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**What San Francisco street/intersection would you choose for an epic street party and why?**

As a proud Richmond District resident, I can't help but be partial to my neighborhood. My choice would be the intersection of Arguello and Geary. It's not too far into the avenues to scare away those who live downtown and most importantly, you never have to worry about it being too warm.

**Please list the 3 endorsements you are most proud of:**

Sandra Lee-Fewer, Rafael Mandelman and David Campos

**What are the top three issues you will work on, and how will you implement solutions in a timely manner? (1250 character limit)**

**ACCESS:** BART faces serious access issues. We must replace old escalators with special sizing/fitting that makes replacement parts expensive and time consuming to obtain. Elevators must become more reliable and be considered the highest priority for repair; if an elevator goes out of service we must recognize that for some this means the entire station is unusable.  
**BUDGET STABILITY:** BART faces a \$280m projected budget deficit over the next decade. Should Prop 6 pass this November, BART would face an additional \$22m in lost annual revenue. My years in the SF Mayor's Budget Office will help BART plan progressive revenue measurers to stabilize and strengthen BART's budget. Ideas such as allocating a portion of transit impact fees paid by developers, as well as new revenue based on ride sharing companies can be considered.  
**LOSS IN RIDERSHIP:** While ridership for commute trips through the TransBay tube has ticked up a slight amount in recent years, overall ridership is down 5%. We must strengthen partnerships with local cities and counties served by BART, to address the growing drug use and homelessness crisis impacting BART and do more to increase safety. I have the experience and the relationships needed to affect this change.

**What for-profit or non-profit boards do you serve on, including political organizations?**

FDR Democratic Club of San Francisco - President  
Richmond District Neighborhood Center - Past President

**What local and state commissions and policy bodies have you served on -- currently or in the past?**

Twice appointed by Governor Brown to the State Council on Developmental Disabilities, Area Board V.

**Do you support San Francisco Employees' Retirement System (SFERS) fully divesting from fossil fuels within three years and holding SFERS accountable at the ballot if they do not divest?** Yes

**Have you signed up for CleanPowerSF?** Yes, for Green service

**Do you support California Prop 10 that repeals the Costa Hawkins Rental Housing Act?**

Yes

**Do you support renewing SFPD's involvement with the FBI's Joint Terrorism Task Force?**

No

**Do you support congestion pricing for the downtown core? Yes**

**San Francisco suffers a continued affordability and housing crisis. Please explain how you think this crisis should be addressed (in general), then list actionable concrete steps you would take, if elected, to move toward those solutions. Include an explanation of whose interests you will prioritize.**

The affordability and housing crisis is multifaceted, requiring involvement from all cities and counties across the Bay Area, and I believe BART has an important role to play. BART can ensure affordable transportation by decreasing the district's reliance on rider fares, minimizing the likelihood of future fare increases. BART can also deliver service in a socially equitable manner to ensure those who are transit dependent are able to get to and from their job and other daily activities. Additionally, BART can be good stewards of their property by barring any BART property housing development that does not include substantial levels of on-site affordable housing. Lastly, BART can ensure it has a workforce that is truly representative of the diversity of the Bay Area. As a person with a disability I have spent my life standing up for those without a voice, which has given me an unwavering belief in social equity, and it is through this lens that I will view and address all issues facing BART.

**Voters approved Measure RR in November 2016 to give BART \$3.5 billion in bond funding to address the most critical safety projects and improve system reliability and service. As you speak to voters during this campaign, what do you tell them you see as the most important projects to BART riders? Are these projects currently funded by Measure RR?**

BART riders have shared that the most important issues for them are accessibility/reliability, crowding and safety. Measure RR funds a portion of these projects, moving BART closer to their completion than ever before. ACCESSIBILITY/RELIABILITY: The reliability of escalators and elevators is a huge issue for riders. While RR sets aside no funding for elevators, it does fund the replacement or upgrade of 40 escalators in downtown SF stations. Unfortunately this project is slated to take at least 5 years. CROWDING: Measure RR has set aside \$200m to examine ways to relieve crowding, to include a potential second Transbay tube. While Measure RR funds the planning involved, it does not cover any construction costs which are estimated to be at least \$10 billion. SAFETY: Safety improvement projects fall into operational costs and would not be appropriate to include in bond funding.

