

MR-CO – 08 – 07/2014



2014 DC NETWORK AND CAPACITY ENHANCEMENT CHANGE OF OPERATIONS

This Change of Operations improves Customer Service by Re-Opening Distribution Centers in Memphis, TN and Houston, TX; and reclassifying Seattle, WA. as a Distribution Center.

- **Increases Network throughput by adding additional transfer capacity to the Network**
- **Reduces congestion at the Dallas, TX, Nashville, TN and Portland, OR Distribution Centers which will enable the Company to process freight on a timelier basis.**

June 17, 2014



Mr. James P. Hoffa
General President
International Brotherhood of Teamsters
25 Louisiana Ave., NW
Washington, DC 20001

Mr. Michael McMillan
President & CEO, TMI
10990 Roe Ave., A-115
Overland Park, KS 66211

Gentlemen,

The purpose of this letter is to request a special hearing date for a change of operations request, which would re-open distribution centers at Memphis, TN and Houston, TX and reclassify Seattle, WA as a Distribution Center.

These facilities presently exist as local terminals but need to become distribution centers to relieve pressure on existing centers due to the Company's significant business growth. The addition of these locations as distribution centers will allow the Company to continue its growth and profit yield improvement by:

- Increasing door capacity to handle increased business levels.
- Permitting the Company to improve its on time present service performance of the mid 80% range to a competitive 90% + range, keeping the current business while at the same time providing capacity to grow new business.
- Implementation in mid-August, 2014 to be in position to handle the fall peak season business while at the same time relieving terminal congestion points.

The ratification of the 2014 Memorandum of Agreement by your members, our employees, has reinforced a strong support within the customer base to entrust YRC Freight with a renewed confidence. Our increased business levels reflect that. The Company's active hiring reflects that.

To position the company to continue its significant growth, it is proposed to request a special hearing of this Change of Operations Request on July 23, 2014. The time table would be:

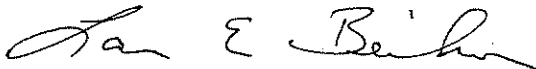
- June 20, 2014 – Mail the proposed change document
- July 23, 2014 – Change of Operations Hearing Date
- July 25, 2014 thru August 09, 2014 – Bids Posted and Awarded
- August 17, 2014 – Implementation

The Company categorically states that work opportunities will exist for the employees accepting work opportunities. Additionally, the Company will comply with all labor agreements and past decisions of previously approved change of operations, including the "retreat rights" afforded to the Memphis, TN. Distribution Center employees.

Time is of the essence. The Company respectfully requests your consideration and approval of the Change of Operations request to be scheduled for hearing on July 23, 2014.

Thanking you in advance for your immediate attention and consideration of the Company's request.

Sincerely,



Lamar E Beinhower
Director of Labor Quality & Assurance

CC:

Mr. Tyson Johnson
IBT VP, National Freight Director
25 Louisiana, Ave., NW
Washington, DC 20001-2198

Mr. Gordon Sweeton
IBT Assistant Freight Director
PO Box 1299
Joplin, MO 64801

Mr. W.C. Smith
Executive Assistant to the General President
25 Louisiana Ave., NW
Washington, DC 20001-2198

Mr. Robert Paffenroth
Western Region of Teamsters
379 W. Valley BLVD
Rialto, CA 92376

Mr. Ernie Soehl
Eastern Region of Teamsters
2003 US Route 30 Suite B
North Brunswick, NJ 08902

SOUTHERN REGION LOCAL UNIONS

Teamsters Local Union 480 1050 Cornelia St Nashville, TN 37217	Teamsters Local Union No 667 796 E. Brooks Road Memphis, TN 38116
Teamsters Local Union No 745 1007 Jonelle Street Dallas, TX 75217	Teamsters Local Union No 878 6000 Patterson Ave Little Rock, AR 72219
Teamsters Local Union No 891 2560 Valley St Jackson, MS 39204	Teamsters Local Union No 988 4303 North Sam Houston Parkway East Houston, TX 77032

WESTERN REGION LOCAL UNIONS

Teamsters Local Union No 81 1874 NE 162nd Ave Portland, OR 97230	Teamsters Local Union No 174 14675 Interurban Avenue South Suite #303 Tukwila, WA 98168
Teamsters Local Union No 763 14675 Interurban Avenue South Suite #303 Tukwila, WA 98168	

GENERAL STATEMENT

YRC Freight, Inc. has proposed and submitted this change of operations to the Multi-Region Change of Operations Committee to re-open Distribution Centers in Memphis, TN and Houston, TX and reclassify Seattle, WA as a Distribution Center in order to better serve the customer base by:

- **Creating additional capacity to grow the business.**
- **Creating additional capacity to relieve congestion points**
- **Improving the Network to grow freight volumes and jobs.**
- **Reducing over capacity in Dallas, TX; Nashville, TN; and Portland, OR which will allow them to grow.**

This change of operations request continues the restructuring of the Company's terminal network by increasing the number of Distribution Centers to provide improved customer service to grow the business and increase employment opportunities.

The specific terminals involved as well as all work opportunities for dock, local cartage, hostler, mechanic, and clerical are detailed in this document.

Below is a listing of the locations involved:

Southern Region

Nashville, TN (422), Memphis, TN (431), Dallas, TX (511), Little Rock, AR (580), Jackson, MS (455), Houston, TX (521)

Western Region

Seattle, WA (642), Portland, OR (875)

The Company is proposing a pure follow the work bidding process.

