442,900	£5,763,026	7.7%	£169	£13
Dudley	CON	4.8	£2,565,000	£9,600,000	£21,500,000	£33,665,000	£3,366,500	£76,788,634	4.4%	£963	£42
Dumfries and Galloway	NOC	0.0	£1,227,000	£9,075,000	£22,631,000	£32,933,000	£3,293,300	£57,712,000	5.7%	£1,018	£58
Dundee City	NOC	0.0	£389,000	£3,610,000	£19,643,000	£23,642,000	£2,364,200	£56,661,000	4.2%	£1,211	£51
Durham City	LD	2.6	£441,000	£720,000	£3,320,000	£4,481,000	£448,100	£4,358,158	10.3%	£196	£20
Durham County	LAB	2.9	£3,840,000	£3,720,000	£33,915,000	£41,475,000	£4,147,500	£117,617,709	3.5%	£967	£34
Ealing	CON	1.9	£2,979,000	£18,550,000	£22,373,000	£43,902,000	£4,390,200	£96,367,389	4.6%	£1,021	£47
Easington	LAB	3.1	£463,000	£260,000	£3,390,000	£4,113,000	£411,300	£6,356,061	6.5%	£318	£21
East Ayrshire	NOC	0.0	£439,000	£1,625,000	£12,560,000	£14,624,000	£1,462,400	£45,217,000	3.2%	£1,171	£38
East Cambridgeshire	CON	3.6	£118,748	£460,000	£538,000	£1,116,748	£111,675	£3,916,707	2.9%	£160	£5
East Devon	CON	5.2	£276,000	£715,000	£1,479,000	£2,470,000	£247,000	£6,741,520	3.7%	£132	£5
East Dorset	CON	6.0	£70,000	£370,000	£1,215,000	£1,655,000	£165,500	£6,705,985	2.5%	£190	£5
East Dunbartonshire	NOC	0.0	£377,000	£2,770,000	£10,676,000	£13,823,000	£1,382,300	£50,458,000	2.7%	£1,121	£31
East Hampshire	CON	1.8	£144,000	£835,000	£1,490,000	£2,469,000	£246,900	£7,540,886	3.3%	£174	£6
East Hertfordshire	CON	3.9	£108,000	£885,000	£2,406,000	£3,399,000	£339,900	£9,827,363	3.5%	£190	£7



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			Publicity	Middle managers	Pensions	Total					
East Lindsey	NOC	5.5	£497,574	£660,000	£2,678,000	£3,835,574	£383,557	£4,720,443	8.1%	£121	£10
East Lothian	NOC	0.0	£30,000	£3,250,000	£10,203,000	£13,483,000	£1,348,300	£43,150,000	3.1%	£1,096	£34
East Northamptonshire	CON	5.3	£269,000	£300,000	£986,000	£1,555,000	£155,500	£4,188,521	3.7%	£161	£6
East Renfrewshire	NOC	0.0	£506,000	£3,230,000	£7,289,000	£11,025,000	£1,102,500	£42,576,000	2.6%	£1,105	£29
East Riding of Yorkshire	CON	5.0	£2,286,000	£2,940,000	£24,935,000	£30,161,000	£3,016,100	£114,462,844	2.6%	£1,093	£29
East Staffordshire	CON	3.3	£449,000	£770,000	£1,244,000	£2,463,000	£246,300	£6,164,034	4.0%	£193	£8
East Sussex	CON	3.9	£2,168,000	£8,630,000	£24,304,000	£35,102,000	£3,510,200	£176,541,691	2.0%	£1,004	£20
Eastbourne	LD	3.8	£447,000	£530,000	£1,794,000	£2,771,000	£277,100	£5,971,871	4.6%	£199	£9
Eastleigh	LD	2.7	£255,000	£945,000	£1,890,000	£3,090,000	£309,000	£6,725,349	4.6%	£169	£8
Eden	NOC	5.1	£41,211	£335,000	£607,000	£983,211	£98,321	£3,027,979	3.2%	£162	£5
Edinburgh, City of	NOC	0.0	£3,372,000	£14,260,000	£48,998,000	£66,630,000	£6,663,000	£216,798,000	3.1%	£1,152	£35
Eilean Siar	OTH	0.0	£206,000	£760,000	£4,558,000	£5,524,000	£552,400	£9,530,000	5.8%	£999	£58
Ellesmere Port and Neston	LAB	2.0	£310,000	£495,000	£2,630,000	£3,435,000	£343,500	£3,964,276	8.7%	£168	£15
Elmbridge	NOC	0.0	£159,000	£1,195,000	£2,038,000	£3,392,000	£339,200	£10,979,084	3.1%	£191	£6
Enfield	CON	3.9	£2,151,000	£20,760,000	£15,086,000	£37,997,000	£3,799,700	£86,046,157	4.4%	£999	£44
Epping Forest	CON	2.1	£467,000	£970,000	£3,379,000	£4,816,000	£481,600	£8,780,834	5.5%	£183	£10
Epsom and Ewell	IND	4.5	£217,000	£950,000	£1,414,000	£2,581,000	£258,100	£4,070,574	6.3%	£140	£9
Erewash	CON	3.8	£312,000	£410,000	£1,827,000	£2,549,000	£254,900	£4,679,883	5.4%	£157	£9
Essex	CON	4.2	£4,332,000	£36,260,000	£59,794,000	£100,386,000	£10,038,600	£439,488,242	2.3%	£960	£22
Exeter	NOC	4.5	£465,000	£750,000	£3,375,000	£4,590,000	£459,000	£3,413,204	13.4%	£107	£14
Falkirk	NOC	0.0	£671,000	£3,715,000	£13,902,000	£18,288,000	£1,828,800	£57,200,000	3.2%	£1,045	£33
Fareham	CON	3.0	£377,000	£850,000	£1,830,000	£3,057,000	£305,700	£4,992,739	6.1%	£129	£8
Fenland	CON	4.2	£218,176	£610,000	£1,419,000	£2,247,176	£224,718	£5,607,715	4.0%	£226	£9



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Fife	NOC	0.0	£1,721,000	£16,070,000	£41,312,000	£59,103,000	£5,910,300	£142,240,000	4.2%	£1,091	£45
Forest Heath	CON	3.2	£179,000	£715,000	£892,000	£1,786,000	£178,600	£2,531,941	7.1%	£181	£13
Forest of Dean	CON	3.7	£248,389	£435,000	£1,475,000	£2,158,389	£215,839	£4,810,409	4.5%	£188	£8
Fylde	CON	11.3	£248,000	£610,000	£1,126,000	£1,984,000	£198,400	£4,231,080	4.7%	£158	£7
Gateshead	LAB	3.9	£1,071,607	£3,240,000	£28,000,000	£32,311,607	£3,231,161	£59,070,660	5.5%	£1,279	£70
Gedling	CON	3.1	£96,932	£585,000	£1,560,000	£2,241,932	£224,193	£4,553,465	4.9%	£138	£7
Glasgow City	LAB	0.0	£3,178,000	£17,135,000	£71,745,000	£92,058,000	£9,205,800	£242,597,000	3.8%	£1,213	£46
Gloucester	NOC	4.1	£237,000	£665,000	£2,479,000	£3,381,000	£338,100	£5,158,099	6.6%	£162	£11
Gloucestershire	CON	4.9	£2,474,000	£12,340,000	£25,798,000	£40,612,000	£4,061,200	£186,247,436	2.2%	£955	£21
Gosport	NOC	3.8	£176,210	£545,000	£1,530,000	£2,251,210	£225,121	£4,315,903	5.2%	£183	£10
Gravesham	CON	5.0	£325,000	£1,390,000	£2,680,000	£4,395,000	£439,500	£4,066,167	10.8%	£145	£16
Great Yarmouth	CON	2.8	£648,387	£300,000	-	-	-	£3,293,316	-	£135	-
Greenwich	LAB	2.0	£3,189,000	£16,900,000	£28,476,000	£48,565,000	£4,856,500	£55,336,018	8.8%	£934	£82
Guildford	CON	3.4	£557,712	£1,950,000	£4,351,000	£6,858,712	£685,871	£7,958,645	8.6%	£152	£13
Hackney	LAB	0.0	£1,711,000	£12,655,000	£28,972,000	£43,338,000	£4,333,800	£47,798,468	9.1%	£998	£91
Halton	LAB	3.5	£1,131,000	£4,560,000	£9,220,000	£14,911,000	£1,491,100	£29,890,136	5.0%	£1,005	£50
Hambleton	CON	6.6	£159,682	£245,000	£1,121,776	£1,526,458	£152,646	£3,237,660	4.7%	£100	£5
Hammersmith and Fulham	CON	-3.0	£669,000	£11,815,000	£20,743,000	£33,227,000	£3,322,700	£58,136,832	5.7%	£917	£52
Hampshire	CON	4.5	£4,400,000	£27,705,000	£50,986,000	£83,091,000	£8,309,100	£410,548,685	2.0%	£911	£18
Harborough	CON	4.7	£143,378	£215,000	£929,000	£1,287,378	£128,738	£5,247,940	2.5%	£181	£4
Haringey	LAB	3.0	£3,639,000	£13,450,000	£24,110,000	£41,199,000	£4,119,900	£67,198,987	6.1%	£1,095	£67
Harlow	NOC	2.9	£635,123	£1,015,000	£5,073,000	£6,723,123	£672,312	£5,247,933	12.8%	£231	£30
Harrogate	NOC	4.2	£1,175,000	£790,000	£4,284,000	£6,249,000	£624,900	£11,378,669	5.5%	£202	£11



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Harrow	CON	3.0	£1,394,000	£14,280,000	£14,005,000	£29,679,000	£2,967,900	£78,753,868	3.8%	£1,067	£40
Hart	NOC	4.5	£203,000	£270,000	£840,000	£1,313,000	£131,300	£6,339,280	2.1%	£180	£4
Hartlepool	LAB	3.9	£1,292,000	£3,070,000	£9,289,000	£13,651,000	£1,365,100	£25,228,250	5.4%	£1,223	£66
Hastings	CON	3.5	£134,000	£1,135,000	£2,385,000	£3,654,000	£365,400	£4,698,647	7.8%	£209	£16
Havant	CON	4.9	£148,000	£950,000	£1,790,000	£2,888,000	£288,800	£6,179,118	4.7%	£169	£8
Havering	CON	3.9	£1,168,000	£9,185,000	-	-	-	£83,371,124	-	£1,091	-
Herefordshire	CON	4.7	£991,000	£3,415,000	£8,847,000	£13,253,000	£1,325,300	£64,900,170	2.0%	£1,073	£22
Hertfordshire	CON	4.5	£4,035,000	£39,785,000	£42,897,000	£86,717,000	£8,671,700	£386,227,285	2.2%	£985	£22
Hertsmere	CON	4.1	£110,000	£855,000	£2,119,000	£3,084,000	£308,400	£5,991,590	5.1%	£161	£8
High Peak	CON	3.0	£124,000	£485,000	£1,980,000	£2,589,000	£258,900	£4,886,326	5.3%	£174	£9
Highland	NOC	0.0	£1,463,000	£4,935,000	£20,012,000	£26,410,000	£2,641,000	£99,791,000	2.6%	£1,135	£30
Hillingdon	CON	3.0	£1,804,000	£9,155,000	£15,033,000	£25,992,000	£2,599,200	£84,723,402	3.1%	£1,041	£32
Hinckley and Bosworth	LD	4.0	£96,000	£490,000	£759,000	£1,345,000	£134,500	£4,268,989	3.2%	£130	£4
Horsham	CON	3.9	£232,813	£1,060,000	£1,435,000	£2,727,813	£272,781	£8,352,157	3.3%	£157	£5
Hounslow	CON/IND	0.0	£1,203,000	£10,795,000	£19,046,000	£31,044,000	£3,104,400	£75,083,305	4.1%	£1,091	£45
Huntingdonshire	CON	4.8	£285,000	£1,185,000	£1,996,000	£3,466,000	£346,600	£8,634,219	4.0%	£164	£7
Hyndburn	CON	5.0	£57,614	£290,000	£3,089,000	£3,436,614	£343,661	£3,783,813	9.1%	£200	£18
Inverclyde	NOC	0.0	-	£2,995,000	£9,033,000	-	-	£33,120,000	-	£1,206	-
Ipswich	NOC	3.0	£851,000	£715,000	£5,955,000	£7,521,000	£752,100	£9,211,141	8.2%	£281	£23
Isle of Wight	CON	3.8	£715,679	£2,935,000	£11,591,000	£15,241,679	£1,524,168	£53,397,300	2.9%	£1,170	£33
Isles of Scilly	IND	4.9	£20,000	£315,000	£351,000	£686,000	£68,600	£1,051,446	6.5%	£854	£56
Islington	NOC	2.5	£2,322,000	£12,570,000	£22,085,000	£36,977,000	£3,697,700	£51,844,349	7.1%	£902	£64
Kennet	CON	4.3	£186,000	£630,000	£1,500,000	£2,316,000	£231,600	£4,755,083	4.9%	£167	£8