**How do you understand the impacts of the Supreme Court ruling of Janus v. AFSCME on BART's labor force? Will you support organized labor during the next set of negotiations? How do you envision that support looking like? (Please answer all three questions.)**

The Janus decision has dealt a blow to organized labor, the power of the people to stand up against worker exploitation. This decision will require all of organized labor to go back to basics,

something many unions are already doing. This involves organizing and reconnecting with all members and ensuring that each of them recognize the value of union membership in bargaining power and ensuring workers' rights. As BART Director I view my role in labor relations to be very active. The BART Board has a history of being anti labor, and rebuilding trust and communication with our workforce will be critical. I will work to ensure that BART unions have the ability to conduct this worker outreach in a post Janus world. Additionally, during bargaining and the budget process I commit to ensuring labor is provided any requested information about the fiscal health of BART. I will actively seek updates from both labor and BART management, in open and closed sessions, to ensure that negotiations remain on track and that the BART Board remains engaged and proactive in ensuring an agreement is reached on a collective bargaining agreement that all parties mutually agree upon.

**How would you advance equitable public safety? How do you envision police reform within BART's policing services? How do you envision working with BART Police Citizen Review Board? (Please answer all three questions.)**

Public safety is one of the most significant issues facing BART. The Board has a direct responsibility to ensure that the system, stations and trains remain safe for all riders. And, we must ensure that public safety is carried out in an equitable manner. We must ensure that each officer receives crisis intervention training to empower them during their interactions with individuals experiencing a mental health crisis. Also, we need to work to decrease our reliance upon BPD for all issues. I would like to strengthen BART's relationship with the City's Homeless Outreach Team (HOT) to provide more resources for those in need of assistance who are in the BART system. I believe we set up work space for the HOT Team within a SF station to ensure they are close by and able to respond to requests for assistance. I'm encouraged to see the reforms that the BART Board is implementing this year with changes to the citizen complaint review process and believe we can do more. I commit to working with the public, advocates, BPCRB and BPD to continue pushing on the issue of reform and accountability.

**Please explain your position on maintaining and improving BART's infrastructure, specifically whether you support expanding BART's service throughout the Bay Area versus focus on supporting BART's existing core system. How would you pay for expansions and core system support, given that Measure RR funds are allocated to set projects? (Please answer both questions.)**

Public transportation has historically been underfunded across the country. This is no different at BART, where decades of underinvestment has left billions in unmet capital needs for the existing system. It is essential that BART begin to meet these needs. Measure RR, while not perfect, allows BART the needed funds to begin the process of bringing service into the 21st century. As new demands for additional expansions of the existing system arise, we must view these proposals through the lens of both existing capital costs as well as a hit to the operational budget. Additionally, we must review all expansions in terms of social equity, ensuring we maximize service to communities that most rely upon BART. Again, Measure RR is only part of the solution for BART deferred maintenance, though it is a big one. We must fight November's Proposition 6; if passed it will cost BART \$22m a year in funding that can be dedicated to

additional projects not funded by RR. Further, we need to explore other sources of revenue that do not involve increases to rider fares.

**BART's Board of Directors has only one person of color on this nine-person Board. If you are elected, how will you bring in voices of marginalized communities?**

It is critical that the BART Board be truly representative of the communities it serves. As a person with a disability, I believe that my election will also bring a much needed voice to the Board. People with disabilities continue to be disproportionately low-income, unemployed, underemployed and subject to discrimination. I have spent my life advocating for those without a voice and have been part of many movements that have been based in the power of intersectionality. That said, the disability community deserves a seat at the table and equitable representation in elected office.