This change of operations is filed in accordance with Article 8 section 6 of the NMFA. Any disputes regarding seniority will be handled by the change of operations committee.

The Company is requesting an implementation date on or about Sunday, August 17, 2014, after approval of the Change of Operations request.

The Company agrees that nothing in this proposed Change of Operations is intended to violate and/or alter the provisions of the NMFA or the applicable supplemental agreements.

SOUTHERN REGION

Nashville, TN – 422
Local # 480

LOCAL CARTAGE

PRESENT OPERATION

Nashville, TN currently operates as a distribution center in the YRC Freight network.

PROPOSED OPERATION

As a result of the realignments described in this change, the Nashville, TN terminal will lose work and be a net minus thirty-two (-32) local cartage positions as defined in Exhibit 1. Available work opportunities will be offered as per Exhibit 3.

ROAD

PRESENT OPERATION

Nashville, TN currently operates as a road domicile in the YRC Freight network as defined in previous change of operations.

PROPOSED OPERATION

As a result of the realignments described in this change, the Nashville, TN road operation will lose work and be a net minus sixteen (-16) road driver positions as per Exhibit 4. Available work opportunities will be offered as per Exhibit 5. Nashville, TN road primaries will be defined per Exhibit. 9.

MECHANICS

PRESENT OPERATION

Nashville, TN currently operates as a road domicile in the YRC Freight network with mechanic functions that support the operation.

PROPOSED OPERATION

As a result of the realignments described in this change, the Nashville, TN shop will lose work and be a net minus two (-2) mechanic positions. Available work opportunities will be offered as per Exhibit 7.

CLERICAL

PRESENT OPERATION

Nashville, TN currently operates as a distribution center in the YRC Freight network with clerical functions that support the operation.

PROPOSED OPERATION

As a result of the realignments described in this change, the Nashville, TN terminal will lose work and be a net minus one (-1) clerical positions as defined per Exhibit 8. Available work opportunities will be offered as per Exhibit 8.

Memphis, TN – 431
Local # 667

LOCAL CARTAGE

PRESENT OPERATION

Memphis, TN currently operates as an end of the line terminal in the YRC Freight network.

PROPOSED OPERATION

As a result of the realignments described in this change, the Memphis, TN terminal will open as a distribution center and will gain work and be a net plus forty (+40) local cartage positions as defined in Exhibit 1. Available work opportunities will be offered as per Exhibit 2.

ROAD

PRESENT OPERATION

Memphis, TN currently operates as a road domicile in the YRC Freight network as defined in previous change of operations.

PROPOSED OPERATION

As a result of the realignments described in this change, the Memphis, TN road operation will gain work and be a net plus twenty-one (+21) road driver positions as per Exhibit 4. Available work opportunities will be offered as per Exhibit 6. Memphis, TN road primaries will be defined per Exhibit 9.

MECHANICS

PRESENT OPERATION

Memphis, TN currently operates as a road domicile in the YRC Freight network with mechanic functions that support the operation.

PROPOSED OPERATION

As a result of the realignments described in this change, the Memphis, TN shop will gain work and be a net two (+2) mechanic position. Available work opportunities will be offered as per Exhibit 7.

CLERICAL

PRESENT OPERATION

Memphis, TN currently operates as an end of the line terminal in the YRC Freight network with clerical functions that support the operation.

PROPOSED OPERATION

As a result of the realignments described in this change, the Memphis, TN terminal will open and will gain work and be a net plus one (+1) clerical positions as defined per Exhibit 8. Available work opportunities will be offered as per Exhibit 8.

Dallas, TX – 511
Local # 745

LOCAL CARTAGE

PRESENT OPERATION

Dallas, TX currently operates as a distribution center in the YRC Freight network.

PROPOSED OPERATION

As a result of the realignments described in this change, the Dallas, TX terminal will lose work and be a net minus twenty-eight (-28) local cartage positions as defined in Exhibit 1. Available work opportunities will be offered as per Exhibit 3.

ROAD

PRESENT OPERATION

Dallas, TX currently operates as a road domicile in the YRC Freight network as defined in previous change of operations.

PROPOSED OPERATION

As a result of the realignments described in this change, the Dallas, TX road operation will lose work and be a net minus thirteen (-13) road driver positions as per Exhibit 4. Available work opportunities will be offered as per Exhibit 5. Dallas, TX road primaries will be defined per Exhibit. 9.

MECHANICS

PRESENT OPERATION

Dallas, TX currently operates as a road domicile in the YRC Freight network with mechanic functions that support the operation.

PROPOSED OPERATION

As a result of the realignments described in this change, the Dallas, TX shop will lose work and be a net minus two (-2) mechanic position. Available work opportunities will be offered as per Exhibit 7.

CLERICAL

PRESENT OPERATION

Dallas, TX currently operates as a distribution center in the YRC Freight network with clerical functions that support the operation.

PROPOSED OPERATION

As a result of the realignments described in this change, the Dallas, TX terminal will lose work and be a net minus one (-1) clerical positions as defined per Exhibit 8. Available work opportunities will be offered as per Exhibit 8

**Little Rock, AR – 580
Local # 878**

ROAD

PRESENT OPERATION

Little Rock, AR currently operates as a road domicile in the YRC Freight network as defined in previous change of operations.