Council	Current party control	Council tax rise, 2007-08 to 2008-09, per cent	Spending 2006-07				10 per cent saving	Council tax revenue, 2006-07	10 per cent saving as percentage of council tax revenue	Band D council tax bill, 2006-07	Band D council tax bill saving if 10 per cent challenge achieved
			Publicity	Middle managers	Pensions	Total					
Kensington and Chelsea	CON	2.5	£1,267,000	£14,370,000	£16,093,000	£31,730,000	£3,173,000	£61,437,788	5.2%	£738	£38
Kent	CON	3.9	£6,586,000	£44,835,000	£71,700,000	£123,121,000	£12,312,100	£425,076,286	2.9%	£919	£27
Kerrier	NOC	2.9	£120,054	£205,000	£2,247,000	£2,572,054	£257,205	£5,604,158	4.6%	£208	£10
Kettering	CON	4.8	£224,000	£765,000	£1,915,000	£2,904,000	£290,400	£4,596,251	6.3%	£174	£11
King's Lynn and West Norfolk	CON	4.0	£219,929	£680,000	£4,650,000	£5,549,929	£554,993	£5,894,007	9.4%	£138	£13
Kingston upon Hull, City of	LD	3.8	£4,808,000	£12,620,000	£35,022,000	£52,450,000	£5,245,000	£50,493,539	10.4%	£986	£102
Kingston upon Thames	LD	4.2	£711,000	£8,950,000	£14,800,000	£24,461,000	£2,446,100	£64,680,033	3.8%	£1,161	£44
Kirklees	NOC	3.0	£1,785,000	£13,980,000	£27,110,000	£42,875,000	£4,287,500	£112,979,166	3.8%	£1,091	£41
Knowsley	LAB	4.0	£1,728,000	£6,810,000	£16,281,000	£24,819,000	£2,481,900	£31,175,449	8.0%	£1,069	£85
Lambeth	LAB	4.7	£1,299,000	£18,125,000	£32,565,000	£51,989,000	£5,198,900	£66,826,200	7.8%	£841	£65
Lancashire	LAB	2.9	£3,451,000	£17,565,000	£58,513,000	£79,529,000	£7,952,900	£325,419,227	2.4%	£997	£24
Lancaster	NOC	4.6	£255,000	£400,000	£2,918,000	£3,573,000	£357,300	£6,229,850	5.7%	£170	£10
Leeds	NOC	4.7	£4,322,000	£26,170,000	£48,623,000	£79,115,000	£7,911,500	£188,695,201	4.2%	£977	£41
Leicester	LAB	5.0	£2,537,000	£11,905,000	£26,900,000	£41,342,000	£4,134,200	£60,814,018	6.8%	£1,034	£70
Leicestershire	CON	3.9	£3,095,000	£10,405,000	£27,030,000	£40,530,000	£4,053,000	£182,649,988	2.2%	£930	£21
Lewes	LD	4.7	£95,000	£635,000	£1,462,000	£2,192,000	£219,200	£7,492,419	2.9%	£225	£7
Lewisham	NOC	2.5	£2,130,000	£12,540,000	£27,103,000	£41,773,000	£4,177,300	£65,355,240	6.4%	£968	£62
Lichfield	CON	4.0	£282,000	£395,000	£1,297,000	£1,974,000	£197,400	£5,286,041	3.7%	£157	£6
Lincoln	CON	4.5	£151,652	£660,000	£3,705,000	£4,516,652	£451,665	£4,231,265	10.7%	£202	£22
Lincolnshire	CON	3.5	£3,733,865	£18,305,000	£32,734,000	£54,772,865	£5,477,287	£186,696,531	2.9%	£945	£28
Liverpool	LD	4.9	£9,402,000	£7,615,000	£46,843,000	£63,860,000	£6,386,000	£100,477,381	6.4%	£1,151	£73
Luton	LAB	4.3	£2,274,000	£10,210,000	£16,800,000	£29,284,000	£2,928,400	£44,151,374	6.6%	£987	£65



Council	Current party control	Council tax rise, 2007-08 to 2008-09, per cent	Spending 2006-07				10 per cent saving	Council tax revenue, 2006-07	10 per cent saving as percentage of council tax revenue	Band D council tax bill, 2006-07	Band D council tax bill saving if 10 per cent challenge achieved
			Publicity	Middle managers	Pensions	Total					
Macclesfield	CON	2.7	£250,000	£400,000	£3,060,000	£3,710,000	£371,000	£9,942,893	3.7%	£161	£6
Maidstone	NOC	3.3	£554,000	£1,500,000	£2,727,000	£4,781,000	£478,100	£10,869,094	4.4%	£209	£9
Maldon	CON	4.6	£84,000	£410,000	£1,239,000	£1,733,000	£173,300	£4,142,279	4.2%	£187	£8
Malvern Hills	CON	3.9	£116,000	£695,000	£861,000	£1,672,000	£167,200	£4,478,354	3.7%	£167	£6
Manchester	LAB	2.5	£5,226,000	£20,025,000	£45,000,000	£70,251,000	£7,025,100	£86,451,544	8.1%	£1,042	£85
Mansfield	IND	4.1	£429,000	£640,000	£3,660,000	£4,729,000	£472,900	£4,335,700	10.9%	£170	£19
Medway	CON	5.0	£1,482,000	£11,840,000	£13,938,000	£27,260,000	£2,726,000	£69,487,438	3.9%	£952	£37
Melton	CON	5.0	£66,610	£205,000	£784,000	£1,055,610	£105,561	£2,842,176	3.7%	£174	£6
Mendip	CON	2.8	£253,000	£560,000	£954,000	£1,767,000	£176,700	£5,846,578	3.0%	£170	£5
Merton	NOC	3.9	£1,687,000	£10,260,000	£14,623,000	£26,570,000	£2,657,000	£64,337,584	4.1%	£1,017	£42
Mid Bedfordshire	CON	3.6	£394,882	£1,175,000	£1,683,000	£3,252,882	£325,288	£7,512,656	4.3%	£167	£7
Mid Devon	NOC	4.6	£103,000	£490,000	£1,617,000	£2,210,000	£221,000	£4,604,736	4.8%	£185	£9
Mid Suffolk	CON	5.1	£103,000	£335,000	£1,549,000	£1,987,000	£198,700	£5,402,346	3.7%	£175	£6
Mid Sussex	CON	4.7	£333,836	£680,000	£1,980,000	£2,993,836	£299,384	£9,168,517	3.3%	£178	£6
Middlesbrough	LAB	4.9	£1,235,000	£3,885,000	£14,770,000	£19,890,000	£1,989,000	£31,369,485	6.3%	£1,083	£69
Midlothian	NOC	0.0	£362,000	£2,225,000	£8,406,000	£10,993,000	£1,099,300	£35,025,000	3.1%	£1,210	£38
Milton Keynes	NOC	4.0	£1,366,000	£12,550,000	£13,456,000	£27,372,000	£2,737,200	£68,670,169	4.0%	£1,030	£41
Mole Valley	CON	2.9	£184,000	£1,000,000	£1,615,000	£2,799,000	£279,900	£5,184,055	5.4%	£138	£7
Moray	NOC	0.0	£264,000	£2,290,000	£8,211,000	£10,765,000	£1,076,500	£34,880,000	3.1%	£1,096	£34
New Forest	CON	4.2	£259,000	£1,195,000	£3,240,000	£4,694,000	£469,400	£12,917,134	3.6%	£195	£7
Newark and Sherwood	CON	4.3	£96,443	£835,000	£2,069,000	£3,000,443	£300,044	£6,924,461	4.3%	£209	£9
Newcastle upon Tyne	LD	3.8	£1,612,000	£7,440,000	£39,610,000	£48,662,000	£4,866,200	£69,678,298	7.0%	£1,218	£85
Newcastle-under-Lyme	NOC	2.9	£258,610	£260,000	£1,810,000	£2,328,610	£232,861	£5,488,790	4.2%	£167	£7
Newham	LAB	3.3	£4,018,000	£22,330,000	£34,513,000	£60,861,000	£6,086,100	£41,354,589	14.7%	£874	£129



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			Publicity	Middle managers	Pensions	Total					
Norfolk	CON	3.7	£2,596,000	£18,750,000	£44,400,000	£65,746,000	£6,574,600	£249,288,158	2.6%	£1,004	£26
North Ayrshire	NOC	0.0	£731,000	£5,965,000	£12,658,000	£19,354,000	£1,935,400	£54,947,000	3.5%	£1,125	£40
North Cornwall	NOC	5.2	£294,000	£685,000	£2,009,000	£2,988,000	£298,800	£5,998,476	5.0%	£210	£10
North Devon	CON	4.7	£178,000	£325,000	£1,360,000	£1,863,000	£186,300	£5,209,923	3.6%	£178	£6
North Dorset	CON	7.9	£208,891	£280,000	£859,000	£1,347,891	£134,789	£3,361,386	4.0%	£139	£6
North East Derbyshire	LAB	5.7	£266,000	£230,000	£2,995,000	£3,491,000	£349,100	£6,036,235	5.8%	£220	£13
North East Lincolnshire	NOC	2.7	£1,107,000	£3,915,000	£13,717,000	£18,739,000	£1,873,900	£43,218,527	4.3%	£1,155	£50
North Hertfordshire	CON	8.8	£236,000	£955,000	£1,981,000	£3,172,000	£317,200	£8,169,994	3.9%	£187	£7
North Kesteven	CON	4.3	£361,210	£620,000	£1,404,074	£2,385,284	£238,528	£5,455,479	4.4%	£172	£8
North Lanarkshire	LAB	0.0	£379,000	£8,735,000	£24,783,000	£33,897,000	£3,389,700	£115,544,000	2.9%	£1,077	£32
North Lincolnshire	LAB	3.9	£389,000	£6,430,000	£16,479,000	£23,298,000	£2,329,800	£48,785,575	4.8%	£1,146	£55
North Norfolk	LD	4.6	£598,000	£560,000	£1,728,000	£2,886,000	£288,600	£5,288,273	5.5%	£149	£8
North Shropshire	CON	2.2	£109,096	£205,000	£787,479	£1,101,575	£110,158	£3,638,433	3.0%	£193	£6
North Somerset	CON	2.3	£1,788,000	£3,715,000	£9,485,000	£14,988,000	£1,498,800	£72,070,185	2.1%	£1,086	£23
North Tyneside	NOC	3.5	£547,000	£1,635,000	£25,320,000	£27,502,000	£2,750,200	£60,059,610	4.6%	£1,179	£54
North Warwickshire	CON	4.6	£157,328	£665,000	£911,000	£1,733,328	£173,333	£4,239,114	4.1%	£228	£9
North West Leicestershire	CON	2.2	-	-	-	-	-	£5,311,222	-	£199	-
North Wiltshire	CON	3.9	£289,000	£400,000	£2,055,000	£2,744,000	£274,400	£9,359,193	2.9%	£202	£6
North Yorkshire	CON	4.8	£1,856,000	£13,940,000	£27,601,000	£43,397,000	£4,339,700	£185,038,592	2.3%	£899	£21
Northampton	LD	4.2	£821,000	£1,240,000	£6,183,000	£8,244,000	£824,400	£10,499,429	7.9%	£189	£15
Northamptonshire	CON	4.2	£2,777,000	£5,230,000	£23,490,000	£31,497,000	£3,149,700	£175,998,567	1.8%	£883	£16
Northumberland	LAB	1.0	£1,994,000	£7,055,000	£23,910,000	£32,959,000	£3,295,900	£100,946,833	3.3%	£1,091	£36
Norwich	NOC	3.7	£350,000	£640,000	-	-	-	£6,011,847	-	£196	-