**Please share your thoughts on means based fares to address transit affordability for low income residents.**

As an advocate for free Muni for seniors and people with disabilities, I understand how important it is for those who truly depend on transit to be able to afford the cost. BART has an overly high dependence on rider fares. In fact, fares are the single highest source of revenue for the district. Under the current structure, reduced fare programs will be difficult and BART should explore new progressive revenue options to help fund these types of affordability programs. Further, as riding BART becomes more expensive per mile, there is a disproportionate impact on people without cars who are taking shorter trips and conducting normal life activities, versus commuting.

**Do you support the "Our City, Our Home" tax on gross receipts of businesses to fund homeless services? Yes**

**Do you support the gross receipts tax on transportation network companies (TNCs) and other private transit vehicle services? Yes**

**Who are you supporting for D2 Supervisor?**

**Who are you supporting for D4 Supervisor?**

**Gordon Mar** 1st

**Who are you supporting for D6 Supervisor?**

**Matt Haney** 1st

**Who are you supporting for D8 Supervisor?**

**Who are you supporting for D10 Supervisor?**

**Who are you supporting for Board of Education?**

**Who are you supporting for Community College Board?**

Thea Selby, Brigitte Davila

**Who are you supporting for BART Board, D8?**

Jonathan Lyens

**Who did you support for Mayor?**

Jane Kim	2nd
Mark Leno	1st

**Did you support June 2018 Prop C, Tax on Commercial Rent for Child Care & Early Education?**

Yes

**Did you support June 2018 Prop D, Commercial Tax for Housing? No**

**Who did you support for D1 Supervisor?**

Sandra Lee Fewer	2nd
Jonathan Lyens	1st
Andy Thornley	3rd

**Who did you support for D3 Supervisor?**

Aaron Peskin	1st
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**Who did you support for D5 Supervisor?**

London Breed	1st
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**Who did you support for D7 Supervisor?**

Norman Yee	1st
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**Who did you support for D9 Supervisor?**

Joshua Arce	1st
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**Who did you support for D11 Supervisor?**

Kimberly Alvarenga	1st
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**Did you support 2016's Prop D "Let's Elect Our Elected Officials" to have special elections to fill vacancies on the Board of Supervisors? Yes**

**Did you support 2014's Prop G, the anti-speculation tax? Yes**

**Is there anything else you want to tell us? (3000 character limit)**

I hold a Masters in Public Administration and I have dedicated my life to public service. I spent four years in the SF Mayor's Budget Office, helping guide the city's budget through the Great Recession. In 2012, I served on the city's bargaining team, facilitating successful labor

negotiations with 26 of the city's unions. I was on the team that helped rebuild SF General Hospital, the only level one trauma center in SF and northern San Mateo counties. In addition, I was President of the Board of Directors for Richmond District Neighborhood Center, with fiduciary responsibility for the program serving 3,000 San Franciscans each month through after school, senior and family programming.

As a person with a disability, I have a unique ability to see things different. Throughout my life I have overcome seemingly insurmountable obstacles in achieving success in life. From being the first in my family to graduate college to moving across the country and working for two Mayors of San Francisco, I have continually fought stigma and misunderstanding of my disability. These life experiences have taught me how to see an issue from all sides and connect with people on a personal level in order to get things done. I have spent my entire life standing up for the "little guy" because it was often my brothers and sisters with disabilities and I who were pushed out and left behind by our political and economic system.

As a BART Director my goal will be a system that is accessible, safe and reliable, while planning for the BART of the future. Achieving these goals will require focusing on the basics, such as keeping escalators and elevators clean and functioning, and building partnerships and programs that will meaningfully address the growing crisis of drug use and mental illness with compassion. Additionally, it is critical BART is staffed with a workforce representative of the Bay Area's diversity. I will also push forward the need to plan for BART of the future. We must come together (BART leadership, workers and the communities we serve) to assess where BART should be for the next generation – ensuring we are able to meet our region's anticipated population growth with a high level of service.