PROPOSED OPERATION

As a result of the realignments described in this change, the Little Rock, AR road operation will lose work and be a net minus two (-2) road driver positions as per Exhibit 4. Available work opportunities will be offered as per Exhibit 5. Little Rock, AR road primaries will be defined per Exhibit. 9.

**Jackson, MS – 455
Local # 891**

LOCAL CARTAGE

PRESENT OPERATION

Jackson, MS currently operates as a distribution center in the YRC Freight network.

PROPOSED OPERATION

As a result of the realignments described in this change, the Jackson, MS terminal will lose work and be a net minus eleven (-11) local cartage positions as defined in Exhibit 1. Available work opportunities will be offered as per Exhibit 3.

ROAD

PRESENT OPERATION

Jackson, MS currently operates as a road domicile in the YRC Freight network as defined in previous change of operations.

PROPOSED OPERATION

As a result of the realignments described in this change, the Jackson, MS road operation will lose work and be a net minus three (-3) road driver positions as per Exhibit 4. Available work opportunities will be offered as per Exhibit 5. Jackson, MS road primaries will be defined per Exhibit. 9.

Houston, TX – 521
Local # 988

LOCAL CARTAGE

PRESENT OPERATION

Houston, TX currently operates as an end of the line terminal in the YRC Freight network.

PROPOSED OPERATION

As a result of the realignments described in this change, the Houston, TX terminal will open as a distribution center and will gain work and be a net plus thirty-one (+31) local cartage positions as defined in Exhibit 1. Available work opportunities will be offered as per Exhibit 2.

ROAD

PRESENT OPERATION

Houston, TX currently does not operate as a road domicile in the YRC Freight network as defined in previous change of operations.

PROPOSED OPERATION

As a result of the realignments described in this change, the Houston, TX road operation will open and will gain work and be a net plus thirteen (+13) road driver positions as per Exhibit 4. Available work opportunities will be offered as per Exhibit 6. Houston, TX road primaries will be defined per Exhibit 9.

MECHANICS

PRESENT OPERATION

Houston, TX currently operates as an end of the line terminal in the YRC Freight network with mechanic functions that support the operation.

PROPOSED OPERATION

As a result of the realignments described in this change, the Houston, TX shop will gain work and be a net plus two (+2) mechanic positions. Available work opportunities will be offered as per Exhibit 7.

CLERICAL

PRESENT OPERATION

Houston, TX currently operates as an end of the line terminal in the YRC Freight network with clerical functions that support the operation.

PROPOSED OPERATION

As a result of the realignments described in this change, the Houston, TX terminal will gain work and be a net plus one (+1) clerical positions as defined per Exhibit 8. Available work opportunities will be offered as per Exhibit 8.

WESTERN REGION

Portland, OR – 875
Local # 81

LOCAL CARTAGE

PRESENT OPERATION

Portland, OR currently operates as a distribution center in the YRC Freight network.

PROPOSED OPERATION

As a result of the realignments described in this change, the Portland, OR terminal will lose work and be a net minus eight (-8) local cartage positions as defined in Exhibit 1. Available work opportunities will be offered as per Exhibit 3.

CLERICAL

PRESENT OPERATION

Portland, OR currently operates as a distribution center in the YRC Freight network with clerical functions that support the operation.

PROPOSED OPERATION

As a result of the realignments described in this change, the Portland, OR terminal will lose work and be a net minus zero (0) clerical positions as defined per Exhibit 8.

Seattle, WA - 642
Local # 174

LOCAL CARTAGE

PRESENT OPERATION

Seattle, WA currently operates as an end of the line terminal in the YRC Freight network.

PROPOSED OPERATION

As a result of the realignments described in this change, the Seattle, WA terminal will open as a distribution center and will gain work and be a net plus eight (+8) local cartage positions as defined in Exhibit 1. Available work opportunities will be offered as per Exhibit 2.

Seattle, WA - 642
Local # 763

CLERICAL

PRESENT OPERATION

Seattle, WA currently operates as an end of the line terminal center in the YRC Freight network with clerical functions that support the operation.

PROPOSED OPERATION

As a result of the realignments described in this change, the Seattle, WA terminal will open as a distribution center and will gain work and be a net plus zero (0) clerical positions as defined per Exhibit 8.

TABLE OF CONTENTS FOR EXHIBITS

EXHIBIT 1	Dock & Switcher Gains and Losses Summary
EXHIBIT 2	Dock & Switcher Work Moves- Gains
EXHIBIT 3	Dock & Switcher Work Moves- Losses
EXHIBIT 4	Road Driver Gains & Losses Summary
EXHIBIT 5	Road Driver Work Moves for Losing Facilities
EXHIBIT 6	Road Driver Work Moves for Gaining Facilities
EXHIBIT 7	Mechanic Gains, Losses and Work Moves Summary
EXHIBIT 8	Clerical Gains, Losses and Work Moves Summary
EXHIBIT 9	Primaries Summary

Exhibit 1

Dock & Switcher Gains and Losses Summary

Dom Name	Dom	ST	Dock Loss	Switcher Loss	Total Loss	Dom Name	Dom	ST	Dock Gain	Switcher Gain	Total Gain
DALLAS	511	TX	-23	-5	-28	HOUSTON	521	TX	26	5	31
JACKSON	455	MS	-9	-2	-11	MEMPHIS	431	TN	33	7	40
NASHVILLE	422	TN	-27	-5	-32	SEATTLE	642	WA	7	1	8
PORTLAND	875	OR	-7	-1	-8						
	Sub Total		-66	-13	-79		Sub Total		66	13	79