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			Publicity	Middle managers	Pensions	Total					
Nottingham	LAB	3.0	£3,731,588	£11,410,000	£25,016,000	£40,157,588	£4,015,759	£66,350,097	6.1%	£1,182	£72
Nottinghamshire	LAB	3.0	£3,166,000	£13,015,000	£43,437,000	£59,618,000	£5,961,800	£236,259,290	2.5%	£1,081	£27
Nuneaton and Bedworth	LAB	2.9	£191,000	£590,000	£2,112,000	£2,893,000	£289,300	£6,205,903	4.7%	£191	£9
Oadby and Wigston	LD	2.5	£98,000	£215,000	£613,000	£926,000	£92,600	£2,977,120	3.1%	£184	£6
Oldham	NOC	-0.8	£1,553,000	£10,770,000	£17,200,000	£29,523,000	£2,952,300	£62,011,136	4.8%	£1,255	£60
Orkney Islands	OTH	0.0	£441,000	£2,155,000	£4,766,000	£7,362,000	£736,200	£7,214,000	10.2%	£1,007	£103
Oswestry	CON	1.1	£105,972	£315,000	£650,753	£1,071,725	£107,173	£2,518,788	4.3%	£224	£10
Oxford	NOC	4.0	£760,000	£990,000	£6,770,000	£8,520,000	£852,000	£9,362,031	9.1%	£234	£21
Oxfordshire	CON	3.9	£2,915,000	£19,170,000	£32,593,000	£54,678,000	£5,467,800	£221,136,364	2.5%	£1,009	£25
Pendle	LD	5.5	£170,000	£345,000	£2,230,000	£2,745,000	£274,500	£4,837,048	5.7%	£225	£13
Penwith	NOC	3.6	£91,000	£365,000	£1,644,000	£2,100,000	£210,000	£3,221,563	6.5%	£157	£10
Perth and Kinross	NOC	0.0	£1,151,000	£3,605,000	£13,743,000	£18,499,000	£1,849,900	£67,635,000	2.7%	£1,136	£31
Peterborough	CON	1.4	£2,085,000	£7,565,000	£10,301,000	£19,951,000	£1,995,100	£45,687,619	4.4%	£1,019	£45
Plymouth	CON	4.9	£1,631,000	£5,535,000	£22,280,000	£29,446,000	£2,944,600	£64,341,262	4.6%	£1,048	£48
Poole	CON	4.9	£555,000	£3,475,000	£9,020,000	£13,050,000	£1,305,000	£51,961,044	2.5%	£1,034	£26
Portsmouth	NOC	4.8	£1,638,000	£9,285,000	£15,291,000	£26,214,000	£2,621,400	£48,739,860	5.4%	£1,004	£54
Preston	NOC	3.9	£1,092,000	£1,300,000	£4,244,000	£6,636,000	£663,600	£7,404,820	9.0%	£225	£20
Purbeck	CON	6.3	£95,735	£250,000	£719,000	£1,064,735	£106,474	£3,024,582	3.5%	£175	£6
Reading	LAB	1.9	£658,516	£5,935,000	£8,485,000	£15,078,516	£1,507,852	£51,430,369	2.9%	£1,150	£34
Redbridge	CON	3.9	£2,474,000	£12,895,000	£20,233,000	£35,602,000	£3,560,200	£72,477,035	4.9%	£979	£48
Redcar and Cleveland	NOC	4.9	£1,159,000	£4,955,000	£14,001,000	£20,115,000	£2,011,500	£39,561,384	5.1%	£1,128	£57
Redditch	NOC	4.0	£270,000	£305,000	-	-	-	£4,123,915	-	£180	-
Reigate and Banstead	CON	2.9	£245,000	£2,130,000	£2,885,000	£5,260,000	£526,000	£9,190,551	5.7%	£176	£10



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Renfrewshire	NOC	0.0	£1,244,000	£5,165,000	£16,091,000	£22,500,000	£2,250,000	£72,779,000	3.1%	£1,143	£35
Restormel	NOC	3.9	£357,358	£325,000	£1,923,625	£2,605,983	£260,598	£4,915,990	5.3%	£167	£9
Ribble Valley	CON	4.4	£100,023	£290,000	£732,490	£1,122,513	£112,251	£2,913,690	3.9%	£140	£5
Richmond upon Thames	LD	4.0	£753,000	£8,230,000	£12,760,000	£21,743,000	£2,174,300	£90,100,212	2.4%	£1,131	£27
Richmondshire	NOC	2.5	£51,122	£325,000	£1,081,990	£1,458,112	£145,811	£3,384,291	4.3%	£193	£8
Rochdale	LD	3.8	£2,260,000	£7,080,000	£11,900,000	£21,240,000	£2,124,000	£52,910,671	4.0%	£1,109	£45
Rochford	CON	5.1	£142,000	£520,000	£1,475,000	£2,137,000	£213,700	£5,590,984	3.8%	£200	£8
Rossendale	CON	2.9	-	-	-	-	-	£4,213,296	-	£235	-
Rother	CON	5.1	£177,000	£390,000	-	-	-	£6,011,202	-	£179	-
Rotherham	LAB	3.8	£3,632,000	£6,710,000	£21,592,000	£31,934,000	£3,193,400	£66,969,693	4.8%	£1,095	£52
Rugby	CON	2.9	£182,320	£490,000	£1,129,000	£1,801,320	£180,132	£5,203,950	3.5%	£172	£6
Runnymede	CON	5.0	£82,000	£1,190,000	£1,431,000	£2,703,000	£270,300	£3,431,130	7.9%	£115	£9
Rushcliffe	CON	4.4	£198,401	£280,000	£1,620,000	£2,098,401	£209,840	£5,798,070	3.6%	£154	£6
Rushmoor	CON	2.9	£197,000	£805,000	£2,060,000	£3,062,000	£306,200	£4,498,091	6.8%	£164	£11
Rutland	CON	3.6	£171,000	£405,000	£1,700,000	£2,276,000	£227,600	£18,175,180	1.3%	£1,300	£16
Ryedale	NOC	4.1	-	-	£1,105,000	-	-	£3,556,815	-	£187	-
Salford	LAB	3.0	£2,513,000	£11,245,000	£17,800,000	£31,558,000	£3,155,800	£59,335,502	5.3%	£1,214	£65
Salisbury	NOC	4.7	£385,000	£610,000	£2,347,000	£3,342,000	£334,200	£6,040,751	5.5%	£147	£8
Sandwell	LAB	2.8	£2,199,208	£9,680,000	£25,521,000	£37,400,208	£3,740,021	£66,871,904	5.6%	£1,079	£60
Scarborough	NOC	4.5	£492,000	£905,000	£3,504,000	£4,901,000	£490,100	£6,873,116	7.1%	£198	£14
Scottish Borders	NOC	0.0	£784,000	£2,750,000	£9,446,000	£12,980,000	£1,298,000	£46,729,000	2.8%	£1,064	£30
Sedgefield	LAB	2.6	£375,000	£420,000	£4,034,000	£4,829,000	£482,900	£7,054,094	6.8%	£345	£24
Sedgemoor	CON	7.8	£482,000	£520,000	£1,973,322	£2,975,322	£297,532	£4,948,261	6.0%	£143	£9



Council	Current party control	Council tax rise, 2007-08 to 2008-09, per cent	Spending 2006-07				10 per cent saving	Council tax revenue, 2006-07	10 per cent saving as percentage of council tax revenue	Band D council tax bill, 2006-07	Band D council tax bill saving if 10 per cent challenge achieved
			Publicity	Middle managers	Pensions	Total					
Sefton	NOC	4.0	£2,240,000	£4,375,000	£18,036,000	£24,651,000	£2,465,100	£86,049,793	2.9%	£1,118	£32
Selby	CON	4.2	£133,000	£195,000	£1,112,000	£1,440,000	£144,000	£4,566,037	3.2%	£178	£6
Sevenoaks	CON	6.3	£211,000	£700,000	£2,730,000	£3,641,000	£364,100	£9,319,544	3.9%	£206	£8
Sheffield	NOC	2.5	£4,195,000	£5,305,000	£45,512,000	£55,012,000	£5,501,200	£141,379,879	3.9%	£1,169	£45
Shepway	CON	4.8	£265,000	£690,000	£2,228,000	£3,183,000	£318,300	£7,847,985	4.1%	£239	£10
Shetland Islands	OTH	0.0	£383,000	£3,250,000	£7,217,000	£10,850,000	£1,085,000	£7,860,000	13.8%	£1,017	£140
Shrewsbury and Atcham	CON	3.4	£149,000	£345,000	£1,420,000	£1,914,000	£191,400	£4,677,641	4.1%	£152	£6
Shropshire	CON	4.4	£1,282,166	£7,090,000	£10,514,000	£18,886,166	£1,888,617	£87,931,858	2.1%	£932	£20
Slough	NOC	5.0	£552,000	£9,465,000	£4,909,000	£14,926,000	£1,492,600	£32,254,626	4.6%	£981	£45
Solihull	NOC	4.7	£1,377,000	£7,915,000	£9,228,000	£18,520,000	£1,852,000	£69,303,746	2.7%	£1,013	£27
Somerset	LD	3.8	£4,211,000	£7,075,000	£24,332,000	£35,618,000	£3,561,800	£167,627,673	2.1%	£986	£21
South Ayrshire	NOC	0.0	-	£2,905,000	£11,083,000	-	-	£50,517,000	-	£1,111	-
South Bedfordshire	CON	4.3	£371,824	£1,125,000	£2,300,000	£3,796,824	£379,682	£9,065,402	4.2%	£237	£10
South Bucks	CON	4.8	£125,000	£650,000	£720,000	£1,495,000	£149,500	£4,583,921	3.3%	£160	£5
South Cambridgeshire	CON	5.2	£367,136	£745,000	£1,646,000	£2,758,136	£275,814	£7,774,732	3.5%	£148	£5
South Derbyshire	CON	3.6	£230,000	£345,000	£1,448,000	£2,023,000	£202,300	£4,029,848	5.0%	£150	£8
South Gloucestershire	NOC	4.6	£1,081,000	£7,815,000	£15,908,000	£24,804,000	£2,480,400	£91,740,856	2.7%	£1,114	£30
South Hams	CON	4.6	£574,000	£435,000	£1,230,000	£2,239,000	£223,900	£5,136,520	4.4%	£153	£7
South Holland	CON	3.5	£126,000	£630,000	£1,533,000	£2,289,000	£228,900	£3,850,464	5.9%	£163	£10
South Kesteven	CON	6.7	£445,000	£345,000	£3,124,000	£3,914,000	£391,400	£5,589,501	7.0%	£139	£10
South Lakeland	LD	4.1	£154,000	£250,000	-	-	-	£7,356,148	-	£173	-
South Lanarkshire	NOC	0.0	£1,364,000	£5,830,000	£35,613,000	£42,807,000	£4,280,700	£120,819,000	3.5%	£1,076	£38
South Norfolk	CON	2.3	£78,000	£675,000	£1,300,000	£2,053,000	£205,300	£6,541,758	3.1%	£168	£5