Efficiency 0

Exhibit 2

Dock & Switcher Work Moves - Gains

Gains					
Code	Name	Dock	Switch	Total	From
521	HOUSTON	23	5	28	DALLAS
521	HOUSTON	3	0	3	JACKSON
431	MEMPHIS	6	2	8	JACKSON
431	MEMPHIS	27	5	32	NASHVILLE
642	SEATTLE	7	1	8	PORTLAND
	Totals	66	13	79	

Exhibit 3

Dock & Switcher Losses

Losses						
Code	Name	Dock	Switch	Total	To	Miles
511	DALLAS	-23	-5	-28	HOUSTON	258
455	JACKSON	-3	0	-3	HOUSTON	437
455	JACKSON	-6	-2	-8	MEMPHIS	209
422	NASHVILLE	-27	-5	-32	MEMPHIS	213
875	PORTLAND	-7	-1	-8	SEATTLE	164
	Totals	-66	-13	-79		

Exhibit 4

Road Driver Gains & Losses Summary

Dom Name	Dom	ST	Net Loss	Dom Name	Dom	ST	Net Gain
Dallas	511	TX	-13	Houston	521	TX	13
Jackson	455	MS	-3	Memphis	431	TN	21
Little Rock	580	AR	-2				
Nashville	422	TN	-16				
	Loss		-34		Gain		34

Efficiency 0

Exhibit 5

Road Driver Work Moves for Losing Facilities

Current Domicile	Loss	Proposed Domicile	Drivers	Comment
DALLAS, TX	-13	HOUSTON, TX	13	Eliminate connections to Beaumont (504), Eagle Pass (558) and Corpus Christi (551) and reduce connections to Laredo (557), McAllen (556) and San Antonio (555)
		Follow the Work Driver Loss	13	
JACKSON, MS	-3	MEMPHIS, TN	3	Reduce schedules on Jackson to Houston lane.
		Follow the Work Driver Loss	3	
LITTLE ROCK, AR	-2	MEMPHIS, TN	2	Reduce schedules on Little Rock to Nashville primary.
		Follow the Work Driver Loss	2	
NASHVILLE, TN	-16	MEMPHIS, TN	16	Reduce schedules on the Nashville to Cincinnati, Louisville, Chattanooga, Jackson (TN) and Tupelo primaries.
		Follow the Work Driver Loss	16	

Totals Loss	-34
Total drivers that follow the work	34

Exhibit 6

Road Driver Work Moves for Gaining Facilities

Current Domicile	Proposed Domicile	Drivers	Comment
DALLAS, TX	HOUSTON, TX	13	New primaries to Beaumont (504), Eagle Pass (558) and Corpus Christi (551), Laredo (557), McAllen (556) and San Antonio (555)
Follow the Work Driver Gain		13	

JACKSON, MS	MEMPHIS, TN	3	Additional schedules on Memphis to Houston lane.
LITTLE ROCK, AR		2	Additional schedules on Memphis to Little Rock primary.
NASHVILLE, TN		16	New primaries to Cincinnati, Louisville, Chattanooga, Jackson (TN) and Tupelo.
Follow the Work Driver Gain		21	

Total drivers that follow the work	34
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Exhibit 7 Mechanic Gains, Losses and Work Moves Summary

Location	Losses
Dallas	-2
Nashville	-2

Location	Gains
Houston	2
Memphis	2

-4

4

Losing Domiciles Follow Their Work

FROM:		TO:	
Dallas	-2	Houston	2

Nashville	-2	Memphis	2
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-4

4

Gaining Domiciles Follow Their Work

TO:		FROM:	
Houston	2	Dallas	-2

Memphis	2	Nashville	-2
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4

-4

Exhibit 8 Clerical Gains, Losses and Work Move Summary

Location	Losses
Dallas, TX	-1
Nashville, TN	-1
Portland, OR	0
Total	-2

Location	Gains
Houston, TX	1
Memphis, TN	1
Seattle, WA	0
Total	2

Clerical Losing Domiciles Follow Their Work

FROM:		TO:	
Dallas, TX	-1	Houston, TX	1

Nashville, TN	-1	Memphis, TN	1
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Portland, OR	0	Seattle, WA	0
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Losses -2

Clerical Gaining Domiciles Follow Their Work

TO:		FROM:	
Houston, TX	1	Dallas, TX	-1

Memphis, TN	1	Nashville, TN	-1
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Seattle, WA	0	Portland, OR	0
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Gains 2

Net Efficiency 0

Exhibit 9 Primaries Summary

PROPOSED ROAD PRIMARIES			
	Orig		Dest
211	AKRON	201	BEDFORD
211	AKRON	205	BUFFALO
211	AKRON	653	CHARLOTTE
211	AKRON	241	CINCINNATI
211	AKRON	218	CLEVELAND
211	AKRON	857	COLUMBUS
211	AKRON	243	DAYTON
211	AKRON	203	DU BOIS
211	AKRON	232	ERIE
211	AKRON	246	FORT WAYNE
211	AKRON	315	GREEN BAY
211	AKRON	153	HAGERSTOWN
211	AKRON	135	HARRISBURG
211	AKRON	324	INDIANAPOLIS
211	AKRON	250	LIMA
211	AKRON	149	MANASSAS
211	AKRON	123	MAYBROOK
211	AKRON	213	MCKEES ROCK
211	AKRON	145	MIDDLETOWN
211	AKRON	138	MILTON
211	AKRON	422	NASHVILLE
211	AKRON	290	PARKERSBURG
211	AKRON	223	PONTIAC
211	AKRON	R67	PORTAGE
211	AKRON	263	SAGINAW
211	AKRON	312	SOUTH BEND
211	AKRON	621	ST. LOUIS
211	AKRON	261	TAYLOR
211	AKRON	251	TOLEDO
211	AKRON	183	WASHINGTONDC

104	ALBANY	211	AKRON
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859	ALBUQUERQUE	830*	BLOOMINGTON
859	ALBUQUERQUE	890	DENVER
859	ALBUQUERQUE	851	EL PASO
859	ALBUQUERQUE	841	PHOENIX
859	ALBUQUERQUE	813*	TRACY

158	ALLENTOWN	211	AKRON
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402	ATLANTA	418	ALBANY
402	ATLANTA	401	ATHENS
402	ATLANTA	684	AUGUSTA
402	ATLANTA	421	BIRMINGHAM
402	ATLANTA	688	CHARLESTON
402	ATLANTA	433	CHATTANOOGA
402	ATLANTA	683	COLUMBIA

PROPOSED ROAD PRIMARIES			
	Orig		Dest
402	ATLANTA	409	DECATUR
402	ATLANTA	490	DOTHAN
402	ATLANTA	728	FT. MYERS
402	ATLANTA	726	FT. PIERCE
402	ATLANTA	682	GREENVILLE
402	ATLANTA	455	JACKSON
402	ATLANTA	730	JACKSONVILLE
402	ATLANTA	412	LA GRANGE
402	ATLANTA	414	MACON
402	ATLANTA	431	MEMPHIS
402	ATLANTA	429	MOBILE
402	ATLANTA	415	MONTGOMERY
402	ATLANTA	714	OCALA
402	ATLANTA	423	ORLANDO
402	ATLANTA	685	SAVANNAH
402	ATLANTA	621	ST. LOUIS
402	ATLANTA	754	TAMPA
402	ATLANTA	705	VALDOSTA

155	BALTIMORE	211	AKRON
155	BALTIMORE	653	CHARLOTTE

180	BELLOWS FALLS	205	BUFFALO
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421	BIRMINGHAM	653	CHARLOTTE
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830	BLOOMINGTON	820	ADELANTO
830	BLOOMINGTON	822	BAKERSFIELD
830	BLOOMINGTON	840	CALEXICO
830	BLOOMINGTON	808	CHULA VISTA
830	BLOOMINGTON	814	FRESNO
830	BLOOMINGTON	847	GARDENA
830	BLOOMINGTON	878	LAS VEGAS
830	BLOOMINGTON	896	ORANGE
830	BLOOMINGTON	625	OXNARD
830	BLOOMINGTON	841	PHOENIX
830	BLOOMINGTON	783	PICO RIVERA
830	BLOOMINGTON	833	POMONA
830	BLOOMINGTON	875*	PORTLAND
830	BLOOMINGTON	819	RENO
830	BLOOMINGTON	809	SACRAMENTO
830	BLOOMINGTON	641	SAN DIEGO
830	BLOOMINGTON	661	SUN VALLEY
830	BLOOMINGTON	813	TRACY

318	BOLINGBROOK	211	AKRON
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100	BOSTON	205	BUFFALO
100	BOSTON	135	HARRISBURG

PROPOSED ROAD PRIMARIES			
	Orig		Dest
644	BRISTOL	135	HARRISBURG
187	BROOKLYN	211	AKRON
205	BUFFALO	104	ALBANY
205	BUFFALO	318	BOLINGBROOK
205	BUFFALO	309	CHICAGO
205	BUFFALO	303	CHICAGO NORTH
205	BUFFALO	304	CHICAGO WEST
205	BUFFALO	198	ELMIRA
205	BUFFALO	135	HARRISBURG
205	BUFFALO	324	INDIANAPOLIS
205	BUFFALO	123	MAYBROOK
205	BUFFALO	256	ROCHESTER
205	BUFFALO	266	SYRACUSE
604	BUTTE	610	GREAT FALLS
126	CARLSTADT	211	AKRON
292	CHARLESTON	135	HARRISBURG
292	CHARLESTON	422	NASHVILLE
653	CHARLOTTE	402	ATLANTA
653	CHARLOTTE	401	ATHENS
653	CHARLOTTE	684	AUGUSTA
653	CHARLOTTE	688	CHARLESTON
653	CHARLOTTE	683	COLUMBIA
653	CHARLOTTE	679	FAYETTEVILLE
653	CHARLOTTE	695	FLORENCE
653	CHARLOTTE	682	GREENVILLE
653	CHARLOTTE	135	HARRISBURG
653	CHARLOTTE	656	JACKSONVILLE
653	CHARLOTTE	730	JACKSONVILLE
653	CHARLOTTE	432	KNOXVILLE
653	CHARLOTTE	149	MANASSAS
653	CHARLOTTE	422	NASHVILLE
653	CHARLOTTE	714	OCALA
653	CHARLOTTE	423	ORLANDO
653	CHARLOTTE	616	RALEIGH
653	CHARLOTTE	172	RICHMOND
653	CHARLOTTE	617	ROANOKE
653	CHARLOTTE	685	SAVANNAH
653	CHARLOTTE	647	STAUNTON