Council	Current party control	Council tax rise, 2007-08 to 2008-09, per cent	Spending 2006-07				10 per cent saving	Council tax revenue, 2006-07	10 per cent saving as percentage of council tax revenue	Band D council tax bill, 2006-07	Band D council tax bill saving if 10 per cent challenge achieved
			Publicity	Middle managers	Pensions	Total					
South Northamptonshire	CON	5.5	£233,984	£545,000	-	-	-	£5,807,475	-	£188	-
South Oxfordshire	CON	4.1	£225,000	£650,000	£1,366,000	£2,241,000	£224,100	£8,889,860	2.5%	£174	£4
South Ribble	CON	3.8	£108,000	£290,000	£1,218,000	£1,616,000	£161,600	£6,301,159	2.6%	£191	£5
South Shropshire	CON	3.8	£142,000	£170,000	£476,000	£788,000	£78,800	£3,395,574	2.3%	£224	£5
South Somerset	LD	5.1	£236,000	£455,000	£1,854,000	£2,545,000	£254,500	£9,507,983	2.7%	£181	£5
South Staffordshire	CON	3.1	£110,000	£760,000	£615,000	£1,485,000	£148,500	£4,490,398	3.3%	£128	£4
South Tyneside	LAB	3.0	£522,000	£4,940,000	£19,710,000	£25,172,000	£2,517,200	£37,133,638	6.8%	£1,148	£78
Southampton	NOC	3.5	£2,496,000	£8,780,000	£20,220,000	£31,496,000	£3,149,600	£59,520,625	5.3%	£1,099	£58
Southend-on-Sea	CON	5.0	£798,000	£8,015,000	£10,824,000	£19,637,000	£1,963,700	£48,283,037	4.1%	£951	£39
Southwark	NOC	4.0	£5,057,000	£12,600,000	£29,075,000	£46,732,000	£4,673,200	£59,050,676	7.9%	£844	£67
Spelthorne	CON	3.9	£39,000	£980,000	£1,422,000	£2,441,000	£244,100	£5,350,207	4.6%	£148	£7
St Albans	NOC	4.1	£285,000	£1,005,000	£2,250,000	£3,540,000	£354,000	£10,701,346	3.3%	£191	£6
St Edmundsbury	CON	4.2	£195,000	£705,000	£7,400,000	£8,300,000	£830,000	£6,312,015	13.1%	£191	£25
St Helens	NOC	2.5	£1,439,000	£7,555,000	£15,528,000	£24,522,000	£2,452,200	£47,125,091	5.2%	£1,067	£56
Stafford	CON	3.8	£426,000	£680,000	£1,150,000	£2,256,000	£225,600	£5,535,883	4.1%	£148	£6
Staffordshire	LAB	4.0	£2,481,000	£19,255,000	£39,831,000	£61,567,000	£6,156,700	£221,955,570	2.8%	£903	£25
Staffordshire Moorlands	CON	0.9	£485,000	£515,000	£751,000	£1,751,000	£175,100	£5,061,517	3.5%	£167	£6
Stevenage	LAB	3.9	£482,000	£925,000	£3,028,000	£4,435,000	£443,500	£3,965,401	11.2%	£170	£19
Stirling	NOC	-1.1	£594,000	£2,125,000	£9,742,000	£12,461,000	£1,246,100	£42,868,000	2.9%	£1,201	£35
Stockport	LD	4.5	£1,189,000	£8,250,000	£12,500,000	£21,939,000	£2,193,900	£100,185,870	2.2%	£1,157	£25
Stockton-on-Tees	NOC	4.6	£1,446,000	£4,755,000	£15,230,000	£21,431,000	£2,143,100	£50,862,984	4.2%	£1,064	£45
Stoke-on-Trent	NOC	2.7	£1,563,000	£9,335,000	£20,629,000	£31,527,000	£3,152,700	£54,292,482	5.8%	£993	£58
Stratford-on-Avon	CON	5.2	£154,356	£290,000	£972,000	£1,416,356	£141,636	£7,240,629	2.0%	£157	£3



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Stroud	CON	3.9	£235,472	£575,000	£1,946,000	£2,756,472	£275,647	£8,291,705	3.3%	£214	£7
Suffolk	CON	3.7	£3,204,000	£5,535,000	£42,555,000	£51,294,000	£5,129,400	£213,959,052	2.4%	£991	£24
Suffolk Coastal	CON	5.1	£229,000	£620,000	£1,465,000	£2,314,000	£231,400	£7,171,674	3.2%	£164	£5
Sunderland	LAB	3.3	£4,376,815	£8,955,000	£32,400,000	£45,731,815	£4,573,182	£66,103,376	6.9%	£1,065	£74
Surrey	CON	4.8	£5,100,000	£27,160,000	£53,902,000	£86,162,000	£8,616,200	£435,937,643	2.0%	£967	£19
Surrey Heath	CON	4.6	£203,540	£1,500,000	£1,113,000	£2,816,540	£281,654	£6,179,690	4.6%	£177	£8
Sutton	LD	3.4	£1,076,000	£3,765,000	£16,433,000	£21,274,000	£2,127,400	£66,590,453	3.2%	£1,022	£33
Swale	CON	5.2	£364,000	£1,050,000	£2,010,000	£3,424,000	£342,400	£5,838,467	5.9%	£150	£9
Swindon	CON	3.5	£1,688,000	£6,460,000	£13,672,000	£21,820,000	£2,182,000	£62,355,288	3.5%	£1,040	£36
Tameside	LAB	2.4	£803,000	£9,255,000	£14,100,000	£24,158,000	£2,415,800	£54,730,010	4.4%	£1,058	£47
Tamworth	CON	4.9	£198,000	£695,000	£969,000	£1,862,000	£186,200	£2,469,993	7.5%	£127	£10
Tandridge	CON	3.8	£98,000	£915,000	£1,924,000	£2,937,000	£293,700	£6,092,612	4.8%	£178	£9
Taunton Deane	NOC	3.0	£644,000	£940,000	£2,434,000	£4,018,000	£401,800	£4,864,455	8.3%	£135	£11
Teesdale	IND	2.2	£61,293	£110,000	£585,931	£757,224	£75,722	£1,696,302	4.5%	£210	£9
Teignbridge	NOC	6.8	£270,000	£820,000	£2,599,000	£3,689,000	£368,900	£6,713,578	5.5%	£158	£9
Telford and Wrekin	NOC	4.3	£1,280,000	£5,055,000	£7,736,000	£14,071,000	£1,407,100	£43,140,850	3.3%	£1,030	£34
Tendring	NOC	4.9	£210,000	£1,265,000	£2,961,000	£4,436,000	£443,600	£6,587,661	6.7%	£156	£11
Test Valley	CON	4.5	£418,000	£1,200,000	£1,750,000	£3,368,000	£336,800	£5,266,697	6.4%	£128	£8
Tewkesbury	NOC	6.8	£135,747	£355,000	£1,212,000	£1,702,747	£170,275	£3,236,984	5.3%	£115	£6
Thanet	CON	4.5	-	£1,365,000	£3,915,000	-	-	£6,930,880	-	£191	-
Three Rivers	LD	0.0	£409,129	£670,000	£1,558,512	£2,637,641	£263,764	£6,317,830	4.2%	£183	£8
Thurrock	NOC	2.5	£341,000	£6,410,000	£8,689,000	£15,440,000	£1,544,000	£42,329,542	3.6%	£974	£36
Tonbridge and Malling	CON	5.0	£307,000	£865,000	£2,810,000	£3,982,000	£398,200	£7,396,539	5.4%	£176	£9
Torbay	CON	4.1	£1,200,000	£2,830,000	£7,200,000	£11,230,000	£1,123,000	£43,570,976	2.6%	£1,084	£28



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Torridge	NOC	4.7	£268,000	£875,000	£1,650,000	£2,793,000	£279,300	£3,024,586	9.2%	£153	£14
Tower Hamlets	LAB	3.5	£2,300,000	£11,685,000	£33,586,000	£47,571,000	£4,757,100	£42,267,463	11.3%	£797	£90
Trafford	CON	4.9	£644,000	£5,930,000	£10,638,000	£17,212,000	£1,721,200	£64,904,574	2.7%	£941	£25
Tunbridge Wells	CON	5.1	£486,000	£660,000	£3,190,000	£4,336,000	£433,600	£5,997,794	7.2%	£150	£11
Tynedale	CON	2.0	£80,000	£575,000	£1,050,000	£1,705,000	£170,500	£3,944,467	4.3%	£192	£8
Uttlesford	CON	4.5	£187,332	£620,000	£1,217,000	£2,024,332	£202,433	£5,326,523	3.8%	£180	£7
Vale of White Horse	LD	6.6	£110,056	£705,000	£1,420,000	£2,235,056	£223,506	£6,216,433	3.6%	£141	£5
Vale Royal	NOC	3.4	£886,969	£920,000	£2,780,000	£4,586,969	£458,697	£7,234,432	6.3%	£172	£11
Wakefield	LAB	5.0	£1,669,000	£9,600,000	£26,059,000	£37,328,000	£3,732,800	£79,190,130	4.7%	£972	£46
Walsall	CON	2.9	£1,462,000	£10,470,000	£18,733,000	£30,665,000	£3,066,500	£71,370,843	4.3%	£1,200	£52
Waltham Forest	NOC	2.5	£1,439,000	£15,105,000	£17,004,000	£33,548,000	£3,354,800	£62,199,437	5.4%	£1,076	£58
Wandsworth	CON	0.0	£1,746,975	£18,900,000	£22,621,000	£43,267,975	£4,326,798	£38,774,620	11.2%	£360	£40
Wansbeck	LAB	0.0	£42,396	£205,000	£2,437,933	£2,685,329	£268,533	£2,475,518	10.8%	£166	£18
Warrington	NOC	4.6	£827,000	£4,515,000	£12,550,000	£17,892,000	£1,789,200	£58,633,486	3.1%	£991	£30
Warwick	CON	4.3	£828,000	£610,000	£1,712,000	£3,150,000	£315,000	£6,679,776	4.7%	£144	£7
Warwickshire	NOC	3.9	£2,400,000	£9,065,000	£25,800,000	£37,265,000	£3,726,500	£173,148,773	2.2%	£996	£21
Watford	LD	2.5	£530,000	£1,270,000	£3,440,000	£5,240,000	£524,000	£6,644,519	7.9%	£239	£19
Waveney	CON	2.4	£467,000	£575,000	£3,690,000	£4,732,000	£473,200	£4,591,875	10.3%	£142	£15
Waverley	CON	4.4	£324,000	£1,490,000	£2,539,000	£4,353,000	£435,300	£9,041,703	4.8%	£179	£9
Wealden	CON	5.2	£91,861	£1,330,000	£2,586,000	£4,007,861	£400,786	£12,202,495	3.3%	£217	£7
Wear Valley	NOC	1.3	£200,000	£270,000	£1,760,000	£2,230,000	£223,000	£3,068,855	7.3%	£201	£15
Wellingborough	CON	3.7	£112,000	£245,000	£1,864,000	£2,221,000	£222,100	£2,737,713	8.1%	£134	£11
Welwyn Hatfield	CON	2.5	£183,693	£695,000	£2,524,000	£3,402,693	£340,269	£7,649,687	4.4%	£213	£9
West Berkshire	CON	3.9	£857,481	£3,955,000	£5,922,000	£10,734,481	£1,073,448	£66,417,421	1.6%	£1,141	£18