PROPOSED ROAD PRIMARIES			
	Orig		Dest
653	CHARLOTTE	754	TAMPA
653	CHARLOTTE	183	WASHINGTON DC
653	CHARLOTTE	184	WILMINGTON, DE
653	CHARLOTTE	623	WILMINGTON, NC
653	CHARLOTTE	650	WILSON
653	CHARLOTTE	671	WINSTON SALEM
433	CHATTANOOGA	653	CHARLOTTE
309	CHICAGO	211	AKRON
309	CHICAGO	270	ALPENA
309	CHICAGO	830*	BLOOMINGTON
309	CHICAGO	318	BOLINGBROOK
309	CHICAGO	288	CADILLAC
309	CHICAGO	377	CEDAR RAPIDS
309	CHICAGO	303	CHICAGO NORTH
309	CHICAGO	304	CHICAGO WEST
309	CHICAGO	241	CINCINNATI
309	CHICAGO	218	CLEVELAND
309	CHICAGO	890*	DENVER
309	CHICAGO	382	DUBUQUE
309	CHICAGO	246	FORT WAYNE
309	CHICAGO	272	GRAND RAPIDS
309	CHICAGO	315	GREEN BAY
309	CHICAGO	324	INDIANAPOLIS
309	CHICAGO	230	IRON MOUNTAIN
309	CHICAGO	326	KANSAS CITY
309	CHICAGO	396	LA CROSSE
309	CHICAGO	878*	LAS VEGAS
309	CHICAGO	250	LIMA
309	CHICAGO	244	LOUISVILLE
309	CHICAGO	394	MADISON
309	CHICAGO	431	MEMPHIS
309	CHICAGO	313	MILWAUKEE
309	CHICAGO	422	NASHVILLE
309	CHICAGO	314	PEORIA
309	CHICAGO	841*	PHOENIX
309	CHICAGO	223	PONTIAC
309	CHICAGO	875*	PORTLAND
309	CHICAGO	371	ROCK ISLAND
309	CHICAGO	319	ROCKFORD
309	CHICAGO	263	SAGINAW
309	CHICAGO	881*	SALT LAKE CITY

PROPOSED ROAD PRIMARIES			
	Orig		Dest
309	CHICAGO	642*	SEATTLE
309	CHICAGO	312	SOUTH BEND
309	CHICAGO	621	ST. LOUIS
309	CHICAGO	347	ST. PAUL
309	CHICAGO	261	TAYLOR
309	CHICAGO	251	TOLEDO
309	CHICAGO	813*	TRACY

PROPOSED ROAD PRIMARIES			
	Orig		Dest
511	DALLAS	555	SAN ANTONIO
511	DALLAS	510	SHREVEPORT
511	DALLAS	621*	ST. LOUIS
511	DALLAS	572	TEXARKANA
511	DALLAS	813*	TRACY
511	DALLAS	842*	TUCSON
511	DALLAS	574	WACO

303	CHICAGO NORTH	211	AKRON
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116	DEER PARK	211	AKRON
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304	CHICAGO WEST	211	AKRON
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890	DENVER	888	BILLINGS
890	DENVER	804	BRIDGEPORT
890	DENVER	629	CASPER
890	DENVER	607	CHEYENNE
890	DENVER	891	COLORADO SPGS
890	DENVER	894	GRAND JUNCTION
890	DENVER	614	RAPID CITY

241	CINCINNATI	205	BUFFALO
241	CINCINNATI	653	CHARLOTTE
241	CINCINNATI	135	HARRISBURG
241	CINCINNATI	326	KANSAS CITY

220	CLARKSBURG	211	AKRON
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375	DES MOINES	309	CHICAGO
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218	CLEVELAND	205	BUFFALO
218	CLEVELAND	653	CHARLOTTE
218	CLEVELAND	135	HARRISBURG
218	CLEVELAND	324	INDIANAPOLIS
218	CLEVELAND	123	MAYBROOK
218	CLEVELAND	422	NASHVILLE
218	CLEVELAND	R67	PORTAGE
218	CLEVELAND	621	SAINT LOUIS

336	EAU CLAIRE	309	CHICAGO
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851	EL PASO	841	PHOENIX
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857	COLUMBUS	205	BUFFALO
857	COLUMBUS	653	CHARLOTTE
857	COLUMBUS	309	CHICAGO
857	COLUMBUS	135	HARRISBURG
857	COLUMBUS	422	NASHVILLE

246	FORT WAYNE	205	BUFFALO
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272	GRAND RAPIDS	211	AKRON
272	GRAND RAPIDS	205	BUFFALO

682	GREENVILLE	422	NASHVILLE
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511	DALLAS	852	ABILENE
511	DALLAS	522	AUSTIN
511	DALLAS	504	BEAUMONT
511	DALLAS	830*	BLOOMINGTON
511	DALLAS	309*	CHICAGO
511	DALLAS	551	CORPUS CHRISTI
511	DALLAS	890*	DENVER
511	DALLAS	558	EAGLE PASS
511	DALLAS	851*	EL PASO
511	DALLAS	525	FORT WORTH
511	DALLAS	508	GARLAND
511	DALLAS	521	HOUSTON
511	DALLAS	518	KILGORE
511	DALLAS	557	LAREDO
511	DALLAS	556	MC ALLEN
511	DALLAS	853	MIDLAND
511	DALLAS	531	OKLAHOMA CITY
511	DALLAS	841*	PHOENIX
511	DALLAS	881*	SALT LAKE CITY