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West Devon	NOC	6.8	£70,691	£270,000	£1,373,000	£1,713,691	£171,369	£3,597,177	4.8%	£204	£10
West Dorset	CON	4.5	£406,000	£455,000	£1,330,000	£2,191,000	£219,100	£6,420,022	3.4%	£169	£6
West Dunbartonshire	NOC	0.0	£294,846	£2,275,000	£10,326,000	£12,895,846	£1,289,585	£37,091,000	3.5%	£1,138	£40
West Lancashire	CON	3.5	£274,000	£655,000	£2,631,000	£3,560,000	£356,000	£5,739,129	6.2%	£179	£11
West Lindsey	LD	4.1	£203,000	£355,000	£1,185,000	£1,743,000	£174,300	£5,436,820	3.2%	£204	£7
West Lothian	NOC	0.0	£899,000	£4,895,000	£17,272,000	£23,066,000	£2,306,600	£62,376,000	3.7%	£1,101	£41
West Oxfordshire	CON	5.1	£158,351	£650,000	£1,149,000	£1,957,351	£195,735	£4,425,846	4.4%	£116	£5
West Somerset	IND	5.6	£21,000	£240,000	£532,000	£793,000	£79,300	£1,906,176	4.2%	£154	£6
West Sussex	CON	4.5	£2,694,000	£14,095,000	£36,700,000	£53,489,000	£5,348,900	£287,102,015	1.9%	£1,001	£19
West Wiltshire	CON	2.2	£404,411	£400,000	£2,174,000	£2,978,411	£297,841	£8,441,538	3.5%	£201	£7
Westminster	CON	0.0	£3,277,000	£19,805,000	£10,114,000	£33,196,000	£3,319,600	£41,304,891	8.0%	£371	£30
Weymouth and Portland	NOC	3.7	£81,000	£510,000	£1,957,000	£2,548,000	£254,800	£4,510,260	5.6%	£232	£13
Wigan	LAB	2.0	£1,345,000	£11,435,000	£18,737,000	£31,517,000	£3,151,700	£83,903,800	3.8%	£1,075	£40
Wiltshire	CON	4.8	£2,776,000	£7,705,000	£20,125,000	£30,606,000	£3,060,600	£146,780,505	2.1%	£929	£19
Winchester	CON	5.0	£561,000	£860,000	£1,950,000	£3,371,000	£337,100	£7,067,817	4.8%	£164	£8
Windsor and Maidenhead	CON	2.5	£693,000	£4,500,000	£5,848,000	£11,041,000	£1,104,100	£58,467,899	1.9%	£987	£19
Wirral	NOC	3.5	£1,435,000	£12,295,000	£25,277,000	£39,007,000	£3,900,700	£92,129,836	4.2%	£1,099	£47
Woking	CON	0.0	£496,350	£1,305,000	£3,486,000	£5,287,350	£528,735	£6,714,525	7.9%	£183	£14
Wokingham	CON	4.9	£507,000	£5,670,000	£4,583,000	£10,760,000	£1,076,000	£65,412,609	1.6%	£1,083	£18
Wolverhampton	LAB	4.9	£2,695,000	£2,650,000	£26,199,000	£31,544,000	£3,154,400	£60,550,755	5.2%	£1,156	£60
Worcester	CON	4.3	£168,000	£545,000	-	-	-	£4,048,615	-	£143	-
Worcestershire	CON	4.3	£4,076,000	£3,575,000	£19,505,000	£27,156,000	£2,715,600	£165,178,488	1.6%	£899	£15
Worthing	CON	4.9	£344,406	£760,000	£3,140,000	£4,244,406	£424,441	£6,209,428	6.8%	£186	£13



Council	Current party control	Council tax rise, 2007-08 to 2008-09, per cent	Spending 2006-07				10 per cent saving	Council tax revenue, 2006-07	10 per cent saving as percentage of council tax revenue	Band D council tax bill, 2006-07	Band D council tax bill saving if 10 per cent challenge achieved
			Publicity	Middle managers	Pensions	Total					
Wychavon	CON	3.3	£298,695	£560,000	£1,602,000	£2,460,695	£246,070	£5,695,226	4.3%	£133	£6
Wycombe	CON	3.2	£88,234	£1,980,000	£2,948,000	£5,016,234	£501,623	£9,029,159	5.6%	£149	£8
Wyre	CON	4.2	£133,025	£770,000	£1,682,000	£2,585,025	£258,503	£5,415,494	4.8%	£160	£8
Wyre Forest	NOC	2.8	£330,880	£485,000	£2,443,000	£3,258,880	£325,888	£5,631,230	5.8%	£189	£11
York	NOC	4.8	£1,654,000	£2,010,000	£12,738,000	£16,402,000	£1,640,200	£55,565,906	3.0%	£948	£28



Table A2: The Ten Per Cent Challenge – Shire county and district councils

Council	Spending, 2006-07				10 per cent saving	Council tax revenue, 2006-07	10 per cent saving as percentage of council tax revenue	Band D council tax bill, 2006-07	Band D council tax bill saving if 10 per cent challenge achieved
	Publicity	Middle managers	Pensions	Total					
<b>Bedfordshire</b>	<b>£2,440,000</b>	<b>£14,690,000</b>	<b>£18,400,000</b>	<b>£35,530,000</b>	<b>£3,553,000</b>	<b>£135,543,982</b>	<b>2.6%</b>	<b>£1,037</b>	<b>£27</b>
<i>Plus one of:</i>									
Bedford	£818,000	£1,830,000	£3,679,000	£6,327,000	£632,700	£7,422,571	8.5%	£156	£13
Mid Bedfordshire	£394,882	£1,175,000	£1,683,000	£3,252,882	£325,288	£7,512,656	4.3%	£167	£7
South Bedfordshire	£371,824	£1,125,000	£2,300,000	£3,796,824	£379,682	£9,065,402	4.2%	£237	£10
<b>Buckinghamshire</b>	<b>£2,511,000</b>	<b>£16,205,000</b>	<b>£21,609,000</b>	<b>£40,325,000</b>	<b>£4,032,500</b>	<b>£177,877,431</b>	<b>2.3%</b>	<b>£933</b>	<b>£21</b>
<i>Plus one of:</i>									
Aylesbury Vale	£259,836	£1,225,000	£3,134,000	£4,618,836	£461,884	£10,365,489	4.5%	£172	£8
Chiltern	£197,063	£685,000	£1,205,370	£2,087,433	£208,743	£7,604,114	2.7%	£185	£5
South Bucks	£125,000	£650,000	£720,000	£1,495,000	£149,500	£4,583,921	3.3%	£160	£5
Wycombe	£88,234	£1,980,000	£2,948,000	£5,016,234	£501,623	£9,029,159	5.6%	£149	£8
<b>Cambridgeshire</b>	<b>£2,402,000</b>	<b>£9,145,000</b>	<b>£15,096,000</b>	<b>£26,643,000</b>	<b>£2,664,300</b>	<b>£167,003,060</b>	<b>1.6%</b>	<b>£888</b>	<b>£14</b>
<i>Plus one of:</i>									
Cambridge	£731,109	£1,095,000	£3,507,000	£5,333,109	£533,311	£4,797,928	11.1%	£142	£16
East Cambridgeshire	£118,748	£460,000	£538,000	£1,116,748	£111,675	£3,916,707	2.9%	£160	£5
Fenland	£218,176	£610,000	£1,419,000	£2,247,176	£224,718	£5,607,715	4.0%	£226	£9
Huntingdonshire	£285,000	£1,185,000	£1,996,000	£3,466,000	£346,600	£8,634,219	4.0%	£164	£7
South Cambridgeshire	£367,136	£745,000	£1,646,000	£2,758,136	£275,814	£7,774,732	3.5%	£148	£5
<b>Cheshire</b>	<b>£2,745,000</b>	<b>£10,275,000</b>	<b>£44,200,000</b>	<b>£57,220,000</b>	<b>£5,722,000</b>	<b>£225,886,729</b>	<b>2.5%</b>	<b>£957</b>	<b>£24</b>
<i>Plus one of:</i>									



Council	Spending, 2006-07				10 per cent saving	Council tax revenue, 2006-07	10 per cent saving as percentage of council tax revenue	Band D council tax bill, 2006-07	Band D council tax bill saving if 10 per cent challenge achieved
	Publicity	Middle managers	Pensions	Total					
Chester	£516,000	£990,000	-	-	-	£7,105,599	-	£174	-
Congleton	£161,000	£435,000	£1,610,000	£2,206,000	£220,600	£5,768,301	3.8%	£180	£7
Crewe and Nantwich	£257,000	£375,000	£2,674,000	£3,306,000	£330,600	£5,417,936	6.1%	£152	£9
Ellesmere Port and Neston	£310,000	£495,000	£2,630,000	£3,435,000	£343,500	£3,964,276	8.7%	£168	£15
Macclesfield	£250,000	£400,000	£3,060,000	£3,710,000	£371,000	£9,942,893	3.7%	£161	£6
Vale Royal	£886,969	£920,000	£2,780,000	£4,586,969	£458,697	£7,234,432	6.3%	£172	£11
<b>Cornwall</b>	<b>£2,105,000</b>	<b>£12,450,000</b>	<b>£31,020,000</b>	<b>£45,575,000</b>	<b>£4,557,500</b>	<b>£150,254,962</b>	<b>3.0%</b>	<b>£924</b>	<b>£28</b>
<i>Plus one of:</i>									
Caradon	£101,000	£195,000	£1,684,000	£1,980,000	£198,000	£5,470,231	3.6%	£202	£7
Carrick	£199,000	£495,000	£2,246,000	£2,940,000	£294,000	£6,121,770	4.8%	£203	£10
Kerrier	£120,054	£205,000	£2,247,000	£2,572,054	£257,205	£5,604,158	4.6%	£208	£10
North Cornwall	£294,000	£685,000	£2,009,000	£2,988,000	£298,800	£5,998,476	5.0%	£210	£10
Penwith	£91,000	£365,000	£1,644,000	£2,100,000	£210,000	£3,221,563	6.5%	£157	£10
Restormel	£357,358	£325,000	£1,923,625	£2,605,983	£260,598	£4,915,990	5.3%	£167	£9
<b>Cumbria</b>	<b>£2,662,000</b>	<b>£3,685,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>£157,119,318</b>	<b>-</b>	<b>£1,019</b>	<b>-</b>
<i>Plus one of:</i>									
Allerdale	£281,765	£270,000	£1,233,000	£1,784,765	£178,477	£4,243,784	4.2%	£154	£6
Barrow-in-Furness	£132,860	£160,000	£1,221,779	£1,514,639	£151,464	£3,349,338	4.5%	£193	£9
Carlisle	£603,000	£525,000	£2,477,000	£3,605,000	£360,500	£5,334,619	6.8%	£181	£12
Copeland	£104,446	£370,000	£1,102,000	£1,576,446	£157,645	£3,227,348	4.9%	£174	£8
Eden	£41,211	£335,000	£607,000	£983,211	£98,321	£3,027,979	3.2%	£162	£5
South Lakeland	£154,000	£250,000	-	-	-	£7,356,148	-	£173	-



Council	Spending, 2006-07				10 per cent saving	Council tax revenue, 2006-07	10 per cent saving as percentage of council tax revenue	Band D council tax bill, 2006-07	Band D council tax bill saving if 10 per cent challenge achieved
	Publicity	Middle managers	Pensions	Total					
<b>Derbyshire</b>	<b>£3,156,000</b>	<b>£11,085,000</b>	<b>£41,909,000</b>	<b>£56,150,000</b>	<b>£5,615,000</b>	<b>£209,139,520</b>	<b>2.7%</b>	<b>£958</b>	<b>£26</b>
<i>Plus one of:</i>									
Amber Valley	£141,000	£345,000	£1,703,000	£2,189,000	£218,900	£5,775,911	3.8%	£165	£6
Bolsover	£164,000	£240,000	£2,072,000	£2,476,000	£247,600	£4,063,812	6.1%	£224	£14
Chesterfield	£459,000	£665,000	£3,397,000	£4,521,000	£452,100	£3,404,490	13.3%	£130	£17
Derbyshire Dales	£157,000	£505,000	£1,141,000	£1,803,000	£180,300	£5,202,338	3.5%	£196	£7
Erewash	£312,000	£410,000	£1,827,000	£2,549,000	£254,900	£4,679,883	5.4%	£157	£9
High Peak	£124,000	£485,000	£1,980,000	£2,589,000	£258,900	£4,886,326	5.3%	£174	£9
North East Derbyshire	£266,000	£230,000	£2,995,000	£3,491,000	£349,100	£6,036,235	5.8%	£220	£13
South Derbyshire	£230,000	£345,000	£1,448,000	£2,023,000	£202,300	£4,029,848	5.0%	£150	£8
<b>Devon</b>	<b>£2,368,000</b>	<b>£4,460,000</b>	<b>£42,062,000</b>	<b>£48,890,000</b>	<b>£4,889,000</b>	<b>£245,052,344</b>	<b>2.0%</b>	<b>£977</b>	<b>£20</b>
<i>Plus one of:</i>									
East Devon	£276,000	£715,000	£1,479,000	£2,470,000	£247,000	£6,741,520	3.7%	£132	£5
Exeter	£465,000	£750,000	£3,375,000	£4,590,000	£459,000	£3,413,204	13.4%	£107	£14
Mid Devon	£103,000	£490,000	£1,617,000	£2,210,000	£221,000	£4,604,736	4.8%	£185	£9
North Devon	£178,000	£325,000	£1,360,000	£1,863,000	£186,300	£5,209,923	3.6%	£178	£6
South Hams	£574,000	£435,000	£1,230,000	£2,239,000	£223,900	£5,136,520	4.4%	£153	£7
Teignbridge	£270,000	£820,000	£2,599,000	£3,689,000	£368,900	£6,713,578	5.5%	£158	£9
Torridge	£268,000	£875,000	£1,650,000	£2,793,000	£279,300	£3,024,586	9.2%	£153	£14
West Devon	£70,691	£270,000	£1,373,000	£1,713,691	£171,369	£3,597,177	4.8%	£204	£10
<b>Dorset</b>	<b>£1,911,000</b>	<b>£2,580,000</b>	<b>£20,433,000</b>	<b>£24,924,000</b>	<b>£2,492,400</b>	<b>£152,374,258</b>	<b>1.6%</b>	<b>£1,000</b>	<b>£16</b>
<i>Plus one of:</i>									
Christchurch	£62,000	£435,000	£1,247,000	£1,744,000	£174,400	£2,711,825	6.4%	£149	£10