153	HAGERSTOWN	653	CHARLOTTE
153	HAGERSTOWN	324	INDIANAPOLIS

135	HARRISBURG	158	ALLENTOWN
135	HARRISBURG	165	ATLANTIC CITY
135	HARRISBURG	155	BALTIMORE
135	HARRISBURG	201	BEDFORD
135	HARRISBURG	187	BROOKLYN
135	HARRISBURG	126	CARLSTADT
135	HARRISBURG	116	DEER PARK
135	HARRISBURG	198	ELMIRA
135	HARRISBURG	682	GREENVILLE
135	HARRISBURG	153	HAGERSTOWN
135	HARRISBURG	111	KEARNY
135	HARRISBURG	143	LANSDALE
135	HARRISBURG	132	LONG ISLAND
135	HARRISBURG	149	MANASSAS
135	HARRISBURG	213	MCKEES ROCK
135	HARRISBURG	145	MIDDLETOWN
135	HARRISBURG	138	MILTON

PROPOSED ROAD PRIMARIES			
	Orig		Dest
135	HARRISBURG	150	MOUNT VERNON
135	HARRISBURG	152	PHILADELPHIA
135	HARRISBURG	172	RICHMOND
135	HARRISBURG	157	ROCKAWAY
135	HARRISBURG	177	SALISBURY
135	HARRISBURG	178	SCRANTON
135	HARRISBURG	122	SOUTH PLAINFIELD
135	HARRISBURG	266	SYRACUSE
135	HARRISBURG	112	TRENTON
135	HARRISBURG	183	WASHINGTON
135	HARRISBURG	184	WILMINGTON

324	INDIANAPOLIS	402	ATLANTA
324	INDIANAPOLIS	548	BAXTER SPRINGS
324	INDIANAPOLIS	202	BOWLING GREEN
324	INDIANAPOLIS	644	BRISTOL
324	INDIANAPOLIS	653	CHARLOTTE
324	INDIANAPOLIS	292	CHARLESTON
324	INDIANAPOLIS	241	CINCINNATI
324	INDIANAPOLIS	343	COLUMBIA
324	INDIANAPOLIS	857	COLUMBUS
324	INDIANAPOLIS	243	DAYTON
324	INDIANAPOLIS	355	DECATUR
324	INDIANAPOLIS	322	EVANSVILLE
324	INDIANAPOLIS	246	FORT WAYNE
324	INDIANAPOLIS	272	GRAND RAPIDS
324	INDIANAPOLIS	682	GREENVILLE
324	INDIANAPOLIS	135	HARRISBURG
324	INDIANAPOLIS	326	KANSAS CITY
324	INDIANAPOLIS	245	LEXINGTON
324	INDIANAPOLIS	250	LIMA
324	INDIANAPOLIS	244	LOUISVILLE
324	INDIANAPOLIS	431	MEMPHIS
324	INDIANAPOLIS	422	NASHVILLE
324	INDIANAPOLIS	213	PITTSBURGH
324	INDIANAPOLIS	223	PONTIAC
324	INDIANAPOLIS	344	QUINCY
324	INDIANAPOLIS	617	ROANOKE
324	INDIANAPOLIS	547	SPRINGFIELD
324	INDIANAPOLIS	312	SOUTH BEND
324	INDIANAPOLIS	647	STAUNTON

521	HOUSTON	504	BEAUMONT
521	HOUSTON	551	CORPUS CHRISTI
521	HOUSTON	558	EAGLE PASS
521	HOUSTON	557	LAREDO
521	HOUSTON	556	MCCALLEN
521	HOUSTON	555	SAN ANTONIO

PROPOSED ROAD PRIMARIES			
	Orig		Dest
324	INDIANAPOLIS	621	ST. LOUIS
324	INDIANAPOLIS	347	ST. PAUL
324	INDIANAPOLIS	261	TAYLOR
324	INDIANAPOLIS	356	TERRE HAUTE
324	INDIANAPOLIS	251	TOLEDO
324	INDIANAPOLIS	671	WINSTON-SALEM

455	JACKSON	404	ALEXANDRIA
455	JACKSON	473	BATON ROUGE
455	JACKSON	504	BEAUMONT
455	JACKSON	830*	BLOOMINGTON
455	JACKSON	421	BIRMINGHAM
455	JACKSON	511	DALLAS
455	JACKSON	508	GARLAND
455	JACKSON	525	FORT WORTH
455	JACKSON	465	GULFPORT
455	JACKSON	521	HOUSTON
455	JACKSON	730	JACKSONVILLE
455	JACKSON	518	KILGORE
455	JACKSON	476	LAFAYETTE
455	JACKSON	740*	MIAMI
455	JACKSON	429	MOBILE
455	JACKSON	480	MONROE
455	JACKSON	415	MONTGOMERY
455	JACKSON	471	NEW ORLEANS
455	JACKSON	423*	ORLANDO
455	JACKSON	510	SHREVEPORT
455	JACKSON	621	ST. LOUIS
455	JACKSON	754*	TAMPA
455	JACKSON	705	VALDOSTA
455	JACKSON	757*	WEST PALM BEACH

326	KANSAS CITY	859*	ALBUQUERQUE
326	KANSAS CITY	548	BAXTER SPRINGS
326	KANSAS CITY	830*	BLOOMINGTON
326	KANSAS CITY	377	CEDAR RAPIDS
326	KANSAS CITY	343	COLUMBIA
326	KANSAS CITY	511	DALLAS
326	KANSAS CITY	890	DENVER
326	KANSAS CITY	375	DES MOINES
326	KANSAS CITY	851*	EL PASO
326	KANSAS CITY	525	FT WORTH
326	KANSAS CITY	508	GARLAND
326	KANSAS CITY	863	KEARNEY
326	KANSAS CITY	389	MASON CITY
326	KANSAS CITY	531	OKLAHOMA CITY
326	KANSAS CITY	381	OMAHA
326	KANSAS CITY	388	OWATONNA
326	KANSAS CITY	841*	PHOENIX

PROPOSED ROAD PRIMARIES			
	Orig		Dest
326	KANSAS CITY	875*	PORTLAND
326	KANSAS CITY	371	ROCK ISLAND
326	KANSAS CITY	367	SALINA
326	KANSAS CITY	881*	SALT LAKE CITY
326	KANSAS CITY	860	SIOUX CITY
326	KANSAS CITY	861	SIOUX FALLS
326	KANSAS CITY	581	SPRINGDALE
326	KANSAS CITY	547	SPRINGFIELD
326	KANSAS CITY	347	ST. PAUL
326	KANSAS CITY	813*	TRACY
326	KANSAS CITY	532	TULSA
326	KANSAS CITY	569	WICHITA

111	KEARNY	211	AKRON
111	KEARNY	218	CLEVELAND

432	KNOXVILLE	135	HARRISBURG
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143	LANSDALE	211	AKRON
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245	LEXINGTON	211	AKRON
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580	LITTLE ROCK	422	NASHVILLE
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132	LONG ISLAND	211	AKRON
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244	LOUISVILLE	211	AKRON
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244	LOUISVILLE	326	KANSAS CITY
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140	MANCHESTER	205	BUFFALO
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140	MANCHESTER	135	HARRISBURG
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123	MAYBROOK	104	ALBANY
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123	MAYBROOK	158	ALLENTOWN
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123	MAYBROOK	155	BALTIMORE
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123	MAYBROOK	180	BELLOWS FALLS
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123	MAYBROOK	100	BOSTON
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123	MAYBROOK	187	BROOKLYN
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123	MAYBROOK	188	BURLINGTON
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123	MAYBROOK	126	CARLSTADT
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123	MAYBROOK	116	DEER PARK
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123	MAYBROOK	135	HARRISBURG
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123	MAYBROOK	111	KEARNY
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123	MAYBROOK	143	LANSDALE
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123	MAYBROOK	132	LONG ISLAND
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123	MAYBROOK	140	MANCHESTER
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123	MAYBROOK	145	MIDDLETOWN
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123	MAYBROOK	160	MONTREAL
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PROPOSED ROAD PRIMARIES			
	Orig		Dest
123	MAYBROOK	150	MOUNT VERNON
123	MAYBROOK	152	PHILADELPHIA
123	MAYBROOK	237	PLATTSBURGH
123	MAYBROOK	154	PORTLAND
123	MAYBROOK	108	PROVIDENCE
123	MAYBROOK	157	ROCKAWAY
123	MAYBROOK	178	SCRANTON
123	MAYBROOK	122	SOUTH PLAINFIELD
123	MAYBROOK	266	SYRACUSE
123	MAYBROOK	112	TRENTON
123	MAYBROOK	191	WATERVILLE
123	MAYBROOK	186	WORCESTER

213	MCKEES ROCK	653	CHARLOTTE
213	MCKEES ROCK	309	CHICAGO

431	MEMPHIS	433	CHATTANOOGA
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431	MEMPHIS	216	CINCINNATI
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431	MEMPHIS	511	DALLAS
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431	MEMPHIS	525	FORT WORTH
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431	MEMPHIS	508	GARLAND
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431	MEMPHIS	521	HOUSTON
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431	MEMPHIS	435	JACKSON
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431	MEMPHIS	455	JACKSON
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431	MEMPHIS	326	KANSAS CITY
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431	MEMPHIS	580	LITTLE ROCK
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431	MEMPHIS	244	LOUISVILLE
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431	MEMPHIS	531	OKLAHOMA CITY
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431	MEMPHIS	621	ST. LOUIS
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431	MEMPHIS	572	TEXARKANA
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431	MEMPHIS	532	TULSA
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431	MEMPHIS	462	TUPELO
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740	MIAMI	730	JACKSONVILLE
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313	MILWAUKEE	211	AKRON
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313	MILWAUKEE	218	CLEVELAND
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150	MOUNT VERNON	211	AKRON
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422	NASHVILLE	402	ATLANTA
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422	NASHVILLE	548	BAXTER SPRINGS
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422	NASHVILLE	421	BIRMINGHAM
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422	NASHVILLE	202	BOWLING GREEN
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422	NASHVILLE	644	BRISTOL
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422	NASHVILLE	433	CHATTANOOGA
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422	NASHVILLE	241	CINCINNATI
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422	NASHVILLE	343	COLUMBIA
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422	NASHVILLE	243	DAYTON
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422	NASHVILLE	409	DECATUR
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