Council	Spending, 2006-07				10 per cent saving	Council tax revenue, 2006-07	10 per cent saving as percentage of council tax revenue	Band D council tax bill, 2006-07	Band D council tax bill saving if 10 per cent challenge achieved
	Publicity	Middle managers	Pensions	Total					
East Dorset	£70,000	£370,000	£1,215,000	£1,655,000	£165,500	£6,705,985	2.5%	£190	£5
North Dorset	£208,891	£280,000	£859,000	£1,347,891	£134,789	£3,361,386	4.0%	£139	£6
Purbeck	£95,735	£250,000	£719,000	£1,064,735	£106,474	£3,024,582	3.5%	£175	£6
West Dorset	£406,000	£455,000	£1,330,000	£2,191,000	£219,100	£6,420,022	3.4%	£169	£6
Weymouth and Portland	£81,000	£510,000	£1,957,000	£2,548,000	£254,800	£4,510,260	5.6%	£232	£13
<b>Durham County</b>	<b>£3,840,000</b>	<b>£3,720,000</b>	<b>£33,915,000</b>	<b>£41,475,000</b>	<b>£4,147,500</b>	<b>£117,617,709</b>	<b>3.5%</b>	<b>£967</b>	<b>£34</b>
<i>Plus one of:</i>									
Chester-le-Street	£155,000	£570,000	£1,970,000	£2,695,000	£269,500	£2,570,607	10.5%	£179	£19
Derwentside	£429,627	£355,000	£2,900,000	£3,684,627	£368,463	£5,304,426	6.9%	£250	£17
Durham City	£441,000	£720,000	£3,320,000	£4,481,000	£448,100	£4,358,158	10.3%	£196	£20
Easington	£463,000	£260,000	£3,390,000	£4,113,000	£411,300	£6,356,061	6.5%	£318	£21
Sedgefield	£375,000	£420,000	£4,034,000	£4,829,000	£482,900	£7,054,094	6.8%	£345	£24
Teesdale	£61,293	£110,000	£585,931	£757,224	£75,722	£1,696,302	4.5%	£210	£9
Wear Valley	£200,000	£270,000	£1,760,000	£2,230,000	£223,000	£3,068,855	7.3%	£201	£15
<b>East Sussex</b>	<b>£2,168,000</b>	<b>£8,630,000</b>	<b>£24,304,000</b>	<b>£35,102,000</b>	<b>£3,510,200</b>	<b>£176,541,691</b>	<b>2.0%</b>	<b>£1,004</b>	<b>£20</b>
<i>Plus one of:</i>									
Eastbourne	£447,000	£530,000	£1,794,000	£2,771,000	£277,100	£5,971,871	4.6%	£199	£9
Hastings	£134,000	£1,135,000	£2,385,000	£3,654,000	£365,400	£4,698,647	7.8%	£209	£16
Lewes	£95,000	£635,000	£1,462,000	£2,192,000	£219,200	£7,492,419	2.9%	£225	£7
Rother	£177,000	£390,000	-	-	-	£6,011,202	-	£179	-
Wealden	£91,861	£1,330,000	£2,586,000	£4,007,861	£400,786	£12,202,495	3.3%	£217	£7
<b>Essex</b>	<b>£4,332,000</b>	<b>£36,260,000</b>	<b>£59,794,000</b>	<b>£100,386,000</b>	<b>£10,038,600</b>	<b>£439,488,242</b>	<b>2.3%</b>	<b>£960</b>	<b>£22</b>



Council	Spending, 2006-07				10 per cent saving	Council tax revenue, 2006-07	10 per cent saving as percentage of council tax revenue	Band D council tax bill, 2006-07	Band D council tax bill saving if 10 per cent challenge achieved
	Publicity	Middle managers	Pensions	Total					
<i>Plus one of:</i>									
Basildon	£395,000	£2,135,000	£5,480,000	£8,010,000	£801,000	£11,856,637	6.8%	£228	£15
Braintree	£277,000	£930,000	£4,759,000	£5,966,000	£596,600	£7,930,896	7.5%	£171	£13
Brentwood	£111,000	£990,000	£2,234,000	£3,335,000	£333,500	£4,737,141	7.0%	£158	£11
Castle Point	£100,443	£565,000	£1,808,000	£2,473,443	£247,344	£5,539,775	4.5%	£199	£9
Chelmsford	£353,000	£1,215,000	£2,699,000	£4,267,000	£426,700	£9,517,867	4.5%	£165	£7
Colchester	£657,000	£800,000	£3,882,000	£5,339,000	£533,900	£8,586,881	6.2%	£167	£10
Epping Forest	£467,000	£970,000	£3,379,000	£4,816,000	£481,600	£8,780,834	5.5%	£183	£10
Harlow	£635,123	£1,015,000	£5,073,000	£6,723,123	£672,312	£5,247,933	12.8%	£231	£30
Maldon	£84,000	£410,000	£1,239,000	£1,733,000	£173,300	£4,142,279	4.2%	£187	£8
Rochford	£142,000	£520,000	£1,475,000	£2,137,000	£213,700	£5,590,984	3.8%	£200	£8
Tendring	£210,000	£1,265,000	£2,961,000	£4,436,000	£443,600	£6,587,661	6.7%	£156	£11
Uttlesford	£187,332	£620,000	£1,217,000	£2,024,332	£202,433	£5,326,523	3.8%	£180	£7
<b>Gloucestershire</b>	<b>£2,474,000</b>	<b>£12,340,000</b>	<b>£25,798,000</b>	<b>£40,612,000</b>	<b>£4,061,200</b>	<b>£186,247,436</b>	<b>2.2%</b>	<b>£955</b>	<b>£21</b>
<i>Plus one of:</i>									
Cheltenham	£446,000	£780,000	£3,084,000	£4,310,000	£431,000	£6,260,852	6.9%	£170	£12
Cotswold	£145,027	£575,000	£1,130,000	£1,850,027	£185,003	£5,872,328	3.2%	£173	£5
Forest of Dean	£248,389	£435,000	£1,475,000	£2,158,389	£215,839	£4,810,409	4.5%	£188	£8
Gloucester	£237,000	£665,000	£2,479,000	£3,381,000	£338,100	£5,158,099	6.6%	£162	£11
Stroud	£235,472	£575,000	£1,946,000	£2,756,472	£275,647	£8,291,705	3.3%	£214	£7
Tewkesbury	£135,747	£355,000	£1,212,000	£1,702,747	£170,275	£3,236,984	5.3%	£115	£6
<b>Hampshire</b>	<b>£4,400,000</b>	<b>£27,705,000</b>	<b>£50,986,000</b>	<b>£83,091,000</b>	<b>£8,309,100</b>	<b>£410,548,685</b>	<b>2.0%</b>	<b>£911</b>	<b>£18</b>
<i>Plus one of:</i>									



Council	Spending, 2006-07				10 per cent saving	Council tax revenue, 2006-07	10 per cent saving as percentage of council tax revenue	Band D council tax bill, 2006-07	Band D council tax bill saving if 10 per cent challenge achieved
	Publicity	Middle managers	Pensions	Total					
Basingstoke and Deane	£824,000	£1,595,000	£2,820,000	£5,239,000	£523,900	£6,010,517	8.7%	£108	£9
East Hampshire	£144,000	£835,000	£1,490,000	£2,469,000	£246,900	£7,540,886	3.3%	£174	£6
Eastleigh	£255,000	£945,000	£1,890,000	£3,090,000	£309,000	£6,725,349	4.6%	£169	£8
Fareham	£377,000	£850,000	£1,830,000	£3,057,000	£305,700	£4,992,739	6.1%	£129	£8
Gosport	£176,210	£545,000	£1,530,000	£2,251,210	£225,121	£4,315,903	5.2%	£183	£10
Hart	£203,000	£270,000	£840,000	£1,313,000	£131,300	£6,339,280	2.1%	£180	£4
Havant	£148,000	£950,000	£1,790,000	£2,888,000	£288,800	£6,179,118	4.7%	£169	£8
New Forest	£259,000	£1,195,000	£3,240,000	£4,694,000	£469,400	£12,917,134	3.6%	£195	£7
Rushmoor	£197,000	£805,000	£2,060,000	£3,062,000	£306,200	£4,498,091	6.8%	£164	£11
Test Valley	£418,000	£1,200,000	£1,750,000	£3,368,000	£336,800	£5,266,697	6.4%	£128	£8
Winchester	£561,000	£860,000	£1,950,000	£3,371,000	£337,100	£7,067,817	4.8%	£164	£8
<b>Hertfordshire</b>	<b>£4,035,000</b>	<b>£39,785,000</b>	<b>£42,897,000</b>	<b>£86,717,000</b>	<b>£8,671,700</b>	<b>£386,227,285</b>	<b>2.2%</b>	<b>£985</b>	<b>£22</b>
<i>Plus one of:</i>									
Broxbourne	£263,000	£510,000	-	-	-	£3,159,844	-	£100	-
Dacorum	£497,000	£845,000	£3,737,000	£5,079,000	£507,900	£7,741,009	6.6%	£154	£10
East Hertfordshire	£108,000	£885,000	£2,406,000	£3,399,000	£339,900	£9,827,363	3.5%	£190	£7
Hertsmere	£110,000	£855,000	£2,119,000	£3,084,000	£308,400	£5,991,590	5.1%	£161	£8
North Hertfordshire	£236,000	£955,000	£1,981,000	£3,172,000	£317,200	£8,169,994	3.9%	£187	£7
St Albans	£285,000	£1,005,000	£2,250,000	£3,540,000	£354,000	£10,701,346	3.3%	£191	£6
Stevenage	£482,000	£925,000	£3,028,000	£4,435,000	£443,500	£3,965,401	11.2%	£170	£19
Three Rivers	£409,129	£670,000	£1,558,512	£2,637,641	£263,764	£6,317,830	4.2%	£183	£8
Watford	£530,000	£1,270,000	£3,440,000	£5,240,000	£524,000	£6,644,519	7.9%	£239	£19
Welwyn Hatfield	£183,693	£695,000	£2,524,000	£3,402,693	£340,269	£7,649,687	4.4%	£213	£9



Council	Spending, 2006-07				10 per cent saving	Council tax revenue, 2006-07	10 per cent saving as percentage of council tax revenue	Band D council tax bill, 2006-07	Band D council tax bill saving if 10 per cent challenge achieved
	Publicity	Middle managers	Pensions	Total					
<b>Kent</b>	<b>£6,586,000</b>	<b>£44,835,000</b>	<b>£71,700,000</b>	<b>£123,121,000</b>	<b>£12,312,100</b>	<b>£425,076,286</b>	<b>2.9%</b>	<b>£919</b>	<b>£27</b>
<i>Plus one of:</i>									
Ashford	£536,000	£1,650,000	£1,903,000	£4,089,000	£408,900	£5,163,120	7.9%	£131	£10
Canterbury	£304,000	£1,180,000	£3,790,000	£5,274,000	£527,400	£7,261,099	7.3%	£164	£12
Dartford	£147,000	£1,495,000	£2,269,000	£3,911,000	£391,100	£4,640,177	8.4%	£157	£13
Dover	£429,000	£820,000	£3,180,000	£4,429,000	£442,900	£5,763,026	7.7%	£169	£13
Gravesham	£325,000	£1,390,000	£2,680,000	£4,395,000	£439,500	£4,066,167	10.8%	£145	£16
Maidstone	£554,000	£1,500,000	£2,727,000	£4,781,000	£478,100	£10,869,094	4.4%	£209	£9
Sevenoaks	£211,000	£700,000	£2,730,000	£3,641,000	£364,100	£9,319,544	3.9%	£206	£8
Shepway	£265,000	£690,000	£2,228,000	£3,183,000	£318,300	£7,847,985	4.1%	£239	£10
Swale	£364,000	£1,050,000	£2,010,000	£3,424,000	£342,400	£5,838,467	5.9%	£150	£9
Thanet	-	£1,365,000	£3,915,000	-	-	£6,930,880	-	£191	-
Tonbridge and Malling	£307,000	£865,000	£2,810,000	£3,982,000	£398,200	£7,396,539	5.4%	£176	£9
Tunbridge Wells	£486,000	£660,000	£3,190,000	£4,336,000	£433,600	£5,997,794	7.2%	£150	£11
<b>Lancashire</b>	<b>£3,451,000</b>	<b>£17,565,000</b>	<b>£58,513,000</b>	<b>£79,529,000</b>	<b>£7,952,900</b>	<b>£325,419,227</b>	<b>2.4%</b>	<b>£997</b>	<b>£24</b>
<i>Plus one of:</i>									
Burnley	£318,802	£400,000	£2,471,000	£3,189,802	£318,980	£4,634,667	6.9%	£225	£15
Chorley	£184,000	£555,000	-	-	-	£5,859,830	-	£187	-
Fylde	£248,000	£610,000	£1,126,000	£1,984,000	£198,400	£4,231,080	4.7%	£158	£7
Hyndburn	£57,614	£290,000	£3,089,000	£3,436,614	£343,661	£3,783,813	9.1%	£200	£18
Lancaster	£255,000	£400,000	£2,918,000	£3,573,000	£357,300	£6,229,850	5.7%	£170	£10
Pendle	£170,000	£345,000	£2,230,000	£2,745,000	£274,500	£4,837,048	5.7%	£225	£13
Preston	£1,092,000	£1,300,000	£4,244,000	£6,636,000	£663,600	£7,404,820	9.0%	£225	£20
Ribble Valley	£100,023	£290,000	£732,490	£1,122,513	£112,251	£2,913,690	3.9%	£140	£5



Council	Spending, 2006-07				10 per cent saving	Council tax revenue, 2006-07	10 per cent saving as percentage of council tax revenue	Band D council tax bill, 2006-07	Band D council tax bill saving if 10 per cent challenge achieved
	Publicity	Middle managers	Pensions	Total					
Rossendale	-	-	-	-	-	£4,213,296	-	£235	-
South Ribble	£108,000	£290,000	£1,218,000	£1,616,000	£161,600	£6,301,159	2.6%	£191	£5
West Lancashire	£274,000	£655,000	£2,631,000	£3,560,000	£356,000	£5,739,129	6.2%	£179	£11
Wyre	£133,025	£770,000	£1,682,000	£2,585,025	£258,503	£5,415,494	4.8%	£160	£8
<b>Leicestershire</b>	<b>£3,095,000</b>	<b>£10,405,000</b>	<b>£27,030,000</b>	<b>£40,530,000</b>	<b>£4,053,000</b>	<b>£182,649,988</b>	<b>2.2%</b>	<b>£930</b>	<b>£21</b>
<i>Plus one of:</i>									
Blaby	£162,693	£355,000	£1,066,000	£1,583,693	£158,369	£5,076,232	3.1%	£177	£6
Charnwood	£340,000	£740,000	£2,496,370	£3,576,370	£357,637	£6,964,549	5.1%	£150	£8
Harborough	£143,378	£215,000	£929,000	£1,287,378	£128,738	£5,247,940	2.5%	£181	£4
Hinckley and Bosworth	£96,000	£490,000	£759,000	£1,345,000	£134,500	£4,268,989	3.2%	£130	£4
Melton	£66,610	£205,000	£784,000	£1,055,610	£105,561	£2,842,176	3.7%	£174	£6
North West Leicestershire	-	-	-	-	-	£5,311,222	-	£199	-
Oadby and Wigston	£98,000	£215,000	£613,000	£926,000	£92,600	£2,977,120	3.1%	£184	£6
<b>Lincolnshire</b>	<b>£3,733,865</b>	<b>£18,305,000</b>	<b>£32,734,000</b>	<b>£54,772,865</b>	<b>£5,477,287</b>	<b>£186,696,531</b>	<b>2.9%</b>	<b>£945</b>	<b>£28</b>
<i>Plus one of:</i>									
Boston	£153,000	£270,000	£1,254,000	£1,677,000	£167,700	£2,604,012	6.4%	£167	£11
East Lindsey	£497,574	£660,000	£2,678,000	£3,835,574	£383,557	£4,720,443	8.1%	£121	£10
Lincoln	£151,652	£660,000	£3,705,000	£4,516,652	£451,665	£4,231,265	10.7%	£202	£22
North Kesteven	£361,210	£620,000	£1,404,074	£2,385,284	£238,528	£5,455,479	4.4%	£172	£8
South Holland	£126,000	£630,000	£1,533,000	£2,289,000	£228,900	£3,850,464	5.9%	£163	£10
South Kesteven	£445,000	£345,000	£3,124,000	£3,914,000	£391,400	£5,589,501	7.0%	£139	£10
West Lindsey	£203,000	£355,000	£1,185,000	£1,743,000	£174,300	£5,436,820	3.2%	£204	£7



Council	Spending, 2006-07				10 per cent saving	Council tax revenue, 2006-07	10 per cent saving as percentage of council tax revenue	Band D council tax bill, 2006-07	Band D council tax bill saving if 10 per cent challenge achieved
	Publicity	Middle managers	Pensions	Total					
<b>Norfolk</b>	<b>£2,596,000</b>	<b>£18,750,000</b>	<b>£44,400,000</b>	<b>£65,746,000</b>	<b>£6,574,600</b>	<b>£249,288,158</b>	<b>2.6%</b>	<b>£1,004</b>	<b>£26</b>
<i>Plus one of:</i>									
Breckland	£574,381	£530,000	£1,050,000	£2,154,381	£215,438	£3,767,237	5.7%	£106	£6
Broadland	£292,476	£565,000	£850,000	£1,707,476	£170,748	£6,036,013	2.8%	£150	£4
Great Yarmouth	£648,387	£300,000	-	-	-	£3,293,316	-	£135	-
King's Lynn and West Norfolk	£219,929	£680,000	£4,650,000	£5,549,929	£554,993	£5,894,007	9.4%	£138	£13
North Norfolk	£598,000	£560,000	£1,728,000	£2,886,000	£288,600	£5,288,273	5.5%	£149	£8
Norwich	£350,000	£640,000	-	-	-	£6,011,847	-	£196	-
South Norfolk	£78,000	£675,000	£1,300,000	£2,053,000	£205,300	£6,541,758	3.1%	£168	£5
<b>North Yorkshire</b>	<b>£1,856,000</b>	<b>£13,940,000</b>	<b>£27,601,000</b>	<b>£43,397,000</b>	<b>£4,339,700</b>	<b>£185,038,592</b>	<b>2.3%</b>	<b>£899</b>	<b>£21</b>
<i>Plus one of:</i>									
Craven	£154,000	£240,000	£1,209,000	£1,603,000	£160,300	£3,521,780	4.6%	£176	£8
Hambleton	£159,682	£245,000	£1,121,776	£1,526,458	£152,646	£3,237,660	4.7%	£100	£5
Harrogate	£1,175,000	£790,000	£4,284,000	£6,249,000	£624,900	£11,378,669	5.5%	£202	£11
Richmondshire	£51,122	£325,000	£1,081,990	£1,458,112	£145,811	£3,384,291	4.3%	£193	£8
Ryedale	-	-	£1,105,000	-	-	£3,556,815	-	£187	-
Scarborough	£492,000	£905,000	£3,504,000	£4,901,000	£490,100	£6,873,116	7.1%	£198	£14
Selby	£133,000	£195,000	£1,112,000	£1,440,000	£144,000	£4,566,037	3.2%	£178	£6
<b>Northamptonshire</b>	<b>£2,777,000</b>	<b>£5,230,000</b>	<b>£23,490,000</b>	<b>£31,497,000</b>	<b>£3,149,700</b>	<b>£175,998,567</b>	<b>1.8%</b>	<b>£883</b>	<b>£16</b>
<i>Plus one of:</i>									
Corby	£170,000	£610,000	£1,929,000	£2,709,000	£270,900	£2,165,476	12.5%	£157	£20
Daventry	£201,000	£605,000	£1,458,000	£2,264,000	£226,400	£4,322,271	5.2%	£165	£9



Council	Spending, 2006-07				10 per cent saving	Council tax revenue, 2006-07	10 per cent saving as percentage of council tax revenue	Band D council tax bill, 2006-07	Band D council tax bill saving if 10 per cent challenge achieved
	Publicity	Middle managers	Pensions	Total					
East Northamptonshire	£269,000	£300,000	£986,000	£1,555,000	£155,500	£4,188,521	3.7%	£161	£6
Kettering	£224,000	£765,000	£1,915,000	£2,904,000	£290,400	£4,596,251	6.3%	£174	£11
Northampton	£821,000	£1,240,000	£6,183,000	£8,244,000	£824,400	£10,499,429	7.9%	£189	£15
South Northamptonshire	£233,984	£545,000	-	-	-	£5,807,475	-	£188	-
Wellingborough	£112,000	£245,000	£1,864,000	£2,221,000	£222,100	£2,737,713	8.1%	£134	£11
<b>Northumberland</b>	<b>£1,994,000</b>	<b>£7,055,000</b>	<b>£23,910,000</b>	<b>£32,959,000</b>	<b>£3,295,900</b>	<b>£100,946,833</b>	<b>3.3%</b>	<b>£1,091</b>	<b>£36</b>
<i>Plus one of:</i>									
Alnwick	£83,275	£205,000	£820,000	£1,108,275	£110,828	£2,016,613	5.5%	£181	£10
Berwick-upon-Tweed	£93,623	£130,000	-	-	-	£1,528,936	-	£176	-
Blyth Valley	£439,732	£280,000	£1,860,000	£2,579,732	£257,973	£2,979,627	8.7%	£152	£13
Castle Morpeth	£89,971	£260,000	£1,040,000	£1,389,971	£138,997	£3,797,252	3.7%	£216	£8
Tynedale	£80,000	£575,000	£1,050,000	£1,705,000	£170,500	£3,944,467	4.3%	£192	£8
Wansbeck	£42,396	£205,000	£2,437,933	£2,685,329	£268,533	£2,475,518	10.8%	£166	£18
<b>Nottinghamshire</b>	<b>£3,166,000</b>	<b>£13,015,000</b>	<b>£43,437,000</b>	<b>£59,618,000</b>	<b>£5,961,800</b>	<b>£236,259,290</b>	<b>2.5%</b>	<b>£1,081</b>	<b>£27</b>
<i>Plus one of:</i>									
Ashfield	£231,544	£475,000	£1,965,000	£2,671,544	£267,154	£4,485,324	6.0%	£157	£9
Bassetlaw	£417,000	£510,000	£1,984,000	£2,911,000	£291,100	£4,726,787	6.2%	£157	£10
Broxtowe	£119,384	£410,000	£2,145,000	£2,674,384	£267,438	£4,864,660	5.5%	£158	£9
Gedling	£96,932	£585,000	£1,560,000	£2,241,932	£224,193	£4,553,465	4.9%	£138	£7
Mansfield	£429,000	£640,000	£3,660,000	£4,729,000	£472,900	£4,335,700	10.9%	£170	£19
Newark and Sherwood	£96,443	£835,000	£2,069,000	£3,000,443	£300,044	£6,924,461	4.3%	£209	£9
Rushcliffe	£198,401	£280,000	£1,620,000	£2,098,401	£209,840	£5,798,070	3.6%	£154	£6



Council	Spending, 2006-07				10 per cent saving	Council tax revenue, 2006-07	10 per cent saving as percentage of council tax revenue	Band D council tax bill, 2006-07	Band D council tax bill saving if 10 per cent challenge achieved
	Publicity	Middle managers	Pensions	Total					
<b>Oxfordshire</b>	<b>£2,915,000</b>	<b>£19,170,000</b>	<b>£32,593,000</b>	<b>£54,678,000</b>	<b>£5,467,800</b>	<b>£221,136,364</b>	<b>2.5%</b>	<b>£1,009</b>	<b>£25</b>
<i>Plus one of:</i>									
Cherwell	£416,509	£1,225,000	£2,620,000	£4,261,509	£426,151	£8,457,516	5.0%	£184	£9
Oxford	£760,000	£990,000	£6,770,000	£8,520,000	£852,000	£9,362,031	9.1%	£234	£21
South Oxfordshire	£225,000	£650,000	£1,366,000	£2,241,000	£224,100	£8,889,860	2.5%	£174	£4
Vale of White Horse	£110,056	£705,000	£1,420,000	£2,235,056	£223,506	£6,216,433	3.6%	£141	£5
West Oxfordshire	£158,351	£650,000	£1,149,000	£1,957,351	£195,735	£4,425,846	4.4%	£116	£5
<b>Shropshire</b>	<b>£1,282,166</b>	<b>£7,090,000</b>	<b>£10,514,000</b>	<b>£18,886,166</b>	<b>£1,888,617</b>	<b>£87,931,858</b>	<b>2.1%</b>	<b>£932</b>	<b>£20</b>
<i>Plus one of:</i>									
Bridgnorth	£31,103	£270,000	£556,000	£857,103	£85,710	£2,921,266	2.9%	£160	£5
North Shropshire	£109,096	£205,000	£787,479	£1,101,575	£110,158	£3,638,433	3.0%	£193	£6
Oswestry	£105,972	£315,000	£650,753	£1,071,725	£107,173	£2,518,788	4.3%	£224	£10
Shrewsbury and Atcham	£149,000	£345,000	£1,420,000	£1,914,000	£191,400	£4,677,641	4.1%	£152	£6
South Shropshire	£142,000	£170,000	£476,000	£788,000	£78,800	£3,395,574	2.3%	£224	£5
<b>Somerset</b>	<b>£4,211,000</b>	<b>£7,075,000</b>	<b>£24,332,000</b>	<b>£35,618,000</b>	<b>£3,561,800</b>	<b>£167,627,673</b>	<b>2.1%</b>	<b>£986</b>	<b>£21</b>
<i>Plus one of:</i>									
Mendip	£253,000	£560,000	£954,000	£1,767,000	£176,700	£5,846,578	3.0%	£170	£5
Sedgemoor	£482,000	£520,000	£1,973,322	£2,975,322	£297,532	£4,948,261	6.0%	£143	£9
South Somerset	£236,000	£455,000	£1,854,000	£2,545,000	£254,500	£9,507,983	2.7%	£181	£5
Taunton Deane	£644,000	£940,000	£2,434,000	£4,018,000	£401,800	£4,864,455	8.3%	£135	£11
West Somerset	£21,000	£240,000	£532,000	£793,000	£79,300	£1,906,176	4.2%	£154	£6
<b>Staffordshire</b>	<b>£2,481,000</b>	<b>£19,255,000</b>	<b>£39,831,000</b>	<b>£61,567,000</b>	<b>£6,156,700</b>	<b>£221,955,570</b>	<b>2.8%</b>	<b>£903</b>	<b>£25</b>



Council	Spending, 2006-07				10 per cent saving	Council tax revenue, 2006-07	10 per cent saving as percentage of council tax revenue	Band D council tax bill, 2006-07	Band D council tax bill saving if 10 per cent challenge achieved
	Publicity	Middle managers	Pensions	Total					
<i>Plus one of:</i>									
Cannock Chase	£460,000	£740,000	£1,724,000	£2,924,000	£292,400	£4,709,458	6.2%	£187	£12
East Staffordshire	£449,000	£770,000	£1,244,000	£2,463,000	£246,300	£6,164,034	4.0%	£193	£8
Lichfield	£282,000	£395,000	£1,297,000	£1,974,000	£197,400	£5,286,041	3.7%	£157	£6
Newcastle-under-Lyme	£258,610	£260,000	£1,810,000	£2,328,610	£232,861	£5,488,790	4.2%	£167	£7
South Staffordshire	£110,000	£760,000	£615,000	£1,485,000	£148,500	£4,490,398	3.3%	£128	£4
Stafford	£426,000	£680,000	£1,150,000	£2,256,000	£225,600	£5,535,883	4.1%	£148	£6
Staffordshire Moorlands	£485,000	£515,000	£751,000	£1,751,000	£175,100	£5,061,517	3.5%	£167	£6
Tamworth	£198,000	£695,000	£969,000	£1,862,000	£186,200	£2,469,993	7.5%	£127	£10
<b>Suffolk</b>	<b>£3,204,000</b>	<b>£5,535,000</b>	<b>£42,555,000</b>	<b>£51,294,000</b>	<b>£5,129,400</b>	<b>£213,959,052</b>	<b>2.4%</b>	<b>£991</b>	<b>£24</b>
<i>Plus one of:</i>									
Babergh	£456,000	£940,000	£1,919,000	£3,315,000	£331,500	£5,090,445	6.5%	£174	£11
Forest Heath	£179,000	£715,000	£892,000	£1,786,000	£178,600	£2,531,941	7.1%	£181	£13
Ipswich	£851,000	£715,000	£5,955,000	£7,521,000	£752,100	£9,211,141	8.2%	£281	£23
Mid Suffolk	£103,000	£335,000	£1,549,000	£1,987,000	£198,700	£5,402,346	3.7%	£175	£6
St Edmundsbury	£195,000	£705,000	£7,400,000	£8,300,000	£830,000	£6,312,015	13.1%	£191	£25
Suffolk Coastal	£229,000	£620,000	£1,465,000	£2,314,000	£231,400	£7,171,674	3.2%	£164	£5
Waveney	£467,000	£575,000	£3,690,000	£4,732,000	£473,200	£4,591,875	10.3%	£142	£15
<b>Surrey</b>	<b>£5,100,000</b>	<b>£27,160,000</b>	<b>£53,902,000</b>	<b>£86,162,000</b>	<b>£8,616,200</b>	<b>£435,937,643</b>	<b>2.0%</b>	<b>£967</b>	<b>£19</b>
<i>Plus one of:</i>									
Elmbridge	£159,000	£1,195,000	£2,038,000	£3,392,000	£339,200	£10,979,084	3.1%	£191	£6
Epsom and Ewell	£217,000	£950,000	£1,414,000	£2,581,000	£258,100	£4,070,574	6.3%	£140	£9
Guildford	£557,712	£1,950,000	£4,351,000	£6,858,712	£685,871	£7,958,645	8.6%	£152	£13



Council	Spending, 2006-07				10 per cent saving	Council tax revenue, 2006-07	10 per cent saving as percentage of council tax revenue	Band D council tax bill, 2006-07	Band D council tax bill saving if 10 per cent challenge achieved
	Publicity	Middle managers	Pensions	Total					
Mole Valley	£184,000	£1,000,000	£1,615,000	£2,799,000	£279,900	£5,184,055	5.4%	£138	£7
Reigate and Banstead	£245,000	£2,130,000	£2,885,000	£5,260,000	£526,000	£9,190,551	5.7%	£176	£10
Runnymede	£82,000	£1,190,000	£1,431,000	£2,703,000	£270,300	£3,431,130	7.9%	£115	£9
Spelthorne	£39,000	£980,000	£1,422,000	£2,441,000	£244,100	£5,350,207	4.6%	£148	£7
Surrey Heath	£203,540	£1,500,000	£1,113,000	£2,816,540	£281,654	£6,179,690	4.6%	£177	£8
Tandridge	£98,000	£915,000	£1,924,000	£2,937,000	£293,700	£6,092,612	4.8%	£178	£9
Waverley	£324,000	£1,490,000	£2,539,000	£4,353,000	£435,300	£9,041,703	4.8%	£179	£9
Woking	£496,350	£1,305,000	£3,486,000	£5,287,350	£528,735	£6,714,525	7.9%	£183	£14
<b>Warwickshire</b>	<b>£2,400,000</b>	<b>£9,065,000</b>	<b>£25,800,000</b>	<b>£37,265,000</b>	<b>£3,726,500</b>	<b>£173,148,773</b>	<b>2.2%</b>	<b>£996</b>	<b>£21</b>
<i>Plus one of:</i>									
North Warwickshire	£157,328	£665,000	£911,000	£1,733,328	£173,333	£4,239,114	4.1%	£228	£9
Nuneaton and Bedworth	£191,000	£590,000	£2,112,000	£2,893,000	£289,300	£6,205,903	4.7%	£191	£9
Rugby	£182,320	£490,000	£1,129,000	£1,801,320	£180,132	£5,203,950	3.5%	£172	£6
Stratford-on-Avon	£154,356	£290,000	£972,000	£1,416,356	£141,636	£7,240,629	2.0%	£157	£3
Warwick	£828,000	£610,000	£1,712,000	£3,150,000	£315,000	£6,679,776	4.7%	£144	£7
<b>West Sussex</b>	<b>£2,694,000</b>	<b>£14,095,000</b>	<b>£36,700,000</b>	<b>£53,489,000</b>	<b>£5,348,900</b>	<b>£287,102,015</b>	<b>1.9%</b>	<b>£1,001</b>	<b>£19</b>
<i>Plus one of:</i>									
Adur	£74,007	£455,000	£1,860,000	£2,389,007	£238,901	£4,736,576	5.0%	£246	£12
Arun	£725,000	£1,050,000	£2,514,000	£4,289,000	£428,900	£10,259,414	4.2%	£193	£8
Chichester	£124,071	£1,255,000	£1,326,662	£2,705,733	£270,573	£7,042,365	3.8%	£152	£6
Crawley	£723,000	£1,025,000	£2,440,000	£4,188,000	£418,800	£5,271,809	7.9%	£175	£14
Horsham	£232,813	£1,060,000	£1,435,000	£2,727,813	£272,781	£8,352,157	3.3%	£157	£5
Mid Sussex	£333,836	£680,000	£1,980,000	£2,993,836	£299,384	£9,168,517	3.3%	£178	£6



Council	Spending, 2006-07				10 per cent saving	Council tax revenue, 2006-07	10 per cent saving as percentage of council tax revenue	Band D council tax bill, 2006-07	Band D council tax bill saving if 10 per cent challenge achieved
	Publicity	Middle managers	Pensions	Total					
Worthing	£344,406	£760,000	£3,140,000	£4,244,406	£424,441	£6,209,428	6.8%	£186	£13
<b>Wiltshire</b>	<b>£2,776,000</b>	<b>£7,705,000</b>	<b>£20,125,000</b>	<b>£30,606,000</b>	<b>£3,060,600</b>	<b>£146,780,505</b>	<b>2.1%</b>	<b>£929</b>	<b>£19</b>
<i>Plus one of:</i>									
Kennet	£186,000	£630,000	£1,500,000	£2,316,000	£231,600	£4,755,083	4.9%	£167	£8
North Wiltshire	£289,000	£400,000	£2,055,000	£2,744,000	£274,400	£9,359,193	2.9%	£202	£6
Salisbury	£385,000	£610,000	£2,347,000	£3,342,000	£334,200	£6,040,751	5.5%	£147	£8
West Wiltshire	£404,411	£400,000	£2,174,000	£2,978,411	£297,841	£8,441,538	3.5%	£201	£7
<b>Worcestershire</b>	<b>£4,076,000</b>	<b>£3,575,000</b>	<b>£19,505,000</b>	<b>£27,156,000</b>	<b>£2,715,600</b>	<b>£165,178,488</b>	<b>1.6%</b>	<b>£899</b>	<b>£15</b>
<i>Plus one of:</i>									
Bromsgrove	£186,000	£650,000	£1,335,000	£2,171,000	£217,100	£5,922,311	3.7%	£178	£7
Malvern Hills	£116,000	£695,000	£861,000	£1,672,000	£167,200	£4,478,354	3.7%	£167	£6
Redditch	£270,000	£305,000	-	-	-	£4,123,915	-	£180	-
Worcester	£168,000	£545,000	-	-	-	£4,048,615	-	£143	-
Wychavon	£298,695	£560,000	£1,602,000	£2,460,695	£246,070	£5,695,226	4.3%	£133	£6
Wyre Forest	£330,880	£485,000	£2,443,000	£3,258,880	£325,888	£5,631,230	5.8%	£189	£11